

NEWS SUMMARY

GENERAL

Thatcher's pledge to Olympic athletes

The Government will not use "oppressive methods" to stop British athletes going to Moscow for the Olympic Games. Mrs. Thatcher told a delegation from the Central Council for Physical Recreation yesterday.

It would not withdraw passports or refuse visas to competitors but would adopt what the Prime Minister described as a "step by step approach" in a bid to get the Games transferred. Council members, however, said they thought the idea was impractical. Parliament, Page 10

Embassy burned

Angry crowds attacked and burned down the French embassy in Tripoli but staff escaped unharmed. French Foreign Ministry protested strongly to the Libyan Government. Page 3

Sakharov warned

Dissident Soviet physicist Andrei Sakharov, banished last month to Gorky, said he has been threatened with further moves against him if he continues issuing statements for publication abroad. Page 3

Carter ahead

National support for President Carter's foreign policies has intensified, according to two major U.S. public opinion polls. He is now favourite to win re-election for a second term. Page 6

Lebanese talks

Lebanese leaders held urgent talks on the impact of a planned withdrawal of Syrian peace-keeping forces from Beirut which could pose a serious threat to security. Page 4

Apartheid 'stays'

South Africa's new opposition leader Frederik van Zyl Slabbert claimed the Government is unwilling and unable systematically to dismantle apartheid and racial discrimination.

Reformer dies

Baroness Summerskill, a vigorous advocate of social reforms throughout a parliamentary career that spanned more than 40 years, died yesterday. She was 78. Obituary. Page 10

Phone taps

Customs and Excise can apply to the Home Secretary for a warrant to tap a suspect's phone when investigating major fraud cases. The Prime Minister told the Commons. Parliament, Page 10

Yorkshire crash

Pilot of a light aircraft was injured when he crash landed on the busy A658 Bradford to Harrogate road, Yorkshire. Police immediately sealed off the area as hundreds of gallons of aviation fuel spilled, causing a fire hazard.

Sentence cut

AA patrman David Owen, 25, jailed for life last May for the rape and robbery of a girl driver whose car had broken down, had his sentence cut to seven years by the Court of Appeal.

Briefly ...

Death toll in the New Mexico State Prison riot was 35, all inmates.

Prices Minister Sally Oppenheim was at her husband's bedside in a London hospital following his severe brain haemorrhage on Saturday. Page 24

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

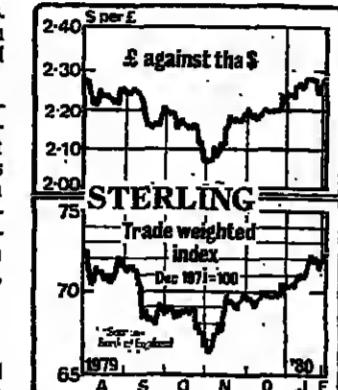
RISES:

British (Percyl) ... 233 + 8
Dunbee-Combex ...
Mars ... 23 + 34
Jermyns Inv. ... 68 + 8
Matthews (Bernard) 305 + 15
May and Hassell ... 80 + 8
Mills and Allen ... 370 + 10
Needers ... 42 + 4
Newmark (Louis) ... 260 + 10
Rohan Group ... 75 + 12
Sothebys ... 505 + 12
LASMO ... 433 + 26
Siebens (UK) ... 678 + 22
Cons. Gold Australia 365 + 15
East Daggafonten ... 81 + 19
Gold Ms. Kalgoorlie 225 + 25
Otter Exploration ... 93 + 5
Pacific Copper ... 153 + 14
Thiess Holdings ... 415 + 15

BUSINESS

Sterling firm; Equities off 2.1

STERLING closed at \$2.2855, a rise of 1.15 cents. Its trade weighted index was 72.3 (72.0).



DOLLAR lost ground to close at DM 1.7415 (DM 1.7435). Its index was unchanged at 85.2.

GOLD fell in London to close at \$10.5 down at \$667.

GILTS weakened further, the Government Securities index closing 0.64 down at 65.31.

EQUITIES closed 2.1 down at 445.7, leading shares holding up well despite the bleak industrial background.

WALL STREET was down 2.47 at 879.81 just before the close.

STOCK Exchange turnover in January was \$21.6bn, near the record \$22.4bn of September. Page 29

PAUL VOLCKER, chairman of the U.S. Federal Reserve Board, warned that the number of banks threatening to leave the Fed system was nearing "flood proportions." Back Page

BRITAIN faces stiff opposition from other EEC countries to its demand for curbs on cheap U.S. synthetic fibres. Page 3

PAKISTAN is seeking \$1bn (544.8m) in economic aid from the West and the Moslem world. Page 4

INTERNATIONAL Synthetic Rubber is to reopen a styrene-butadiene plant—closed three weeks ago as a protest against raw material prices—after a new agreement with ESSO Chemical. Back Page

BRITISH Overseas Trade Board efforts to make shop floor workers more aware of the value of exports have met with little success. Page 6

BASF, the West German chemicals concern, has acquired Fritzsche, Dodge and Olcott, a New York company specialising in scents and flavour additives. Page 25

LABOUR

TRIDENT Television told employees that they should resign immediately if they joined a group applying for the Trident franchises. Page 10

COMPANIES

LONRHO announced pre-tax profits for the year to September down by £8.6m to £84m. Page 22 and Lex. Back Page

ALLIED Chemical, the seventh largest U.S. chemical company, more than doubled fourth-quarter earnings to \$67.4m (£29.5m) from \$29.6m (£12.9m). Page 25

COMMERCIAL Banking of Sydney, increased earnings by 44 per cent from \$A1.15m (£5.63m) to \$A1.65m (£20.08m) in the half-year to December. Page 27

VIBROPLANT, the North Yorkshire plant hire company, reports first-half pre-tax profits up from £1.6m to £2.1m. Page 24

Wiggins Teape in joint project for newsprint mill

BY WILLIAM HALL AND RAY PERMAN

Wiggins Teape and Consolidated-Bathurst are preparing detailed plans for a £100m newsprint mill at Fort William in Scotland. The project marks a major reversal of the declining trend in UK newsprint production.

Both the big UK producers, Reed and Bowater, were approached by Wiggins Teape, which are being urged to replace old-fashioned sulphite pulp mills with modern integrated newsprint capacity to compete with the North American producers.

Wiggins Teape, part of BAT Industries, and Consolidated-Bathurst, one of Canada's leading paper producers, announced yesterday that they had agreed to complete the final stage of their studies with the aim of forming a joint venture to produce newsprint at Fort William.

There are still a lot of details to be worked out before we can say definitely that it will go ahead. All I can say now is that we are hopeful.

Among the details still to be worked out are costs of energy and timber, and the scale of Government assistance. It is intended that Consolidated-Bathurst should be the majority partner.

The newsprint will be produced by a single machine at an annual rate of 156,000 tons. This is considerably larger than existing UK newsprint machines.

The resultant economies of scale are one of the main reasons why the project should be feasible, according to Mr. Patrick Best, chairman of the Wiggins Teape Group.

Mr. Best added that the new mill would have an advanta-

geous position in the market.

The new mechanised pulp mill and newsprint plant would employ between 300 and 400 people, compared with 450 at present employed at the chemical mill. Mr. Alex Fletcher, the Scottish Industry Minister, welcomed the announcement yesterday, and said he was ready to discuss the extent and nature of Government assistance.

Fort William has recently been given the status of a development area, but the proportion of building costs normally paid by Government is to be reduced from 20 to 15 per cent from August 1.

This is understood to be one reason why Wiggins Teape and Consolidated-Bathurst are in a hurry to start construction.

News Analysis, Page 9

BNOC undecided on size of new price increase

BY RAY DAFTER, ENERGY EDITOR

BRITISH National Oil Corporation has told its customers that North Sea prices will be raised from the beginning of this month. And yesterday Indonesia announced a \$2 a barrel increase.

This leaves UK oil underpriced at \$20.75 a barrel for Forties-type reference crude. But both the Government and BNOC are in a quandary about both the size of any increase, and the manner in which it should be implemented.

Mr. David Howell, Energy Secretary, has insisted that Britain should follow the pricing trend, with North Sea producers acting as a moderating force.

BNOC, the UK state oil corporation, has still to decide the new level of North Sea prices, which normally relate to the cost of crude oil from Nigeria, Algeria and Libya. Following a spate of pricing revisions this weekend, high grade African oil is being sold at record levels, up to \$37.21 a barrel in the case of Algeria (including a \$3 a barrel refundable exploration surcharge) and

It is understood three options have been considered:

BNOC could leave the price at \$20.75 and wait for a customer—probably an independent oil company—to protest. This would lead to an independent expert being called

Oil consultant hits at North Sea chaos, Page 8

Hadfields to withhold PAYE

BY OUR INDUSTRIAL AND LABOUR STAFF

A LEADING private steel company decided yesterday to take action in protest against secondary strike action.

Mr. Derek Norton, managing director of Hadfields of Sheffield, one of the companies hardest hit by the steelworkers' moves against the private sector of the industry, will withhold £2m-a-month due to the Government from the company in income tax, national insurance contributions, and value added tax.

All these payments will be stopped. Mr. Derek Norton said of the unanimous decision of himself and his nine fellow directors: "It just so happens that the sum equates to

Mr. Norton said last night the company realised that ultimately it would have to pay the money owed to the Government. "But our number one problem at the moment is cash flow."

Continued on Back Page

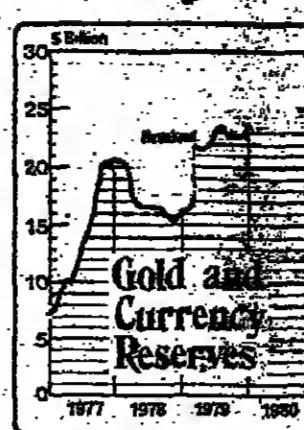
Joseph avoids steel pledge, Page 10

Tougher picketing curbs urged, Back Page

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For latest Share Index phone 01-246 8025



Reserves rise to \$23.71bn

BY DAVID MARSH

BRITAIN'S gold and foreign currency reserves rose to their highest level last month as a result of further sizeable inflows into sterling and a revaluation of part of the UK official gold holdings.

The reserves rose \$677m at the end of January to \$23.71bn. After allowing for changes in the gold valuation, transactions with the International Monetary Fund and overseas debt payments, the underlying increase was \$600m, indicating almost continuous Bank of England intervention to smooth the rise of the pound.

The reserves have risen by about \$1bn in the past two months, reflecting a substantial upward pressure on the pound from rising North Sea oil prices.

While refraining from intervening to hold a specific exchange rate for the pound, the Bank of England tries to cream off excess demand in the market to prevent excessive fluctuation in the exchange rate.

The reserves were boosted by \$41

EUROPEAN NEWS

Worsening of East-West relations hastens talks on Berlin

EAST AND West Germany, fully aware of the worsening relations between the superpowers, are anxious to conclude wide-ranging agreements in the next few months that will improve West Berlin's physical links with West Germany and bring East Germany hundreds of millions of badly needed Deutsche Marks in the process.

Negotiations are taking place in East Berlin despite last week's postponement of the planned meeting between Chancellor Helmut Schmidt of West Germany and East Germany's President and Communist leader, Herr Erich Honecker.

At the moment, both countries are supported by Moscow and Washington in their efforts to continue their working relationship. But there is a sense of urgency to their talks as there is fear that contacts between Bonn and

East Berlin could be frozen if the conflict between the United States and the Soviet Union deepens.

Herr Guenter Gaus, who heads West Germany's permanent mission in East Berlin, is in the midst of negotiating a package of prosaic sounding improvements that will contribute towards, if not cordial relations between East and West Germany, then at least what are called "good neighbourly ties."

These include renewing the obsolete East German railway lines that link West Berlin with West Germany, widening and dredging East German canals leading into West Berlin to permit larger barges to serve the city, connecting the East German city of Eisenach with the West German town of Bad Hersfeld by an autobahn, and

reducing the salinity of the Werra river flowing into West Germany by curbing the heavy deposits of potash from East German factories.

Railway services between West Berlin and West Germany is still far slower than it was in 1939 because of the poor state of East Germany's track. Laying new track and electrifying the lines would not only improve West Berlin's freight and passenger service but also East Germany's, as the railway lines from West Berlin to the five railway crossing points into West Germany also serve major East German cities.

However, before the two sides can sign on the dotted line, West Germany is expected to contribute several hundred million Deutsche Marks to the railway modernisation scheme. A precedent has already been

established as Bonn is contributing DM 1.5bn (£360m) towards the nearly completed modernisation of the Berlin to Helmstedt autobahn and the construction of a new autobahn between West Berlin and Hamburg. In addition, West Germany pays an annual DM 525m to East Germany for Western traffic using the transit autohahns to West Berlin and an annual payment of DM 50m in lieu of individual road toll fees for West Germans visiting East Germany by car.

Herr Gaus is optimistic that agreement can be reached with East Germany by the end of May, as is Herr Dietrich Stobbe, West Berlin's Governing Mayor. There may be an element of wishful thinking in the dark here, but both men believe East Germany has a stronger interest than the West German side in finalising

the accords. The East German economy is going through a difficult period as planners attempt to reconcile spiralling costs of energy and raw materials with an industry that continues to export products of low added value.

Herr Honecker himself spoke only recently of the dangers to relations between East and West Germany, "which are developing so promisingly," from "exportation" of the cold war to Europe by the U.S. This was only a few days before he cancelled his planned meeting with Chancellor Schmidt.

East Germany requires enormous amounts of hard currency from West Germany to pay for the oil it is being forced to buy from OPEC countries. Moscow has said it cannot supply East Germany with additional oil beyond the 19m tons it is delivering annually until 1985.

However, West Germany stands to lose much if East-West relations continue to deteriorate and East and West Germany are sucked deeper into the conflict. Last year, 8m trips were made by West Germans and West Berliners to relatives and friends in East Berlin and East Germany. In 1970 only a small number of West Germans were able to visit the East. Some 50,000 telephone calls are put through daily between Germans East and West; in 1970 a telephone service did not even exist between the two halves of Berlin.

Four thousand East Germans are reunited each year with their families in West Germany although far more East Germans have applied to leave. Under the Four-Power Berlin agreement nearly 19m trips were made last year with a minimum of controls by West

Germans. West Berliners and foreigners across the East German land routes between West Berlin and West Germany. In 1970, the relatively few Westerners who used the East German autobahns and trains were frequently held up for hours in arbitrary searches by East German border guards.

As for Berlin, the ultimate beneficiary and trip wire of detente, it has taken years for West Berlin to adjust from its front line position in the Cold War to become as normal a city as possible, although amputated and surrounded by a



Herr Stobbe:
hoping for agreement

Greeks react angrily to austerity package

BY OUR ATHENS CORRESPONDENT

A SERIOUS wave of strikes has greeted the Greek Government's attempts to impose an economic austerity programme. For the past three weeks 35,000 bank employees have been out in protest at wage rates and working conditions. The strike has caused grave problems for business but is only part of a general problem.

Groups of workers to strike in recent weeks include those at bakeries, at the Public Power Corporation (DEH), at the telecommunications organisation (OTE), at the state broadcasting corporation, and at the State Railways Organisation (OSE). Their strikes range from repeated one-day stoppages to the three months which electrical technical staff on the railways have been out. A strike by petro-lorry drivers has also been causing difficulties.

The 600,000 employees of agricultural co-operative have started a six-day stoppage and lawyers plan to stay away from the courts for three days.

The lawyers are protesting about the way the courts are administered — a complaint which many feel is long overdue given the pandemic and long sittings which usually characterize proceedings. Many of the other strikes also raise the question of working

conditions, while a one-day lock out was declared by shopkeepers at the Government's attempts to limit profit margins and control imports of goods they wished to sell. But common to almost all the strikes are wage demands.

Last year consumer prices rose by 24.5 per cent which has led to widespread dissatisfaction with government attempts to keep wage settlements around the level of 15 per cent.

Mr Constantine Laskaris, the Minister of Labour, has claimed that much of the labour unrest is instigated by the opposition parties, each of which is supported by formal groups within the labour movement.

He suggests that, as rival groups outbid each other, workers' expectations lose all contact with the reality of the situation, and says that the Government would prefer a strong unified union movement free of party allegiances.

The Government's own interference in the development of an independent union movement has long been criticised by West European unionists, as well as its readiness to conscript striking workers to oblige them to return to work.

In a parliamentary debate last week the opposition roundly accused the Government of pur-



Mr. Laskaris:

blames the opposition

ting excessive limitations on the right to strike, or being responsible as a result for the continuing prosecutions of trade unionists, of failing to ensure safety at the work place and of not enforcing laws which would prevent children under 14 from working — as it says 66,000 now do.

The Minister of Labour replied that wages had risen between 170 per cent and 280 per cent in the past six years, equal pay had been assured for women and the Government was planning to ratify two conventions of the International Labour Organisation. These cover the protection of workers' health and unemployment insurance.

Four questions in UK budget wrangle

BY JOHN WYLES IN BRUSSELS

enormous expectations she had

initially critical reactions. These will be evident first on Thursday at the weekly meeting of the Committee of Permanent Representatives and will be developed further by Community Finance Ministers next week.

These discussions will mark the start of weeks of hard bargaining, which the Commission and the British hope will provide the basis of an agreement to be endorsed and fleshed out at the heads of government summit here on March 31.

Some progress

The Commission will try to prepare as much of the ground as possible through bilateral meetings between Mr. Roy Jenkins, the Commission's president, and member governments.

One, however, expects a sudden transformation in the glutinous going which bogged down the last Community summit for most of its two days in Dublin last November. Both the arguments for and against doing something about reducing Britain's exceptionally large contribution are by now well rehearsed, and both the UK and the Commission can point to some progress already made towards a solution.

If there is a final solution next month, the Dublin summit may be seen as less of a disaster for Mrs. Thatcher than it seemed at the time — largely because of the

they act unanimously and after consulting the European Parliament.

Dublin did secure two gains for the British which the Commission hopes can be built upon in the forthcoming negotiations. First, all of the other member states, except France, seem ready to amend the so-called British mechanism so that Britain's payments into the EEC's "own resources" can be reduced by £350m a year.

Secondly, the heads of government signed a communiqué which charged the Commission with producing proposals for boosting Community spending within Britain "which will contribute to greater economic convergence" — that is, close the yawning prosperity gap between Britain and some of her wealthier partners.

As a result, the Commission has produced a package, in parts vaguely worded and apparently deliberately obscure, which again endorses the principle that aiding Britain would be entirely to the benefit of the Community's goal of greater convergence and finds the authority to do so in Article 235 of the Treaty of Rome.

In essence, this says that if the Treaty does not provide the necessary powers for action to attain one of the Community's objectives, then member governments can take the necessary measures, providing

procedures for agreeing the proposals with the Commission, the document makes its only reference to the possible life of the programme by saying that there should be an agreed review procedure "well before the expiry of the measures".

Clearly, to the extent that Britain's financial burden is eventually lightened, others will have to pay more into the EEC budget. Anticipating problems with Italy and Ireland, the two members poorer than Britain, the Commission reminds member states of programmes in the pipeline for increased spending in poor rural areas (which should be read as Southern Italy, parts of Southern France and the West of Ireland) and also suggests that interest rebates already paid to Italy and Ireland to compensate for membership of the European monetary system might be increased.

Mrs. Thatcher has made little secret of her desire to have as much EEC money as she can get hold of as to help reduce the public sector borrowing requirement. In other words, she wants Britain's EEC partners to help fund government spending programmes.

FINANCIAL TIMES (published daily except Sundays and holidays) U.S. subscription rates \$15.00 per annum. Second Class postage paid at New York, N.Y. and at additional mailing centres.

To manage money matter for a forest products giant like Weyerhaeuser, a man must be as growth-minded as his company.

His banker must be the same.



Jean-François Noël, Chemical banker. Photographed with Weyerhaeuser purpose-built forest products vessel, Antwerp.

As a recognized leader in modern forest management, Weyerhaeuser has rightfully earned its reputation as the "tree-growing company" and in the process has grown into an international organization with decided financial strengths.

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For instance, to service Weyerhaeuser customers in Europe and the Middle East, Weyerhaeuser's European Treasurer's Department and Chemical Bank Brussels have built up an international collection program. It has the flexibility needed to accommodate a wide range of customer requests.

Weyerhaeuser Director Treasurer's

Department-Europe, Edmond van Wijngaarden and Chemical banker, Jean-François Noël, improve on this tailor-made system continuously.

Every day, a variety of forest products leaves the West Coast of the USA and Canada for delivery anywhere from Antwerp to Alexandria. And Noël helps smooth the way for the Weyerhaeuser customers' ever-changing multi-million dollar credit arrangements.

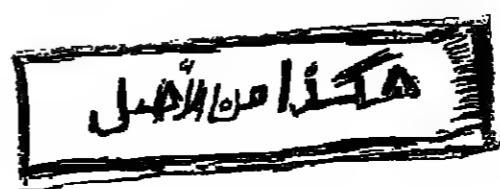
Noël is only part of the customer-banker relationship. Another part is William H. Adams, head of Chemical Bank's San Francisco regional headquarters. As a main link with Weyerhaeuser's Treasurer William C. Stivers, Adams coordinates all groups in the bank as they relate to

the company and has helped Stivers with foreign exchange, domestic and international collection, importing and financing arrangements; he has helped establish on-line communication through ChemLink, Chemical's financial management system, as well as computer-to-computer transmission of lock box information.

Whether the team is Stivers and Adams in the United States, or van Wijngaarden and Noël in Europe, they'll tell you that mutual understanding and respect are what make the relationship prosper. That's what usually happens when corporate officers get together with Chemical bankers. And what results is bottom line benefit for both the company and the bank.

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EUROPEAN NEWS

U.S. 'wants to tie down Soviet troops in East'

By DAVID SATTER IN MOSCOW

THE SOVIET Communist party newspaper Pravda said yesterday that Mr. Harold Brown, the U.S. Defence Secretary, had demanded that the U.S. "desist" from using China to "tie down as many Soviet troops as possible on the Soviet Union's eastern frontier".

In a comment on Mr. Brown's televised remarks on U.S.-Chinese co-operation Pravda said he had admitted that the U.S. was determined to use the Peking leaders "as an instrument" in its "global hegemonic policy".

Mr. Brown told correspondents after a week's visit to China last month that although the U.S. and China were not forming a military alliance, they were discussing future military co-operation and shared similar views in a number of areas. "We intend to take parallel actions," he said at the time.

There has been very little previous comment in the Soviet press on the announcement by the Carter Administration that the U.S. is now ready to sell military equipment to China, thereby raising the spectre of U.S.-Chinese military co-operation which Soviet defence policy was designed to avoid.

The Soviets have warned action against the Soviet Union.

Sakharov's life threatened

By OUR MOSCOW CORRESPONDENT

DR. ANDREI SAKHAROV, the exiled Nobel Peace Prizewinner, said yesterday that his life has been threatened. He has also been warned that the place and conditions of his exile will be changed and action will be taken against his wife if he issues any further statements that may bring to me and my wife.

In his statement yesterday, Dr. Sakharov said he refused to submit to the regime imposed on him by the KGB, "understanding the consequences that this may bring to me and my wife.

All talk about humanity in the authorities' treatment of me which is put about to pacify the West is a lie," he said.

Dr. Sakharov was exiled to Gorky, a city closed to foreigners, on January 22 after being stripped of his state honours. Under the terms of his exile, imposed by administrative decree, he is forbidden all contact with foreigners.

Miss Bonner told correspondents that he was harassed constantly as the one last week-in

Kampuchea leader gets big welcome in Moscow

By Our Moscow Correspondent

THE PRESIDENT of the Vietnamese-backed government of Kampuchea, Heng Samrin, arrived in Moscow yesterday to a high level official welcome and almost immediately went to official thinking with cited the historic Russian fear of China as a potentially irrational element in Soviet decision making on the question.

According to one Soviet official, Moscow has been disappointed by a total inability to improve relations with China following the death of Mao and attributes this to China's need to maintain an external enemy to distract attention from grave internal problems.

The Soviets became convinced that there would be no improvement in China's internal situation and therefore no improvement in the Soviet Union's relations with China and this was a factor in the Soviet decision to invade Afghanistan, although not the decisive one.

Meanwhile, Pravda said in an editorial that it believed detente was likely to remain the dominant tendency in international relations and called on the countries of western Europe to defy calls by the U.S. for the "Anticipatory Pre-emptive War" and the U.S. should be an ally of the European Community by some measure to the extent of financial burden lightened off the pay more into the U.S. for its poorer than the European Community's states of progress pipeline for increasing in poor rural areas should be reduced.

Italy, part of France and part of Spain and Portugal) and also the states of Italy and Ireland for members of European Community increased.

After this, he made his return to his EC home, as he is one of the main supporters of the European Community in other European countries to help fund a pending program.

COMPANY NOTICES

JOHANNESBURG CONSOLIDATED INVESTMENT COMPANY, LIMITED

(Incorporated in the Republic of South Africa)

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER DIVIDEND NO. 108

Pursuant to the notice published on 19th December, 1979, members are informed that the rate of exchange at which payments of the above dividend are to be made in United Kingdom currency on 1st April, 1980, is £1. Rand of 100 cents equals £3.7071 in United Kingdom currency. The gross dividend payable by the United Kingdom Paying Agents is therefore £1,000,000.

Holders of Share Warrants to Bearer are informed that payment of the dividend will be made on 18th February, 1980, at the London Share Reception Office, 40 Newgate Street, London EC1P 1AJ.

Equivalent in United Kingdom currency of dividend declared £1,000,000.

Less: South African Non-Resident Shareholders Tax of 14.33% £143,300.

AMOUNT PAYABLE WHEREAS U.K. INLAND REVENUE TAX IS £143,300.

AMOUNT PAYABLE WHEREAS U.K. INLAND REVENUE TAX IS £143,300.

Less: United Kingdom Income Tax @ 15.67% on the gross dividend (see Notes 1 and 2 below) £8,415.00

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99 Bishopsgate, London EC2M 3XA, 1980.

NOTES: (1) The gross amount of the dividend for use in United Kingdom Income Tax is £143,300.

(2) Under the Double Taxation Agreement between the United Kingdom and the Republic of South Africa, South African Non-Resident Shareholders Tax is £143,300.

The deduction of 14.33% at the reduced rate of 13.67% instead of the 14.33% in respect of South African Non-Resident Shareholders Tax.

US\$ 25,000,000 ARAB INTERNATIONAL BANK

FLOATING RATE NOTES DUE 1983

For the six months from 1st February 1980 to 1st August 1980 the notes will carry an interest rate of 15.5% per annum. The interest payable on the relevant interest period will be paid on 1st August 1980. Against coupon no. 4 will be US\$78.15 per US\$1,000 notes.

Fiscal Agent UNION DE BANQUES ARABES ET FRANCAISES - U.B.A.F.

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KINGDOM OF NORWAY

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Nominal sum to be repaid after this date in full.

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HAMPTON BANK LIMITED

5th February, 1980.

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OVERSEAS NEWS

Lebanon bid to keep Syrians

BY ANTHONY McDERMOTT

TWO SENIOR Lebanese politicians, Dr. Saad Hoss, the Prime Minister, and Mr. Suleiman Franjawi, a former President, held talks in Damascus yesterday with Mr. Hafez Assad, the Syrian President, to persuade him at least to delay his abrupt decision to redeploy Syrian troops of the peace-keeping force in Lebanon. Their departure would create a serious power vacuum in Beirut and its suburbs.

Dr. Hoss was reported to be asking Mr. Assad to delay the redeployment until the fledgling Lebanese Army could take over.

Dr. Hoss's visit to the Syrian capital was decided on at an emergency meeting with President Elias Sarkis of Lebanon after learning that the Syrian Government had served notice that Syrian troops in the Beirut area would be pulled out within 36 hours. Syria has some 24,000 troops in Lebanon, in what was once an Arab League peace-keeping force. However, the other Arab contingents withdrew some time ago, leaving only Syrian forces and units of the Damascus-based Palestine Liberation Army (under Syrian command) in the "deterrent force."

One quarter of the Syrian force—about 6,000 men—are posted in Beirut and its suburbs. The Syrian Government apparently wants to pull these forces back to join other Syrian contingents in the Bekaa Valley in eastern Lebanon and closer to Syria.

The crucial point is that an important part of the Beirut-based troops were stationed on the 5 km "Green Line" separating the Moslem and Christian sectors of the capital. Mr. Franjawi is the chief representative of the Christians. The Syrians sent troops into Lebanon in the middle of 1978 to intervene in fighting between these two factions. The Palestinians have been supporting the Moslem left-wing factions. But it has been a debilitating experience for several reasons.

First, it has been a severe drain on the morale and efficiency of the armed forces.

Second, it has been extremely costly, perhaps as much as \$1m a day. Third, it has always contained the risk that Syrian forces might be drawn into a direct conflict with Israel.

Indeed, on two occasions several Syrian fighters have been shot down.

Syria's decision to withdraw its troops also reflects its sense

of isolation in the Arab world as one of the few Islamic countries to have endorsed the Soviet invasion of Afghanistan. It reflects, too, its inability to muster an alternative and co-ordinated policy to oppose the Egypt-Israel negotiations stemming from the Camp David agreements, and a realisation of its vulnerability to a serious clash with Israel.

Iranian Hajji adds from Beirut: A delegation from the left-wing Moslem alliance, known as the "National Movement," was also in Damascus.

The movement comprises 13 factions and militias which may take over positions in the predominantly Moslem West Beirut which the Syrians will give up.

The movement and Palestinian guerrillas were in control of Lebanon's predominantly Moslem regions during the civil war.



civil war, was reported to have made it clear it has no intention of getting caught again in Lebanese rivalry.

In the end, the Syrian move should be seen more as a sign of gradual disengagement from the Lebanese crisis, although not from Lebanon altogether.

The Syrian withdrawal would bring the Moslem and Christian combatants face to face again.

The Palestine Liberation Organisation, whose forces

helped the Moslems during the

Iran President may face confidence vote

BY SIMON HENDERSON IN TEHRAN

IRAN'S NEW President, Mr. Abolhassan Bani-Sadr, assumed office yesterday apparently without resolving political differences with other members of the ruling Revolutionary Council.

After a meeting of the council on Sunday night, it was expected that Mr. Bani-Sadr, the French-educated Finance Minister, would not be sworn in as President by Ayatollah Khomeini, but simply recognised.

Mr. Bani-Sadr was due to see Iran's religious leaders yesterday at the hospital in Tehran where the Ayatollah is being treated for a heart condition.

Several other members of the 14-man Revolutionary Council are believed to be insisting that Mr. Bani-Sadr must receive a vote of confidence from a

Egypt to pay interest on \$2bn Arab funds

BY OUR CAIRO CORRESPONDENT

TO SPARE the International Monetary Fund potential embarrassment Egypt has agreed to pay interest on some \$2bn (£882m) of funds deposited by Kuwait, Saudi Arabia, Libya and Iraq in Egypt's central bank.

Egypt stopped paying interest on these deposits after the Baghdad Summit imposed sanctions on it for signing the peace treaty with Israel.

The controversy over the deposits surfaced last October when Iraq made a formal request to the IMF for the return of \$31.7m deposited with the Egyptian central bank.

Egypt invoked "special interest" to pre-empt moves by Kuwait and Saudi Arabia to press claims for the return of their deposits, amounting to \$337m and \$337m respectively.

The Egyptian authorities claim that the IMF's arbitrating capacity extends only as far as

seeing interest payments are honoured, and therefore, repayment of the principal is outside its terms of reference.

Baluchis bitter at army occupation

By David Housego,

recently in Quetta, Baluchistan

IN BALUCHISTAN, the vast and barren province of Pakistan which borders the Arabian Sea, there is little sign that Russia's invasion of neighbouring Afghanistan is seen as a threat.

Instead, a reporter's notebook is rapidly filled with the rhetoric of a people who feel bitter at having been cheated of self-government by successive Pakistani regimes, and who are now temped to see in the Russians potential allies for their cause.

Whenever I land in Quetta I have the sense of entering a city under army occupation.

says a respected local leader. He cites a list of Baluch grievances: a province of only 2m to 3m garrisoned by a largely Punjabi army; a state administration in which Baluchis hold only a handful of senior posts; mineral wealth which has allegedly been neglected or is tapped to the advantage of the rest of the country's 75m population.

What would be the reaction if the Russians were to descend on the province? "We would welcome them of course," says a senior tribal "sardar" (leader), with breathtaking shamban. His companion goes one further. "We would ask them why they did not come earlier."

A left-wing politicia trots out the familiar Russian defence of the invasion of Afghanistan, claiming the Russians were invited.

The revolution of Noor Mohammad Taraki (who seized power in Afghanistan in April, 1978) must be defended at all costs, he says, "against those killers and mercenaries" by whom he means the Afghan Moslem insurgents whom Gen. Zia-ul-Haq, Pakistan's leader, now refers to as "freedom fighters."

Much of this is wild talk. But it is still one of the ironies created in Pakistan by the Russian invasion that the province, strategically the most important because of its proximity to the Gulf, is also the most vulnerable, and the one where Gen. Zia's appeal for national unity in defence of the Islamic state falls on deaf ears.

The first concern of the Pakistani Baluchis is to achieve more autonomy to preserve their cultural identity—a goal they share with the Baluchis of Iran and Afghanistan.

As the Russians have already trained and armed some hundreds of Baluchis from all three states, Western diplomats have no doubt that they will embark on a subversion campaign to exploit Baluch discontent to the discomfort of Pakistan.

In this test of wills, the anxiety of many Baluchis is that the military equipment for which Pakistan was negotiating this weekend with Dr. Zbigniew Brzezinski, President Jimmy Carter's national security adviser, will eventually be turned on them.

With the voluntary exile of the more radical of the Baluch tribal leaders—Khai Bahadur Murri and Sardar Attaullah Mengal—and the breakup of the National Awami Party, which once represented the aspirations of the Baluchis and Pathans for more self-government.

The championing of Baluch interests has increasingly fallen on Ghaus Baksh Bizenjo and his newly created Pakistan National Party.

An advocate of compromise, who has served prison terms for promoting Baluch autonomy and been governor of the province as well, Mr. Bizenjo claims he is loyal to Pakistan and rejects armed violence to achieve Baluch goals.

Recently, the regime has taken steps to try and win over the Baluchis with more economic assistance and 300 more jobs for unemployed graduates. Such economic help is likely to accelerate.

But such programmes have only limited impact while Baluchis feel, as one leader puts it, that the military regime "wants to crush us with the stink of an Islamic state and of Moslems being one people."

Even as conservative a tribal leader as Taimur Shah, head of the large Pathan Kukar tribe, and a supporter of General Zia, has appealed to him for more local participation and self-government for Baluchistan, otherwise "the Russians will exploit the young students."

On the other hand, unlike the neighbouring province of Sind, where the Government has not hesitated to imprison protagonists of Sindhi nationalism, it has so far studiously avoided arresting well-known nationalists in Baluchistan for fear of provoking a clash. But Baluch politicians see recent warnings by Gen. Zia and those close to him against "Left-wingers" and those purporting the "nationalities" as being directed at them.

Pakistan seeks \$1bn from West and Moslem world

BY DAVID HOUSEGO IN ISLAMABAD

PAKISTAN will be seeking about \$1bn (£442.8m) in economic aid for fiscal 1980/81 from Western donor nations and the Moslem world, officials disclosed in Islamabad yesterday.

This disclosure follows post-presentation of the U.S. aid package for Pakistan which was to have been put to Congress this week, after talks in Islamabad over the weekend between a U.S. delegation led by Dr. Zbigniew Brzezinski, and a Pakistani team headed by Gen. Zia-ul-Haq. Gen. Zia recently dismissed the U.S. offer of \$400m (£177m) aid as "pennies."

The calculation of \$1bn is based on Pakistan's expected current account deficit and anticipated payments of \$1.5bn, of which \$800,000 would be covered by aid in the pipeline or SDA drawings.

Gen. Zia's request that it be rapidly available for balance-of-payments support.

Meanwhile, Mr. R. D. Sathe,

India's Foreign Secretary, arrived in Islamabad last night in the wake of the U.S.-Pakistan agreement to work for an extended multilateral programme to strengthen Pakistan's defence capability.

Many Pakistanis had unrealistically hoped it would embrace U.S. protection against attack from India.

It will be seeking the balance

from members of a Western aid consortium or friendly Islamic states in the form of balance-of-payments support that would avoid the need for further expensive short-term borrowing to cover the balance-of-payments support.

Consortium members could be expected to pledge about \$700m, but this would normally be as project aid and a sharp tussle is likely to result over Pakistan's request that it be rapidly available for balance-of-payments support.

India is less nervous about the actual volume of arms to be supplied to Pakistan—Dr. Brzezinski went out of his way on Sunday to try to allay Indian fears—than about the unpredictability of the martial law régime in Pakistan, and about the longer-term implications of Pakistan's closer relationship with China and the Moslem world.

Gen. Zia's recent reference at the Islamic Conference here to the liberation of Kashmir also provoked indignation in Delhi.

But both sides are apprehensive about the growth of great-power rivalry on the Sub-Continent as a result of the Russian intervention.

Little of substance is expected from his mission, after the sharply differing views

of the two sides on the balance of payments.

The council's report says

A NEGATIVE growth rate of 3 to 4 per cent in the 1979-80 financial year ending in March has been forecast by India's National Council of Applied Economic Research.

The last time there was negative growth was in 1972-73, when it went down by 1.1 per cent compared with the previous year.

Aggravating this bleak picture is inflation, officially estimated at 21 per cent in 1979. The council's report suggests that while measures to check expansion in the money supply will continue to have only a limited impact on prices, selective measures are needed to stop price increases for such commodities as cereals, oilseeds, edible oils and sugar.

These measures would require efficient and timely use of foreign exchange to import

raw materials and commodities in short supply. Efficient public distribution should be developed to ensure commodities are available at reasonable prices.

Nevertheless, the report points with alarm to the growing trade deficit, and says it was not being viewed with sufficient concern because of the steady inflow of about £30m (£1.65bn) a year in remittances from Indians abroad. Now that the trade gap is widening, the council suggests that the liberalised import policy followed since 1977 should be reviewed.

The independent assessment has been officially confirmed by government economists, but is unlikely to be documented until March or April, since there are indications that the budget will be postponed.

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Bonds of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected through operation of the Sinking Fund for redemption on March 1, 1980 at the principal amount thereof together with accrued interest to the date fixed for redemption \$1,750,000 principal amount of said Bonds bearing the following serial numbers:

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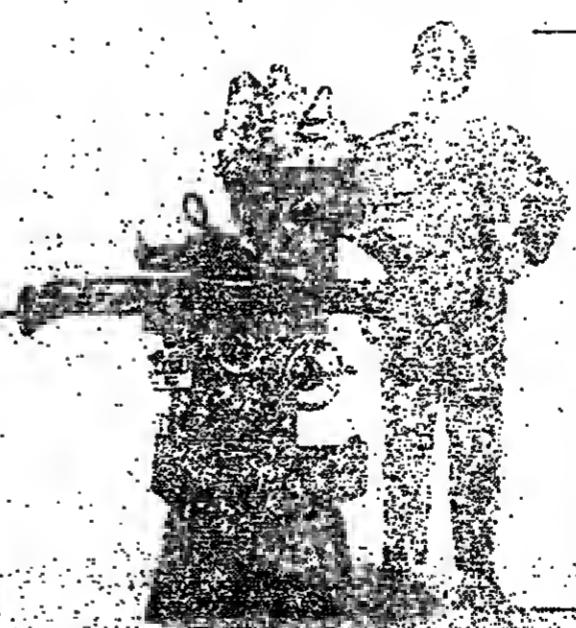
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AMERICAN NEWS

Carter support growing as Kennedy trails Republicans

By JUREK MARTIN, U.S. EDITOR IN WASHINGTON

Two MAJOR public opinion polls released yesterday show that national support for President Jimmy Carter's foreign policies has intensified, not weakened, in recent weeks and has now made him a strong favourite to win re-election for a second term in the White House.

They also demonstrate that Mr. George Bush has made big inroads into the once equally strong lead among Republicans enjoyed by Mr. Ronald Reagan and now matches up as perhaps the most effective Republican candidate in a head-to-head race against Mr. Carter.

Polls are, as this winter's experience demonstrates, notoriously fallible instruments, but the publication of the latest two, conducted for the Washington Post and Time magazine, must make doubtful reading for the supporters of Senator Edward Kennedy from Massachusetts, who is seeking to inject new life into his campaign prior to the New England series of caucuses and primaries over the next month. In the Post's canvass, Mr.

Carter leads his rivals from both sides, topping Mr. Kennedy by 58 to 23 per cent, Mr. Reagan by 65 to 30, Mr. Bush by 55 to 33. Senator Howard Baker is at 20 and Mr. John Connally by 73 to 21. Mr. Kennedy trails all the Republicans except Mr. Connally.

The Time poll gives Mr. Carter a 38-point lead over Mr. Kennedy, 21 over Mr. Bush, 32 over Mr. Reagan and 35 over Mr. Baker. Senator Kennedy trails the three Republicans, his deficit ranging from three points against Mr. Reagan to 20 points against Mr. Bush.

On the Democratic side, Mr. Carter is given a 22-point lead over Mr. Kennedy in New England and apparently enjoys substantial advantages in the two, conducted for the Washington Post and Time magazine, must make doubtful reading for the supporters of Senator Edward Kennedy from Massachusetts, who is seeking to inject new life into his campaign prior to the New England series of caucuses and primaries over the next month. In the Post's canvass, Mr.

ing registration for the military draft. The Time poll finds that more than two-thirds of those surveyed believe it best for presidential candidates to desist from dissecting the President's foreign policy and rally round him instead.

Mr. Bush can glean much satisfaction from the two polls. He incurred a minor setback over the weekend in picking up only one of a dozen convention delegates selected in caucuses in Arkansas (Mr. Reagan won six and Mr. Baker four, with the twelfth committed to no candidate) but has high hopes in New England where, according to the Time poll, he leads Mr. Reagan by 55 to 24 per cent.

Overall, Mr. Reagan still commands the allegiance of more Republicans: the Post poll gives him 36 per cent to Mr. Bush's 26 per cent, Mr. Baker's 11 per cent and Mr. Connally's 5 per cent, while the Time survey gives Mr. Reagan a 41 to 34 per cent edge over Mr. Bush. But if independents are included, Time found, Mr. Bush, perceived as a moderate though in reality conservative, has a four-point advantage.

Both surveys show broad public support for the President's specific policy proposals in response to events in Iran and Afghanistan, such as partial grain sales, embargoes, boycotting the Olympics and renew-

Trudeau's election lead narrows

By VICTOR MACKIE IN OTTAWA

A POLL commissioned by the CTV television network in Canada shows the Liberal lead over the governing Conservatives narrowing two weeks ahead of the election on February 18. The number of undecided voters has increased to 40.4 per cent of the electorate.

Among decided voters, support for the Liberal Party, led by former Prime Minister Mr. Pierre Trudeau, dropped to 46 per cent from 51 per cent in two weeks while support for the Conservatives rose to 33 per cent from 31 per cent.

Support for the New Democratic Party rose to 17 per cent from 16 per cent and support for other parties increased to

4 per cent from 2 per cent. The network's 2,039 voters last week when the Conservatives were receiving favourable publicity for the Government's role in helping six U.S. diplomats escape from Iran. However the large number of undecided voters makes it virtually impossible to use the poll to predict the results of the election.

In metropolitan Toronto, the Liberal lead has been halved since the rescue of the Americans by Canadian diplomats in Tehran according to a Gallup survey made public at the weekend.

The Gallup poll gave the Liberals 36 per cent, Progressive Conservatives 23 per cent and

the NDP 18 per cent, with 15 per cent undecided. Gallup figures for Toronto, produced on January 19—before the Americans' escape—gave the Liberals 52 per cent, Conservatives 21 per cent and the NDP 17 per cent, with 5 per cent undecided.

Canada is to expel another Soviet diplomat in retaliation for the expulsion of a Canadian military attaché from the Soviet Union last week, Miss Flora MacDonald, External Affairs Minister, said yesterday.

The Soviet Union announced last week the expulsion of Col. Harold Gold, Canadian Defence and Air Attaché in Moscow, accusing him of spying.

Britain denies rift with U.S. over Rhodesia vote

By DAVID TONGE

BRITAIN IS denying all suggestions of a rift with Washington over the United Nations Security Council resolution on Rhodesia passed on Saturday night.

The U.S. was among the 14 members of the Security Council which voted in favour of the resolution, described by Sir Anthony Parsons, the British representative, as "unbalanced and selective." Three other Western countries, France, Norway and Portugal, also voted in its favour.

The British argued that the U.S. had been instrumental in toning down a strongly worded draft resolution prepared following a recent meeting of the Organisation of African Unity.

Mr. Donald McHenry, the U.S. representative, also said after the vote that the U.S. did not accept charges of British violations of the Lancaster House agreement.

The resolution, passed 14-0, expressed concern at the

numerous violations of the terms of the Lancaster House Agreement. It called for the withdrawal of any South African forces, regular or mercenary, from Rhodesia.

It also sought the "speedy and unimpeded return of Zimbabwe exiles and refugees," the release of all political prisoners and the commitment forthwith of the Rhodesian and auxiliary forces to their bases.

Britain chose not to participate in the voting rather than using its veto power.

Non-participation is a formula devised by the Chinese to express disfavour for a particular resolution without casting a vote.

The changes introduced to the resolution—one of which was to delete references to the Patriotic Front as the sole legitimate representative of the Rhodesian people—decided Britain to let the resolution through, although British officials said it could hardly be less helpful to their efforts in Rhodesia.

Moderate government unable to contain increasing violence

El Salvador approaches civil war

By HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

THE PESSIMISTS were probably right all along. El Salvador, the smallest and most over-crowded country in the Americas, is to all likelihood on the verge of a bitter, bloody and long drawn-out civil war which will make the revolution and overthrow of the Somoza dictatorship in Nicaragua last year seem like a clean and brief surgical operation.

Everything suggests that this year find themselves in the centre of a maelstrom in Central America, an area which the U.S. considers of no little strategic importance. The continuing confrontation in El Salvador could well spark off new troubles in the already violent and troubled Guatemala, and perhaps too in Honduras.

Put in its simplest and crudest terms El Salvador is now witnessing a determined attempt by moderate Left-wingers and extreme Left-wing groups to put an end to a social structure which has concentrated power in the country in the hands of a small oligarchy, the so-called "Fourteen Families."

The moderate Left-wingers have failed, at least for the moment, and the extreme Right and the far Left are now preparing for what they imagine will be the final showdown.

Just how bloody politics can become was illustrated in a macabre way last month when Right-wing forces—according to some sources, troops in civilian clothes—started firing indiscriminately into a Left-wing protest march, perhaps

in the 1977 elections was certainly fraudulent.

As Gen. Somosa quit in July 1979 Washington abruptly joined the critics of Gen. Romero and on October 15 he was ousted in a coup led by two colonels, Jaime Abdul Gutiérrez and Arnoldo Msjanio. It is reasonable to suppose that the two would not have moved without at least the tacit approval of the U.S., where both of them had undergone periods of training.

Their manifesto was uncompromisingly reformist, and to the government they formed the co-opted social democrats of the Revolutionary National Movement (MNR) and members of the cautious Salvadoran Communist Party.

Despite their announced programme, the colonels were unwilling or unable to make any effective start on real reform and this month the social democrats and Communists resigned, leaving the military to limp on ineffectually with the Christian Democrats.

It seems now that the vacuum of power is being filled by the three tougher Marxist-Leninist parties, each of whom has its guerrilla wing. One of these kidnapped two British bankers in San Salvador in November 1978. Against them are ranged the Right-wing extremists who dismiss the colonels' reformist attitudes.

While the two sides fight it out in El Salvador the economy crumbles. The gross national product, which in 1977 grew at a rate of 5.2 per cent, was, according to some estimates, down to less than 2 per cent

Swift reaction to FBI 'Arab' payments

By David Burch in Washington

THE SOVIET UNION has signed a trade agreement with Afghanistan for 1980 which will boost Afghanistan into one of the Soviet Union's largest trading partners in the Third World.

Soviet exports to 1980 are to include industrial equipment, motor vehicles, ferrous metals, oil and oil products, cement, fertilizers and household goods.

The Soviet Union will import

Pact to boost Soviet-Afghan trade

By DAVID SATTER IN MOSCOW

THE SOVIET UNION has signed a trade agreement with Afghanistan for 1980 which will boost Afghanistan into one of the Soviet Union's largest trading partners in the Third World.

Soviet exports to 1980 are to include industrial equipment, motor vehicles, ferrous metals, oil and oil products, cement, fertilizers and household goods.

The Soviet Union will import

natural gas, which accounted for almost half of Afghan sales to the Soviet Union in 1978, cotton, dried fruits, wool, car-

pets and hides.

The Soviet Union has been

istan for the last 25 years, but Soviet economic involvement in the country increased greatly after the April, 1978 Marxist coup. Trade turnover apparently increased 44 per cent in 1979 compared with the previous year setting the stage for the even greater expansion envisaged for this year.

Besides India and Iraq, which are the Soviet Union's largest Third World trading partners, the Soviet Union's other principal trading partners in the Third World are Vietnam, Mongolia and Libya.

Yugoslavia will export more than 11m pairs of shoes to the Soviet Union this year, worth about Dinars 5,000m (£110.5m), according to the State news agency, Tanjug, AP-DJ reports from Belgrade.

Several hundred thousand pairs of footwear have been earmarked from Moscow to department stores alone, the report added.

Tanjug was quoting sources of the federal Chamber of Economy here following a meeting of Yugoslav shoe manufacturers.

In 1979 the Community sold 40,000 tonnes of beef to the Soviet Union.

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At a steady 56 mph (is there anyone who actually drives at a steady 56 mph?) the Carlton returns 38.7 mpg. More realistic, perhaps, are the returns on a steady 75 mph: 30.7 mpg, and on the Urban Cycle: 24.4 mpg.

IT GETS ON WITH THE JOB WITHOUT MAKING A SONG AND DANCE OF IT.

While the speedometer provides visible proof of the car's performance, there are thankfully none of the more intrusive reminders.

Wind noise, for example, is uncannily low, even at speeds well over the legal maximum (that slippery shape again).

Road noise, too, is suppressed at source by generous heavy duty rubber bushings in the suspension.

While the passenger compartment is still further insulated from noise of any kind by the wall-to-wall cut pile carpeting (it even has separate underlay).

Handling and braking, thanks to all-round coil springs and dual circuit brakes with front discs, are equally impeccable.

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Carlton is so well equipped that the only options you can ask for are power steering, alloy wheels and a sunshine roof.

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The seats are covered entirely in rich velour cloth, but have just the right degree of firmness (important for long distances).

You can even adjust the driver's seat for height, as well as for reach and rake.

Adjustable head restraints are standard at the front while a central armrest is standard at the rear. There's a push-button radio, quartz clock, cigar lighter and two-speed wipers with intermittent wipe.

And a comprehensive (but thankfully comprehensible) heating and ventilation system with a four-speed blower fan.

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UK NEWS

Oil consultant hits at North Sea 'chaos'

BY RAY DAFTER, ENERGY EDITOR

THE "CHAOTIC" CHANGES in the North Sea policies of successive Governments were strongly attacked yesterday by a leading international oil consultant, Mr. Peter Gaffney, a senior partner in Gaffney, Cline and Associates.

The supplying industry was plagued by the swings in demands, he said.

North Sea exploration and development work was hampered by a shortage of drilling rigs. Owners of these rigs moved them to other parts of the world when drilling activity in UK waters declined significantly in 1976 and 1978.

According to a new set of statistics by Gaffney, Cline drilling at the end of last year was less than half that in its peak year of 1977, measured on an index basis. North Sea operators find it difficult to attract back many of the rigs which had been moved away, said Mr. Gaffney.

"We are faced with a chaotic

situation. The problem has not been lack of prospects—there are plenty of those—but it has been legislation that has been controlling the rate of activity. This is bad for those trying to build an industry serving those involved in offshore drilling."

He said the number of drilling rigs used in the U.S. swung from over 2,000 in peak periods to about 1,300 in slack periods.

But at least, 1,300 rigs provide a reasonable base for the industry. Our problem in the North Sea is that in slack periods drilling activity goes back to almost zero."

Mr. Gaffney was speaking on the launch of a series of UK oil activity indices covering exploration, discoveries, construction, expenditures and development work.

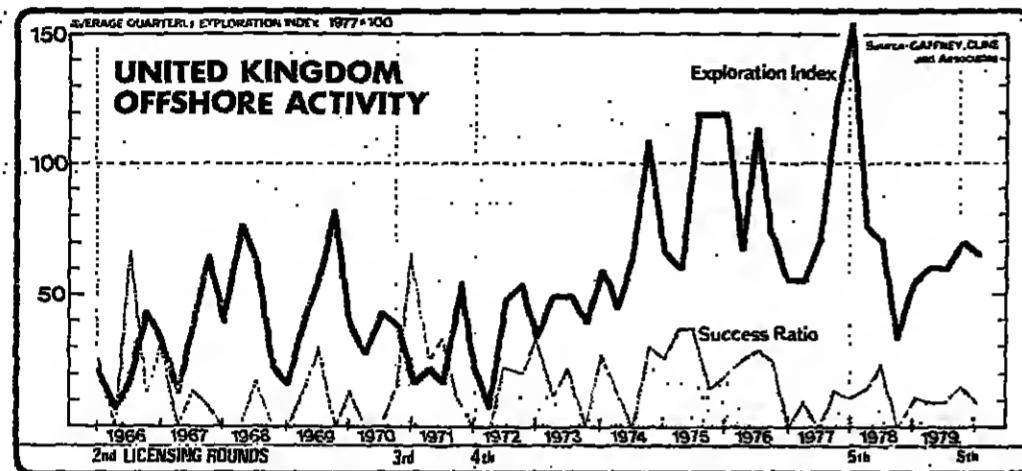
The indices, to be published quarterly, trace the progress of North Sea activity since 1966. They have a common base year of 1977, the year when offshore operators were busiest.

Level of expenditure has soared to an index of about 148. This reflects not only the significant amount of reserves being developed, but also rising production costs.

As fields become smaller and

operators are forced into

costlier areas, the cost per barrel recovered rises.



MP wants computer in House

By David Marsh

SUGGESTIONS that MPs should have access to computer terminals to give them a better insight into the complexities of public spending received a lukewarm response yesterday.

At a public accounts committee meeting in the House of Commons, Mr. Dick Douglas (Lab, Dunfermline) put forward the idea that MPs should have computer terminals installed in the library at Westminster to allow them to receive updated print-outs of Government spending by various departments compared with original estimates.

Sir Anthony Rawlinson, Second Permanent Secretary for public services at the Treasury, told the meeting that he did not see a future in such a scheme. "It would not be cost-beneficial. Members should continue to use the White Papers on public expenditure and the half-yearly progress reports on individual department's spending to get the best idea of the overall expenditure position."

The committee was told that figures from computers would be difficult to interpret, and the amount of material needed to be put on to a computer would be out of proportion to the number of questions put.

Mr. William Hamilton (Lab, Fife Central) pressed Sir Anthony for clarification of reports that the Ministry of Defence kept the Treasury "at arm's length" on its spending programme.

He claimed that the Defence Ministry spent about 12 per cent of its budget on non-military purposes.

Sir Anthony said that the Treasury had for a number of years delegated responsibility for spending programmes to individual departments. The principle was taken further with the Defence Ministry than with other departments.

Suspended term for ex-Tatler director

Financial Times Reporter

MR. GUY WAYTE, 72, a former managing director of the company publishing the *Tatler* and *Bystander*, has been sentenced to nine months' jail, suspended for two years, for conspiracy to defraud advertisers over an eight-year period by falsely inflating the circulation figures of the *Tatler* and the *Nottingham Observer*.

Mr. Wayte, of Colston Bassett, near Nottingham, was ordered to pay £5,000 toward prosecution costs of his two-week trial at Nottingham Crown Court.

He was found not guilty on a third charge.

Mr. Malcolm Campbell, his former deputy managing director, of Fishpond Drive, The Park, Nottingham, was convicted on two charges and cleared on one. He was fined a total of £650, with no order for costs.

Mr. Arthur Dewey, the company's former chartered accountant, of Victoria Road, West Bridgford, Nottingham, was cleared on all charges.

Wholesale petrol rise waits on crude price

By Sue Cameron

THE MAJOR oil companies are waiting to see how far North Sea crude prices increase before deciding on their wholesale petrol price rises.

Last night Shell and Esso, the two leaders in the UK petrol market, and Mobil, Gulf, Burmah and BP Oil, said they had no immediate plans for increasing prices, although they were keeping the position under constant review.

Shell, which takes about half its UK oil requirements from the North Sea, said that reports that the average price of four-star petrol was 13p a gallon were a "violent exaggeration."

The average price for four-star in London appeared to be between 12p and 13p a gallon, and slightly cheaper in the provinces. It was unlikely to rise to 13p a gallon even after another round of petrol increases.

The big companies estimate that a 1p increase in the price of a barrel of oil normally adds about 1.3p to the wholesale price per gallon of oil products, including petrol.

If North Sea crude prices rose by 3p a barrel in the wake of price increases by Gulf and North African oil producers, petrol could be expected to go up wholesale by about 4p a gallon.

This would probably mean an increase of about 3p at the pump.

Most of the big oil companies say further product rises are inevitable now that the producing countries are raising prices of crude.

But there are signs that a number of companies are uneasy about raising petrol prices for the third time in six weeks.

When the product price increases do come, they may be loaded more heavily on, say, fuel oil or heating oil than on petrol, to ease the burden on the motorist.

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UK NEWS — PARLIAMENT and POLITICS

LABOUR

Wales to get £48m help

BY IVOR OWEN

UP TO £48m is to be provided by the Government over the next two years for the acquisition of industrial sites and the building of new factories in South Wales in an effort to mitigate the loss of jobs from the contraction of the steel industry.

New opportunities for private sector as well as public sector enterprises were envisaged by Mr. Nicholas Edwards, the Welsh Secretary, when he announced in the Commons last night Cabinet authorisation for this new expenditure.

While welcoming the Government's recognition of the need for remedial action Mr. Alf Jones, Labour's shadow spokesman on Welsh affairs, insisted that the £48m was not anything like enough when South Wales faced unemployment on a scale not experienced since the 1930s.

The endorsed the estimate of the Wales TUC that the numbers out of work could reach 140,000 by 1981. But he failed

to win any hint of a concession from Sir Keith Joseph, the Industry Secretary, when he called for Government intervention to enable the closure of the BSC plants at Llanwern and Port Talbot to be delayed for two years.

Sir Keith snapped: "Don't you realise that two years further on the steel industry will be even less competitive in relation to its rivals than it is today?"

Two year postponement, he said, meant that the cutback in BSC's operations would have to be "even fiercer than it may have to be now."

Mr. Edwards who refused to give any Government assurance of the likely rise in unemployment in Wales in the wake of the rundown of the steel industry, announced the £48m programme after reaffirming the Government's acceptance of its responsibility to cushion the impact of change.

The prime need, he said, was for the acquisition, preparation and development of industrial sites together with a substantial programme of advanced factories within the areas most affected to take advantage of the excellent communications provided by the M4 and the trunk road and high-speed rail networks.

He also foresaw a programme for a continuing programme over a number of years which could be worked out as the situation became clearer.

What is needed now is to launch a new infrastructure programme so that we can get things under way and give people the assurance that action will be taken.

"I can now tell the House that within the reduced public expenditure programme we have been discussing, the Government are planning to make available some £48m over the next two years for industrial measures of this kind."

Mr. Edwards stressed that the major part of these additional resources would be allocated to the Welsh Development Agency which was preparing detailed plans. The Cwmbran Development Corporation would also have discussions with local authorities to determine whether it could develop industrial land in or around the new town as a contribution to providing alternative jobs in the Llanwern area.

Mr. Edwards emphasised that the £48m allocation would enable the Welsh Development Agency to get on without delay with a substantial programme of acquisition and development of industrial sites.

Apart from the new programme, the WDA would be spending in the coming financial year about £12m under its normal programme in the areas affected by the closures, including £5.5m in Ebbw Vale and Cardiff.

Customs and Excise 'can tap' telephones

BY GUY LOBBY STAFF

CUSTOMS and Excise can apply to the Home Secretary for a warrant to tap a suspect's telephone when investigating major fraud cases, the Prime Minister said yesterday.

But it happened on Friday,

when Mr. Bill Sire was virtually alone in speaking against the immediate reimposition of the sympathy strike in the private sector.

Moreover, it had been only with the greatest difficulty that Mr. Sire had persuaded the executive earlier last week to obey Lord Denning's Court of Appeal ruling and to suspend action pending the verdict of the House of Lords.

These two instances serve as proof, if proof were still required, that the strike against the British Steel Corporation is not a one-man vendetta against an employer by a trade union autocrat. They illustrate, too, the subtle shift of power that has been taking place since Mr. Sire himself loosened the reins on taking office.

Outwardly, the ISTC may look much the same as ever—politically moderate (Right-wing Labour), industrially disciplined, unsophisticated, self-contained, and extremely jealous of its status as the steel union in an industry that boasts at least 13 of them.

● On the TUC general council Mr. Sire aligns himself with articulate moderates like Mr. Old Weigall of the National Union of Railways and Mr. Frank Chapple of the Electrical, Electronic, Telecommunications, and Plumbing Union.

● It was to his union that Mr. James Callaghan turned when he needed a platform for his pre-Party Conference rally of the Labour Right.

● The union has been cultivated by Mr. Denis Healey and Mrs. Shirley Williams. (Mr. Sire is now cashing that cheque by seeking front-bench Opposition support for his battle with the BSC but the divided Parliamentary Labour Party has been too hamstrung by its own affairs to be of much help.

● Many of the ISTC's officials in the regions are Labour Party stalwarts, local councillors or prospective MPs, and this political ethos appears to have been scarcely dented by the younger and more Left-wing shop stewards.

SUBTLE SHIFT UNDERLIES STEEL SCENE

After the dust settles . . .

BY CHRISTIAN TYLER, LABOUR EDITOR

which recently accounted for no fewer than 10 of the seats. This is made possible by a system which combines regional seats with trade seats, rather like that employed by the transport workers.

Generally the two South Wales divisions and South Yorkshire form a tight, influential alliance. On the other side is a loose coalition of Scotland, the North-East and West Midlands and the North-West. Few of the executive are publicly prominent, a notable exception being the Left-wing Mr. John Cowling from Corby.

Those who complain about the self-perpetuating oligarchy from South Wales are as anxious as the unofficial reform group for a rule-change that would dilute its influence, possibly by abolishing the trade sections.

Union officials, including Mr. Sire, do not have a veto but the lay president has one extra casting vote.

The ISTC lives in a hostile world. Although numerically dominant—with 107,000 members in the industry ranging from ancillary workers in management grades—it is desperately anxious to retain its autonomy and expand its coverage. There is no love lost between the ISTC and the seven craft unions, for instance, whose aggregate membership is increasing as a proportion of the total workforce.

Mr. Sire also keeps a wary eye on the transport workers, whose lack of discipline at local level he views with distaste, and which he may suspect of wanting to take his union over.

The steel unions' chronic inability to sit down together may become even more acute. The craft and general unions—extremely reluctant to strike in the first place—have been looking for a separate settlement. That division could well lead to the collapse of the TUC steel committee—the only union forum the industry has—when the strike is over.

Mr. Sire has, however, found an ally in the blastfurnace men, a shrinking but defiant union, and some believe that Mr. Hector Smith, the blastfurnace men's general secretary, would like to make the alliance permanent when the dust settles.

Welsh select committee begins work

BY ROBIN REEVES, WELSH CORRESPONDENT

AFTER AN inordinately long gestation period, a Commons select committee on Welsh affairs—the Conservative Government's alternative to a devolved Welsh assembly—is due to begin work today under the chairmanship of Mr. Lee Abse, the maverick backbencher Labour MP for Pontypridd.

The committee's birth has been plagued by parliamentary delaying tactics by the Government and the Opposition over the committee's composition and chairmanship.

It was agreed in October that Labour should take the chair but it proved impossible to constitute the committee when objections were raised to a succession of candidates.

Mr. Roy Hughes (Lab. New-

port), Mr. Alan Williams (Lab. Swansea West) a former Industry Minister, and Mr. Donald Anderson (Lab. Swansea East) were all rejected by one side or the other before agreement was eventually reached.

Plaid Cymru's two MPs used blocking tactics to protest the exclusion of nationalist representatives. The committee is made up of six Conservative, four Labour and one Liberal MPs reflecting the Westminster balance of power rather than the party strengths in Wales at the last general election.

This inauspicious start, and indications that Mr. Abse has agreed to take the job for only a year, has not increased confidence that the committee will

make a significant impact on the efficiency and sensitivity of government in Wales.

But the main question-mark over the committee's role remains unanswered. Will it seize the freedom to launch in-depth inquiries into burning Welsh political issues, or allow itself to be confined to a narrow functions of the Welsh Office and its nominated bodies?

In theory, the investigative watchdog role over some field is wide open. The Welsh Office is a multi-functional department with responsibility for many aspects of industry, housing, roads, water, health and local government in Wales.

But the Conservative majority on the committee may argue that the existence of other

departmental select committees covering these specific areas preclude the Welsh committee from looking at, for example, the threatened mass redundancies in the Welsh steel and coal industries.

Indeed, the overlap leads some observers to believe it may prove impossible for a select committee which has a territorial mandate—Wales—to operate effectively within a Parliament which is responsible for the whole of the UK.

On the other hand, Mr. Abse is anything but a timid backbencher. Given determination by the chairman to succeed, the Welsh select committee could turn out to have an important impact on the political and administrative scene in Wales.

BY ST HEART DALBY IN BELFAST

Ulster talks revival attempted by SDLP

BY ST HEART DALBY IN BELFAST

Joseph avoids pledge on steel

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

AN APPEAL to the unions and British Steel Corporation to end the "self-destructive" steel strike on terms which the industry can afford was made in the Commons yesterday by Sir Keith Joseph, the Industry Secretary.

He stressed yet again that the Government could not ask "the long-suffering taxpayer" to provide more money to underwrite a settlement. But, significantly, he cautiously avoided giving a direct answer when he was asked for a categorical assurance that the Government would not interfere and would not provide more money to end the dispute.

Although condemning the extension of the strike to the private steel sector Sir Keith was noticeably low-keyed when he answered questions about the possibility of amending the Employment Bill to deal with secondary picketing and sympathy strikes.

He claimed that despite the slowdown in the steel industry, manufacturing production fell only about 1 per cent by the third week of the strike.

Mr. Patrick McNair-Wilson (C. New Forest) said there appeared to be lingering doubts in the private sector that the Government could be coerced into intervention in the dispute. He asked for a categorical and unequivocal statement that the Government would not interfere and management functions and would not provide any more money.

Sir Keith replied that it was "deeply" in the interests of the BSC dispute.

the steelworkers that they should become more competitive.

This theme was taken up by Mr. John Morris (Lab. Aberavon) who asked how long the Secretary of State and the Prime Minister intended to maintain their stance of non-intervention and allow industry to bleed to death.

Sir Keith told him: "We hope that management and the unions will soon be negotiating very seriously and with good results."

From the Opposition front bench, Mr. John Silkin, Industry spokesman, said it was the Government's refusal to intervene and the inaction and complacency of Sir Keith that was leading the country into the sixth week of the strike.

Sir Keith replied that Mr. Silkin was really asking the taxpayer to find more money. Yet most taxpayers had smaller earnings than the £12 a week average of the steelworkers.

Mr. Kenneth Baker (C. St. Marylebone) said that the Lords' decision last week reversing the Court of Appeal meant that the law on secondary picketing was in confusion. He urged the Government to take an early opportunity to clarify the law and narrow the range of trade union immunities.

In other words, the SDLP is saying that it does not accept "deplorable" that the law should allow the private sector, where there was no quarrel between employees and employers, to be called into the BSC dispute.

OBITUARY

Lady Summerskill, social reformer

BY PHILIP RAWSTORNE

BARONNES SUMMERSKILL, a vigorous advocate of social reforms throughout a parliamentary career that spanned more than 40 years, died yesterday. She was 78.

Lady Summerskill championed many causes, achieving notable improvements in particular in women's rights, child welfare and community health.

She fought a long and unsuccessful campaign to ban professional boxing, a sport she condemned in a book "The Ignoble Art."

Her Bill to outlaw the pro-

motion of professional fights was thrown out by the Lords by only seven votes. But medical checks on boxers were tightened as a result of the controversy she aroused.

She was prominent also in the long anti-smoking campaign which eventually brought restrictions on cigarette advertising.

It was the poverty encountered in her early medical practice that turned her towards the Labour Party and a political career.

She was elected Labour MP

for West Fulham in 1938, a constituency she represented until 1955 when she became MP for Warrington.

Lady Summerskill was largely responsible for the foundation of the Socialist Medical Association which pressed for the establishment of the National Health Service.

With less success she tried to introduce a new variety of fish, smoke, into the British family diet.

Lady Summerskill became a Privy Councillor in 1949 and

was Minister of National Insurance 1950-51.

Though she never again held Government office, her campaigns ensured that she remained constantly in the public eye.

In the House of Lords in 1964 she brought a 20-year fight to a successful conclusion with the passing of legislation entitling wives to a half share in marital property.

Three years later, the Matrimonial Homes Act ensured that a deserted wife could not be dispossessed of her home.

Lady Summerskill

THE Government hope to make a statement by the end of the week on EEC action to protect the British textile industry against imports of U.S. synthetic fibres, Mr. John Nott, Trade Secretary, told the Commons yesterday.

Mr. Nott will be attending a Common Market Council of Ministers meeting in Brussels today dealing with imports of manmade fibres.

When MPs complained that imports of synthetic fibres were putting at risk jobs and firms in Britain's textile industry, Mr. Nott agreed that "great damage is being done to sections of the fibre industry."

"I fully accept that and this matter will be discussed in the Council of Ministers' meeting. I hope that by the end of the week we will be able to make a statement on the subject."

Mr. Nott said that 95 per cent

of imports from low-cost producers of textiles were covered by some form of restraint. The present problem was caused by imports from developing countries, and that was the subject of the Council of Ministers' meeting.

Although promising that the Government would do its best to support the British textile industry by seeking agreements to limit imports, he warned the industry must also take action

yesterday.

He said the Government had been continually changing in fashion and technology going on at present and the British textile industry must respond to them. We cannot run the textile industry on behalf of the directors of these companies."

● The Government will not provide financial backing for a proposed world commodity centre in London, Mr. Cecil Parkinson, Trade Minister, announced in the Commons

to remain competitive. "There are continual changes in fashion and technology going on at present and the British textile industry must respond to them. We cannot run the textile industry on behalf of the directors of these companies."

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● The Government is still preparing to consider any future proposal for establishing the common fund in London."

Mr. Nott said that 95 per cent

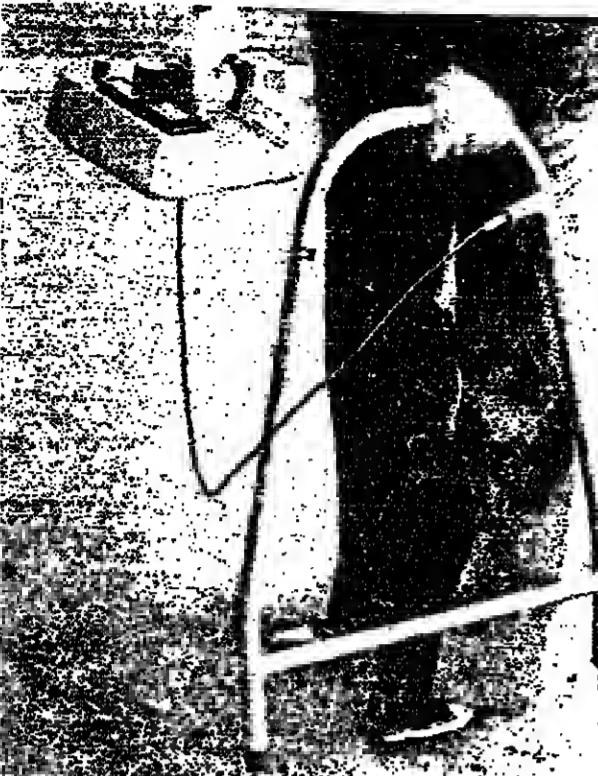
of imports from low-cost producers of textiles were covered by some form of restraint.

The present

Technical Page

Edited by ARTHUR BENNETT and TED SCHOETERS

• INSTRUMENTS



Faults in buried cables can be quickly located using this equipment marketed by the 3M TelComm Products Group.

Finds the pipe runs

LATEST entrant to the underground pipe location market is 3M, which has just announced its Dynatec 573, a portable unit that will not only identify and trace a buried pipe but can also detect a cable sheath fault and determine its location even where there is a congestion of other pipes.

Transmitter and receiver units are transported together in rugged waterproof case and in addition a lightweight earth contact frame is supplied for sheath/fault location. The transmitter generates a 300 kHz tracer signal which can be applied to the cable by direct connection, through induction (by placing the transmitter on the ground directly above the cable), or by close coupling with a split ring inductor.

A loudspeaker on the hand-held receiver emits a tone which enables the position of the cable to be found by observing a simple 'to-from' meter. Standard null or peak methods are also available.

For depth measurement, the receiver is placed on the ground over the cable, adjusted, and then raised until a specific meter indication is given, the unit then being as far above ground as the cable is below.

A sheath fault is traced using the leakage to earth of the signal from the cable. By carrying a lightweight earth contact frame which is colour-coded in accordance with the direction meter, the operator can pinpoint the leakage to within two to three inches.

More from TelComm Products Group, 3M United Kingdom, P.O. Box 1, Bracknell, Berks RG12 1JU (0344 58310).

Stops the crackle

AS THE sensitivity levels of modern communications receivers sink below the microvolt level, the likelihood of trouble from radio frequency interference looms larger.

Its presence will be obvious: finding where it is coming from, on vehicle mounted equipment for example, is less easy, which has prompted Evershed and Vignoles to introduce a rugged hand-held RFI detector for mobile radio applications.

RFI sources can generally be suppressed and screened to an acceptable level but after a period in service screen couplings and earth bonds can become loose or can corrode.

Often such faults will not

become evident until the receiver is used at maximum range.

The TU80 has a built-in capacitive aerial and checks can be made in the HF and VHF bands. The broad-band radio-frequency amplifier is peaked to give maximum response at either of two selected frequencies and the RF field detected is indicated on the meter, or a tone can be heard in headphones.

Powered by two 9V batteries, the instrument measures 300 × 135 × 35 mm and weighs 700 grams.

More from Acton Lane, Chiswick, London W4 5HJ (01-994 3670).

Analysis of colour

MADE BY Neotek Instruments in the U.S. and available in the U.K. from Henry Simon, P.O. Box 31, Stockport, Cheshire SK3 0RT (061-428 3800), is a colour measuring instrument using a microprocessor to provide accurate and versatile measurements.

The unit is called Digi-Color and is suitable for colour analysis in the food, pharmaceuticals, plastics, paint and textile industries.

Incorporating automatic self-standardisation, Digi-Color is easy to operate and no special training is needed. It is

supplied suitably programmed for a number of colour measurement techniques including RGB, CIE and Lab, and will evaluate differences from reference colours. A CRT monitor presents the results together with other information such as yellowness and whiteness indices.

Colour differences which exceed pre-set tolerances automatically operate an alarm system to emphasise that colour correction is required.

The system is supplied complete with screen, keyboard, cassette unit and a programme cassette.

• IN THE OFFICE

Weighing up the mail

POSTAL SCALES for the smaller office have been introduced by Pitney Bowes, The Pinnacles, Elizabeth Way, Harlow, Essex CM9 5BD (0279 26731).

This accurate unit, called model 4918, has a rate chart that shows first and second class rates up to 500 grams, including European and surface charges. The chart can be changed quickly and easily to accommodate rate changes.

The capacity of the 4918 scale is up to 500 grams, indicated at 10-gram intervals.

The unit also acts as a check scale; its operator simply sets the sliding beam poise on the 60 gram division that indicates the start of the next charge rate; there is no need to visually check the weight of every single borderline letter and package—if it is 61 grams, the poise over-balances and lets the operator know at once that the higher charge rate should apply.

The capacity of the 4918 scale is up to 500 grams, indicated at 10-gram intervals.

• TRANSPORT

Tube train data link

SOME 75 new trains on London Transport's District Line, now starting to come into service, will have data systems by Plessey.

Working on a data highway arrangement of a single two-pair cable running the length of the train, the system has a processing system and data can be analysed locally to minimise transfer of signals in and from the control centres.

Hardware at the outstation is identical, each function being determined by software; the specific program is selected by local links.

• COMPUTING

Chip will do the arithmetic

PERIPHERAL integrated circuit devices for arithmetic that can be connected directly to the 8080, 8085 and 8088 microcomputers and to other general purpose processors with eight bit data buses, have been introduced by Intel.

The 8232 is a floating point device and will perform 64 bit double precision or 32 bit single precision addition, subtraction, multiplication and division. Most likely applications will be in scientific instruments that require calculation to be carried out with a wide dynamic range to high accuracy. Single precision 32 bit accuracy will be used on those occasions when speed is more important than precision.

Processing time depends on the data however, a typical single precision multiply taking about 100 microseconds.

Another device, 8231, is for fixed point computation and is suitable for process and industrial control applications needing a real time facility over a smaller dynamic range. As well as performing 16 and 32 bit fixed point arithmetic, it can also find the trig functions, logarithms and powers.

More from 4 Between Thoms Road, Cowley, Oxford OX4 3NB (0865 771431).

enables the position of the cable to be found by observing a simple 'to-from' meter. Standard null or peak methods are also available.

For depth measurement, the receiver is placed on the ground over the cable, adjusted, and then raised until a specific meter indication is given, the unit then being as far above ground as the cable is below.

A sheath fault is traced using the leakage to earth of the signal from the cable. By carrying a lightweight earth contact frame which is colour-coded in accordance with the direction meter, the operator can pinpoint the leakage to within two to three inches.

More from TelComm Products Group, 3M United Kingdom, P.O. Box 1, Bracknell, Berks RG12 1JU (0344 58310).

• HANDLING

Bags weighed while on the move

A PORTABLE weigh-counter and an in-motion bag weighing unit have recently been announced.

The latter has been designed by Toledo Scale and is designed for operation under hostile conditions. Known as the 942, it provides a true weight output of chemical bags are being weighed at 1,400 bags/hour. Five Tree Lane, Grays, Essex, RM15 8SS.

From Richard Simon and

further processing. Four precision strain gauges under a short section of conveyor feed a portable battery operated counting scale— it has the advantage that it can be taken to the location of the component to be counted, rather than vice versa. Designated model 55233, it offers a range of sample sizes, ascending

decimally from five to 100, and can be connected directly to a label printer.

From Richard Simon and

can be connected directly to a label printer.

JOBS COLUMN, APPOINTMENTS

'Sheep with five legs, one doubly strong'

BY MICHAEL DIXON

"ONLY THOSE earning at least £45,000 a year need apply," wrote management consultant Jo Jacobsthal, nonchalance, from his office in Fribourg, Switzerland. By that, he added, he meant £45,000 exclusive of fringe benefits in kind.

Since the person he is seeking for the managing Board of a European multinational is a technologist turned senior executive, it struck me that the £45,000 stipulation might cut a good many capable candidates from the United Kingdom, at least. So I rang up and put the point to him.

"Ah, I know you are all badly paid in the UK," he answered, trying not to laugh. But all the same, he felt that any applicant not already earning £45,000 or more in money, would need to offer a highly cogent explanation as to why not.

"Here, you see, we are wanting not only the usual five-legged sheep, but one whose extra leg is of double strength," Mr. Jacobsthal added. Whatever the deprivations of UK managers, he felt that such a creature with earnings as stipulated would doubtless be among the Jobs Column's international readership.

The recruit is needed to be responsible to the £400m-turn-over group's chairman for its internationally scattered pro-

duction of precision equipment and systems for industry and commerce, and also for its centralised research and development. The R and D, which accounts for about 4 per cent of turnover, is done at a site in the Benelux area where the new technical director will be based when not visiting the far-flung factories.

One of the required "legs" is managerial experience appropriate to a Board seat in a 5,000-employee group. A second is commercial-mindedness including familiarity with marketing. Another is capability of managing both a decentralised manufacturing operation and a concentrated R and D effort. A fourth is copious know-how in engineering, preferably electronic. And the extra "leg of double strength" is scientific ability sufficient to command the respect of the high-flying research staff.

So one can perhaps understand Jo Jacobsthal's thinking that if such a person is not earning at least £45,000, then he or she must either have some clear reason for same, or be stark, raving mad.

Fortunately for UK readers still in with a chance, he has not added a further high hurdle in the form of a demand for skill in Continental languages. Skill in English is the only linguistic necessity, although another major tongue would be

a help, especially if it is German. The age indicator is about 38-45.

For anyone who meets these requirements, Mr. Jacobsthal adds, the last thing likely to prove a problem in further negotiations is the pay and perks obtainable in the new job. Inquiries to him at European Marketing Systems, 5 Avenue Besumont, CH-1700, Fribourg, Switzerland; telephone (0)37 24 32 80, telex 36152. Being unable to name the employer, he-like the recruitment consultant to be mentioned below-guarantees to honour any applicant's request not to be identified to the client until permission has been given.

Sales director

"ONLY THOSE earning at least £25,000 a year need apply," says recruiter David Dunbenton, of the Dink Degenhardt and Partners consultancy, about the sales director he seeks for a company in the double-glazing business.

Based in a pleasant city a bit more than two hours from London, the newcomer will be responsible to the managing director of the company for its whole sales and marketing activity. The job thus includes preparing marketing plans and dealing with advertising agents and other sales promotion specialists, making experience

on the expression of free thought, wherever and by whomsoever those restrictions are imposed. The post is open because Michael Scammell, who has held it since the trust started in 1972, wants to concentrate on his forthcoming book on Alexander Solzhenitsyn.

Literary capability on the same scale is not essential in Mr. Scammell's successor. But an affinity for literature is required because the new director will be in continual contact with writers, both eminent and unrecognised. The latter variety include many who live under regimes of one sort or another which ban free expression, and whose work is annullaged to the trust's London offices. There it is published once every two months in a magazine called Index on Censorship, for which the director has overall editorial responsibility although the magazine's production is in the capable hands of assistant editor, George Theiner.

Among the other nine full-time and four part-time staff are Philip Spender, in charge of administration, and experts on the Middle East and Africa, Asia, and Latin America who produce research reports as well as contributing to the magazine.

Ability to manage the staff must be combined with ability to "exploit" the trust's 16-strong council, says chairman Bonham Carter. The other 15 are David Astor, Robert Bernstein, Louis Coon, Edward Crank,

shaw, Stuart Hampshire, Dan Jacobson, Lady Longford, Sir Roy McMillan, Roland Penrose, Peter Reddaway, Jim Rose, Evelyn de Rothschild, Lord Sainsbury, Mrs. J. Edward Steff, Stephen Spender and Tom Stoppard.

I hasten to add that by "exploiting" the council, Mark Bonham Carter does not mean squeezing them for more contributions than they make already. The £15,000 that the trust will need in addition to its already expected £60,000 income this year, will have to be found elsewhere, and the new director will be much occupied in finding it.

One source is increased sales of the magazine at home and abroad, possibly by cultivating small "agencies" of like-minded people in other countries. Another need is to make the trust and its activities far better known generally than they are today, by fund-raising and other public relations campaigns. So the director will have to be capable of drumming up popular support, and of doing so not least through the media.

"Apart from the opportunity to earn broadcasting and writing fees, and the abysmal salary," Mr. Bonham Carter says, "we can't afford to offer much more than the challenge."

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In addition to the above a car allowance is payable and assistance may be given towards the cost of removal and other costs involved. The cost of removal will be based on the Corporation's scale of employment will apply.

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E. C. Sisson
Director of Administration and Finance

Lee House
Peterlee Way
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H. Ross, Director Administration

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SECURITIES CLERKS

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The Container Industry

The world's container industry remains a growth business, with traffic increasing at more than 15 per cent a year. The container revolution has led to a major improvement in transport productivity, but its benefits are still a long way from being fully realised.

Immense potential for growth

By William Hall
Shipping Correspondent

IN THE history of transport, the container revolution, which started in the early 1960s, has probably had a bigger effect on the industry than the transfer of ships from sail to steam.

Virtually overnight it made many of the world's ports and shipping obsolete. It led to the loss of thousands of jobs and a radical restructuring of the traditional shipping industry. It has also led to the emergence of a new breed of shipowner—the anonymous leasing company.

Today, something like 2m boxes are shuffled around the world and container traffic has been growing at more than 15 per cent a year. In 1979, the world's ports probably handled around 30m boxes—more than double the figure in 1973. Furthermore, experts reckon that about 80 per cent of the traditional cargo liner trades will be containerised by the end of the century. To date, only half of all the potential traffic has been captured so there is considerable scope for further

growth, even if world trade continues to stagnate.

The world's container industry remains a growth business, but like all growth businesses it occasionally suffers from growing pains—and this is what is happening at the moment. The heady growth rates of the 1970s are starting to taper off, yet there is a considerable amount of new tonnage scheduled to come on stream over the next few years. The carrying capacity of the world's conventional container carrying fleet, for example, is forecast to rise by nearly a third.

Over the longer term, the transportation of containers around the world should be more stable than other sectors of the shipping industry, such as bulk shipping. However, at the moment the shipping companies are faced with massive over-tonnaging, fierce competition and rate wars on most of the important trade routes of the world.

While this may be considered by the shippers as good clean knock-about fun, if continues for long periods it could prevent the full benefits of the container revolution being realised.

For the established shipping operators, the two main worries are the sharp rise in fuel costs and the strength of the outside competition which is threatening the stability of the shipping conference system. In the short-term, the rise in fuel costs is the more serious since it has made roughly half the world's container shipping fleet obsolete. Ships fitted with powerful steam turbine engines and designed to cruise at speeds of up to 27 knots can no longer compete with the slower, but more efficient, diesel ships.

Thus, shipowners are having to decide whether to fit new engines to ships which are less than halfway through their active life or build completely new vessels.

A large new container ship costs over \$80m these days, while the cost of new engines amounts to \$20m a ship. So, owners are opting for the latter. Nevertheless, it is not an easy decision to make, since the return on investment is far from certain given the fierce competition now in evidence.

Heavy investment

In the early days of the container revolution some people considered that the heavy investment in new ships and specialised equipment would safeguard the container shipping industry from cut-throat competition. The entry costs were too high, it was argued.

However, while container shipping is a highly capital-intensive business, it has become clear over the last few years that this has not deterred outsiders from entering. Cheap shipbuilding credits have encouraged overbuilding of new tonnage. In addition, the rise of the large international leasing companies has provided many would-be container shipping companies with the necessary entrance fee. Instead of buying ships and containers, they lease them.

The established liner operators have always faced outside competition, but there are reasons to believe that the current competition is stronger than normal. Some new operators, such as the Taiwanese Evergreen Line and Tsvi Rosenfeld's Antwerp Bulk Carriers, have scored some spectacular successes in winning important customers away from the ship-

ping conference operators.

While this has upset the status quo, many companies believe that the Trans-Siberian Railroad poses a far greater long-term threat. The TSR has crept off virtually all the growth in the Far East trade during the last three years and now accounts for around 30 per cent of all Westbound container movements and 24 per cent of Eastbound movements.

The stated objective of the TSR is to carry half the Europe/Far East trade. It is considerably cheaper than conventional container ships and transit times compare favourably, in many cases.

If the TSR's growth continues at its recent pace, many of the established operators will be out of business by the end of the decade. However, any solution of this problem is up to governments. There is little the shipping companies can do to protect themselves.

Already, there are signs that the shipping conference system is coming under considerable strain. The influence of formerly powerful conferences such as the Far East Freight Conference is being eroded by outside competition. And Sea-Land's recent decision to pull out of many of the conferences in the Pacific trade was another tell-tale sign that all is not well.

Traditionally, conferences

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ing shipping company has calculated that shipping services on the Atlantic trade are costing shippers some 20 per cent more than they need to, because of uneconomic competition.

While the container revolution has led to a major improvement in transport productivity, its benefits are still a long way from being fully realised. Restrictive practices at many of the world's leading ports are hindering the most efficient use of containers.

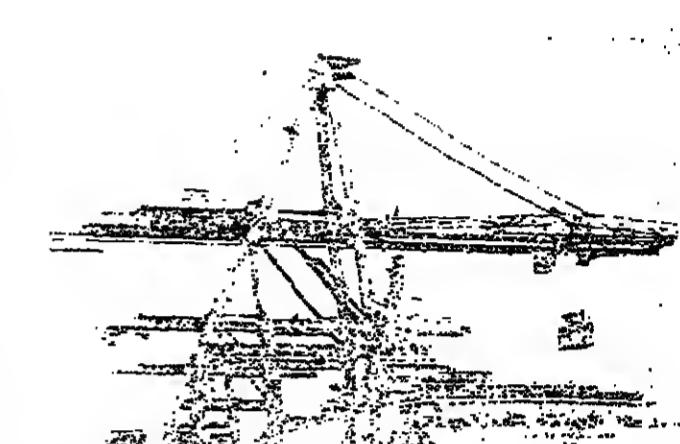
The idea of inland ports and full integration of transport systems is still far from developed. Many operators still believe that the major cost element is the transportation of a container by sea and forget to examine the costs of land transport at either end.

During the next decade, shippers will concentrate on developing a through transport system and view the use of the container in the light of such things as packaging costs, warehousing and inventory control.

While the technology is in place, the commercial development of the container revolution has a long way to go. Eventually, the focus on the ship and the port should fade as operators perfect their integrated transport systems.

In the short-term, the rise in fuel prices and land-based transport costs have meant that shippers are having to pay much more attention to such mundane matters as the most efficient ways of stowing goods in a container.

Another matter receiving attention is the large amount of water being carried around in containers. By freezing, drying or powdering commodities, some shippers can also reduce their shipment costs.



WORLD CONTAINER ROUTES

	Annual traffic capacity ¹	No. of vessel ships	Vessel capacity ²	% of world fleet
N. Europe-ECNA ⁺	1,332	46	53	13.7
WCNA-Far East	1,468	74	83	20.6
Europe-Far East	688	41	93	22.9
ECNA-Far East	529	24	35	8.6
Europe-Australasia	565	21	33	8.2
Europe-Middle East	242	18	18	4.4
Far East-Australasia	206	12	12	3.1
Europe-South Africa	186	5	12	3.0
Total deep-sea	6,184	302	402	100.0

¹ WCNA—West coast, North America. ² ECNA—East coast, North America. ³ Capacity in '000 TEUs (20 ft equivalent units). Source: H. P. Drewry (Shipping Consultants), 1978.

IN THE BEGINNING, THERE WAS SEA-LAND.

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Telex: 77837

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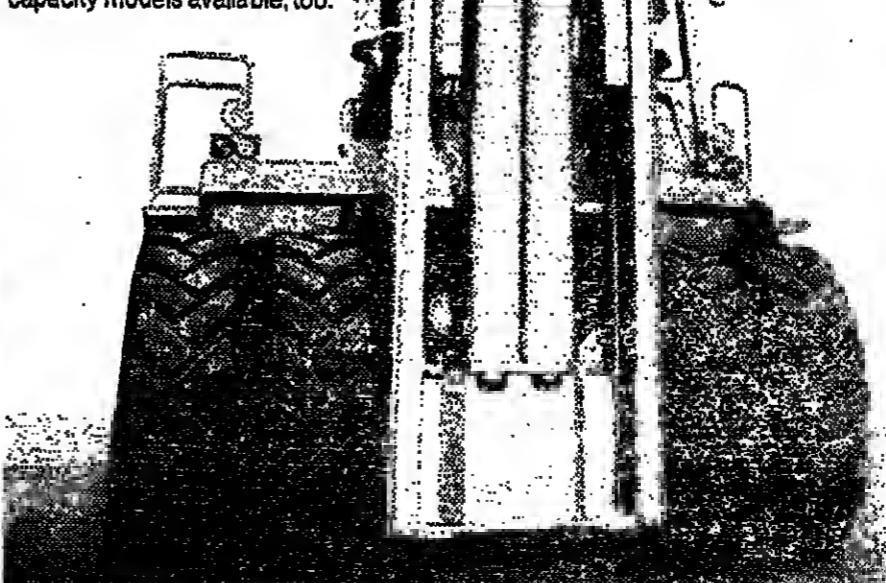
Lansing offer a variety of compact, rugged electric trucks for handling all kinds of container loading and unloading. Ability to handle other tasks as well makes them highly cost-effective.

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Also available are Lansing engine-powered container loaders, such as the efficient new low-cost Series 7 in 2 and 2.5 tonne models.

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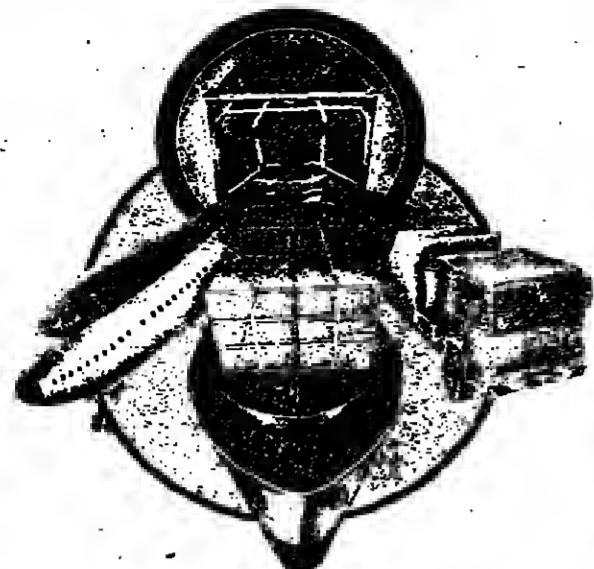
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TRADE UNION officials are convinced that the relative peace in the container industry over the past few years is under considerable pressure and could break down at any time. They argue that employers' optimism is based on false premises and that conditions have not really changed since the mid-1970s.

The problems of labour relations in the container industry are linked to those of the dock workers. Employers and workers at almost every stage on the freight handling chain, from the time a ship ties up to delivery to the retailer, are dependent ultimately on what happens at the docks.

The problems there were seen as crucial by both the industry and the Transport and General Workers Union at the time of the Dock Work Regulation Act's introduction in 1976 and the 1978 Dock Labour Scheme.

The two-year struggle started with the Act and finished with the union's defeat over the practical details of the Dock Work scheme in 1978. The scheme, if passed, would have meant the extension of the employment of registered dockers to handle all cargo within a half-mile corridor extending inland from the port.

Dockers felt that they needed the guarantee of handling work because of the dramatic shrinking of the job market caused by containerisation. The container revolution in the 1980s and 1970s has brought a reduction in the numbers employed in the docks, from 130,000 in 1966 to 76,000 in 1978. The National Ports Council in a report last month forecast a further drop to 55,000.

The decline in the amount of work in the docks is mirrored by a working guide the National Ports Council uses to measure the effects of introducing a container agreement. The

Council says that one man in a container depot can do the work of seven or eight in non-containerised ports.

This reduction over the past ten years has meant that the collective arrangements of the industry, by the Transport Workers, have been overshadowed by manpower cutbacks. The development of depots outside the dockland areas exacerbated the general insecurity, although employers argued it meant increased employment and an economic use of resources.

The container industry's confidence was hit severely in 1976 when docker members of the union blocked the lorries of about 150 haulage companies serving container depots. Even more striking was the incident in 1972, when London dockers were jailed under an order of the then National Industrial Relations Court over the picketing of a cold store plant.

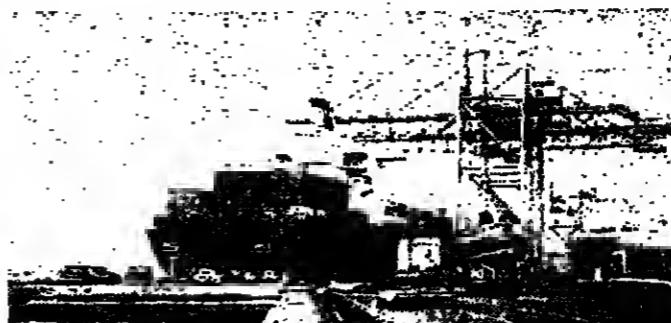
To prevent such union squabbles the Transport Workers persuaded the Government to introduce its Dock Work Regulation Act in 1976. The Act has enjoyed an unfinished status because of the changing political fortunes of the period and the uncertainty over the state of the law has led to trade union worries.

Consultations

The Government is engaged in consultation with the unions and the cargo bidders over implementation of the 1976 Act. Mr. Patrick Mayhew, Parliamentary Secretary with responsibility for legislation at the Department of Employment has met both sides for tentative discussions about the regulations on dock work. The Department of Employment says it will be some time before a decision is reached

THE CONTAINER INDUSTRY II

Pressure on labour relations



The container revolution has brought a dramatic shrinkage in the job market for dockers. Above: Atlantic Conveyor container ship being loaded at Le Havre

although the agreement may also be extended to the rail terminal within the Docks depot.

Leaders of the dockers' section of the Transport Workers have urged the Government to clarify the position over container work that is to be dealt with by their members. They have emphasised that nothing has changed fundamentally since the last round of union disputes and the position could be made even worse by the downturn in economic activity expected this year.

At present, the handling of freight containers can be done by any group of workers and many employers have found it cheaper and more convenient to set up premises outside dockland. Transport Workers' officers say there has been an extent of cowboy practice in the industry and this has not altered since the mid-1970s. One dispute could cause the whole position to deteriorate markedly and very quickly, they say.

The prospect of intra-union conflict with its particular intensity and destabilising effect on industrial relations is a possibility both employers and unions view with horror. However, the Government does not intend to rush through any measures which would tacitly expand the dock labour scheme.

Employers, notably the Cold Storage Federation, have strongly and consistently opposed the dock labour scheme's imposition on the industry.

While the unions argues that the introduction of a corridor will alleviate the problems caused by the redundancies stemming from containerisation, the employers are afraid of the monopoly power this would give the unions. They also say it would be unfair for a dockworkers' union to control jobs

THE WORLD'S TOP 10 CONTAINER PORTS

	TEUs	Annual % Increase
New York	2,300	9.9
Rotterdam	1,594	21.1
Kobe	1,457	6.4
Hong Kong	1,226	9.7
San Juan	1,112	41.4
Oakland	682	12.5
Seattle	648	6.8
Hamburg	609	27.4
Bremen	576	13.4
Kaohsiung	570	61.5

* 20 ft equivalent units.

Source: Containerisation International (1978 figures).

that, economically, should be located inland.

The fundamental problem in labour relations in containers remains unanswered: should the workforce at the point of entry dominate and control the distribution, particularly in view that its numbers are declining? The question takes on added twist when the people who are doing container jobs inland are also members of the same union.

The Government is caught in a difficult position over what it should do when it has completed its consultations, possibly by the end of the year. A decision not to introduce a corridor means the continuation of the possibility of a Transport Worker's flare up. The alternative—to introduce some sort of Dock Regulation scheme—would go against all the Conservative Party's pledges and attitudes while in Opposition.

Gareth Griffiths

Problems for operators

AS A GENERAL RULE, liner shipping services are the last to feel the effects of a shipping recession and the last to recover—a trend that is certainly true at the moment.

Rates for dry bulk carriers have more than doubled over the past year but the liner trades (roughly half of which are containerised) are still battling with the worst recession since the 1930s.

Overseas Containers (OCL) is Europe's biggest container shipping company, and therefore provides a good barometer of the industry's fortunes. In 1976-1977 OCL made pre-tax profits of £33m. Then, in 1977-78 it made profits of £35.7m, and stockbrokers are now forecasting that its profits for 1978-79 and 1979-80 will fall to £27m and £18m respectively.

At the other end of the spectrum, Bell Lines, one of the few specialist short sea container operators, has reported that its turnover in 1978 rose by nearly a third, but profits were the lowest for five years. Wherever one looks around the container shipping business, operators are finding it tough going.

Last year there were no spectacular collapses to match the demise of the Pacific Far East Line in 1978, but if the recession continues to drag on for much longer, other shipping companies could go to the wall. Already, one or two small operators such as Bavaria's Overseas Continental Container Line has had to "temporarily" suspend their container shipping services.

There are four major problems confronting the established container shipping operators. The first, and most visible, is the rather embarrassing fact that roughly half the world's large container fleet has been made obsolete by the latest oil price rises.

The second problem is that outside competition from both conventional and less conventional sources, such as the Trans-Siberian Railway, has become increasingly important and this competition is undermining the stability of the shipping conference system. Finally, there are the twin problems of massive over-tonnaging in certain trades, plus the sluggish growth of world trade generally.

Oil prices

All four problems are interconnected and cannot be viewed in isolation. The most pressing problem for operators, however, is the rise in fuel costs. A large proportion of the container ships now in use were built before the first of the OPEC oil crises, in 1973. They were designed to cruise at up to 33 knots, because speed, rather than fuel economy, was a key factor in successful container shipping operations.

As a result, the sharp rise in fuel prices has hit shipping companies harder than most. During the last six years tonnage costs have jumped from \$18 per ton to \$190 per ton. For a large container ship, burning 400 tons a day, this is equivalent to an extra \$25m a year.

Many of the ships built before 1973 were equipped with powerful steam turbines. Because of the sharp rise in oil prices, these are no longer economic. Outside competitors operating cheaper, diesel

powered vessels, burning only half as much fuel, are making inroads into the traditional markets dominated by the conference lines.

A growing number of the large operators are being forced to re-engine their ships with cheaper diesels. This is both a costly exercise (up to £20m piece) and means that ships have to be taken out of action for at least six months at a time.

Given the poor financial returns that are being achieved, many container ship operators are finding it difficult to justify a decision to re-engine, since for some, it means paying almost as much as the original cost of the ships.

Tough competition

OCL and Ben Line Containers have already taken the plunge. Others will soon follow or face being driven out of business by the competition. In the old days, shipowners could rely on the shipping conferences to stabilise the cyclical nature of their business. However, this is no longer always true.

A number of outside competitors have started to appear. Some are fringe concerns that are here today and gone tomorrow. However, there are others that pose a longer-term threat. The two names most frequently handled around are those of the Taiwanese Evergreen Line and the Mr. Tsvi Rosenfeld's ABC Containerline.

Both pose special problems for the established shipping fraternity.

Of the two, Evergreen Line is probably the biggest threat in the side of the established operators. It has been rapidly expanding its fleet and its carrying capacity should overtake that of OCL over the next year or two. Its fleet is considerably more modern and manning levels and fuel consumption give it a competitive edge. Its latest ships—four 1,800 TEUs (20 ft equivalent units)—will be operated by a crew of 16 which compares with figures of 38 for large rivals, such as those operated by OCL. One major shipper, Ford (UK) has already deserted the conference lines for Evergreen.

The other controversial figure among the established operators is Mr. Rosenfeld and his ABC Containerline. He has a lucrative long-term contract for the transportation of mineral sand from Australia to the U.S. Gulf and is using this to subsidise the carriage of containers, as well. Some operators see the combined bulk/container concept as the shape of things to come. Others argue that it is too inflexible and claim it cannot provide the same level of service as a "pure" container operation. Nevertheless, ABC has been undercutting the conference operators and feels sufficiently confident to plan the introduction of another six bulk/container ships.

The other big problem for the established operators is the serious over-tonnaging that is now emerging. There are different estimates of how many pure container ships there are around. According to H. P. Drewry (shipping consultants) there are just over 400. Lloyd's Register of Shipping puts the figure in mid-1979 at 594 or around 10m registered gross tonnes. In addition, there are another 300 or so part container/roll-on/roll-off vessels.

During the last few years the world's container fleet has been growing by around 15 per cent a year. In addition, there is a backlog of new orders which will ensure that it will continue growing at much the same rate in 1980 and 1981.

According to Fairplay's World Ships on Order, there are 303 container ships of 4.1m dwt due for delivery over the next couple of years. This is equivalent to 7.2 per cent of the total world ship orderbook. And while this may not sound a lot, it must be remembered that container ships only account for 21 per cent of the world's tonnage.

H. P. Drewry estimate that during the next three years the world fleet of full container ships will increase by nearly a third (based on carrying capacity). Given the sluggish outlook for world trade and the fact that most container trades

have reached maturity, the outlook for the container shipping companies is far from encouraging.

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THE CONTAINER INDUSTRY III

Automated handling provides hope for manufacturers

WORLD'S TOP 10
INNER PORTS

	1978 TEUs ¹	1977 TEUs ¹	1976 TEUs ¹	1975 TEUs ¹	1974 TEUs ¹
1. New York	2,169	1,594	1,447	1,220	1,112
2. Rotterdam	1,112	882	682	645	578
3. Hamburg	876	778	578	570	570
4. Antwerp	614	578	570	570	570
5. Singapore	570	570	570	570	570
6. London	570	570	570	570	570
7. Tokyo	570	570	570	570	570
8. Long Beach	570	570	570	570	570
9. San Francisco	570	570	570	570	570
10. Hamburg	570	570	570	570	570

¹ 1978 figures.

AUTOMATION OF container handling is the target of much of the new technology now being developed, often based on microprocessors, for the international container industry.

Progress in the field is essential, particularly in current market conditions where container capacity—in the manufacturing works and in container using companies—has outstripped demand in the trough no one of the industry's traditional cycles of economic activity.

In Britain, the trading position for the 15 main manufacturers of containers and their customers, has slumped dramatically. Manufacturers reported towards the end of last year that orders for the year were almost a third less than for 1978.

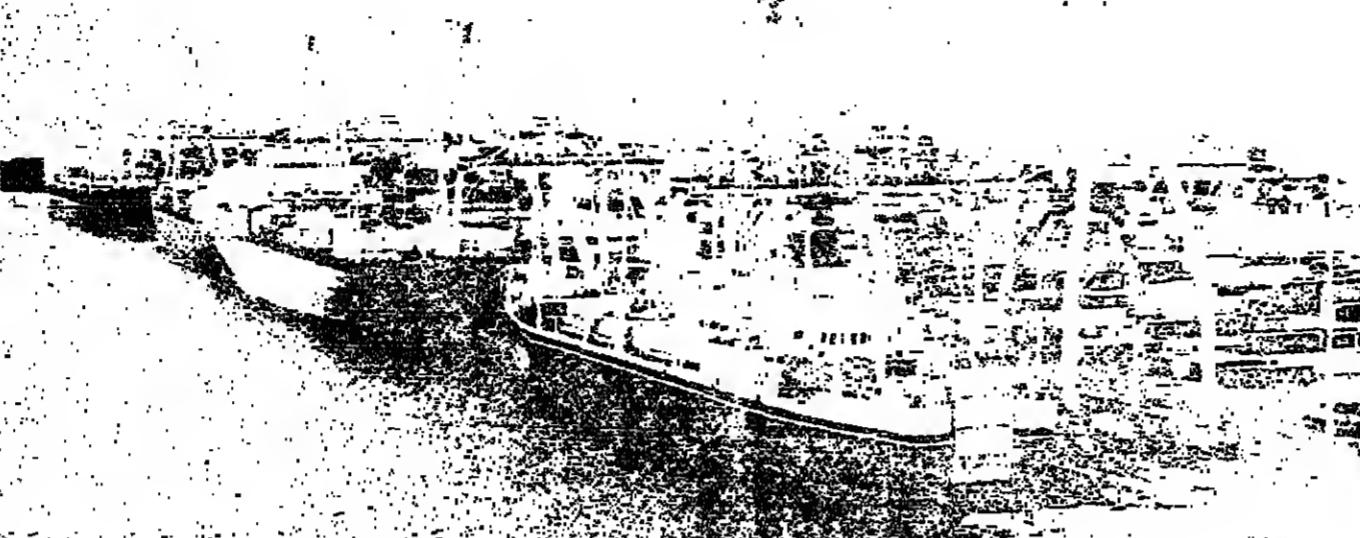
The rising value of sterling against most other world currencies hit exports of containers. But foreign competition, particularly from the developing nations of the world, and an increase in the use of technical advances in the more prosperous, developed nations, have also had an impact on the British industry.

One of the essential steps towards ensuring efficient container handling is to try to achieve maximum utilisation of existing equipment—containers and the cranes used for handling at docksides and inland ports.

An advanced example of this is being installed in Seattle, U.S. The technique involved is known as a "computer-based crane monitoring system." It is designed to increase the efficiency of maintenance operations where these are unavoidable, to reduce maintenance requirements through more efficient working and to extend the life of equipment, as well as to increase the availability of equipment.

The technique uses a computer to monitor the output of a series of sensors located at crucial points around the crane. Motors, generators and vital structural parts of the crane are all wired with sensor equipment, and as many as 70 points are covered.

The sensors provide the computer and the maintenance engineers with a constant flow of data on oil temperatures and pressures, crane engine speeds, hydraulic oil pressures and general vibration which can shorten the life of components



Liverpool's Royal Seaford Container Terminal

and lead to premature crane failure and unplanned stops in container-handling operations.

A remote terminal unit, using electronic processing technology, is designed to analyse incoming data, but also acts as a link between the crane sensors and the so-called "central station"—based on a small computer which finally makes possible an analysis of use in container handling management.

Relevant data

The central station unit provides detailed maintenance logs and reports as well as analysing, storing and displaying all data relevant to the improved maintenance of each container handling crane.

Of particular value to management are the comprehensive reports of individual crane performance. These are consolidated over a period, and management is given an accurate record of operational time variations from crane to crane.

Further analysis of these records enables management to identify those cranes that are not performing satisfactorily and the reasons for the poor performance.

The system has the potential for avoiding disorderly downtime on cranes and enabling management to start a preventive maintenance programme on the basis of known facts

about the container handling cranes and their components.

In Britain, Freightliner, the British Rail container transport subsidiary, is studying a technique which could introduce much-needed flexibility into container-handling operations without the need for more terminals.

The technique is based on a "container transfer vehicle." This is a rail-mounted vehicle which can be used to transfer containers from rail to road vehicle, from train to train, or on to a platform or the ground.

The complete system is self-supporting and can thus be used at any point on a railway line.

This clearly opens up the possibility of a changeover of a container from road to rail or vice versa at any point where a container lorry has access to a rail line.

Containers are normally handled only at major rail terminals equipped with high capital cost overhead cranes.

The system may become invaluable for Freightliner if the British Government decides to increase the maximum permitted weight of lorries when the Armitage inquiry, now looking at the possibility, has reported in the summer. Higher weight lorries may pose a threat to Freightliner's rail operations, particularly if a new weight, embracing a full loaded container, is permitted on British roads.

The ULS system, like the

Freightliner has examined proposals for a road-rail container transfer system between British Rail research and West Germany.

The German project—known as the ULS container transfer system—was commissioned by the West German Ministry of Research and Technology. The development contract was shared between Forder Technische Forchungsgesellschaft and Verkehrswissenschaftliches Institut. A prototype was exhibited at a transport equipment exhibition last year. FFG is to continue development of the work with M&K Kiel.

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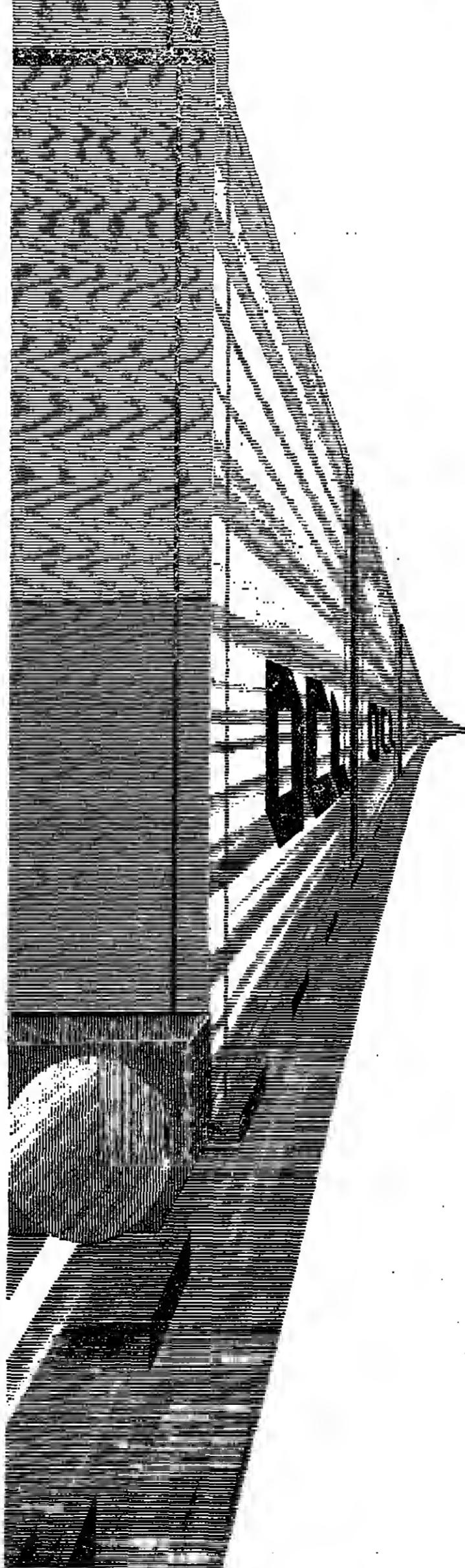
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An unsettled year
at Freightliners

FREIGHTLINERS, the British Rail container transport subsidiary which operates a fleet of 7,000 containers, is likely to show a fine trading profit for last year, despite a £200,000 loss for the first six months.

The loss was attributed to the strike by drivers employed by the Road Haulage Association's member road transport companies. The strike cut Freightliners' expected revenue by over a third from £8m forecast to £5.8m. This resulted in a trading loss of £1.8m for the first two months of last year.

Mr. Cyril Bleasdale, the managing director of Freightliners, however, said that the company's turnover had recovered from the second quarter last year and in the second half of the year turnover rose by between 4 and 7 per cent compared with the same period in 1978.

The unsettled year came at an unfortunate time for Freightliners. In 1978, it had once again been forced to move its corporate home. The Transport Act 1978 called for Freightliners to be transferred from the State-owned National Freight Corporation back to British Rail, its original owners.

The "freightliner" concept in Britain had been introduced into British Rail in 1965, with the establishment of a system of terminal to terminal container trains.

The return to British Rail was largely welcomed by Freightliners, but the strike by

Union drivers last winter rippled the surface of what would otherwise have been a smooth transition in its first full year back in British Rail.

Freightliners made a trading profit of £1.7m in 1978 but this was after allowing for the financial restructuring of the former parent, the National Freight Corporation and the transfer of the container company back to BR.

On a basis of no restructuring, the trading profit would have been £1.4m in 1978, compared with £1m in 1977. The company's revenue rose from £48.1m in 1977 to £51m in 1978 and Freightliners expects to report a turnover for 1979 of £60m.

The forecast turnover for this year around the £74m mark.

Confident

In the longer-term, the company is confident that the continuing rise in the price of fuel, especially diesel fuel for lorry transport, will favour its integrated road/rail unit container transport system.

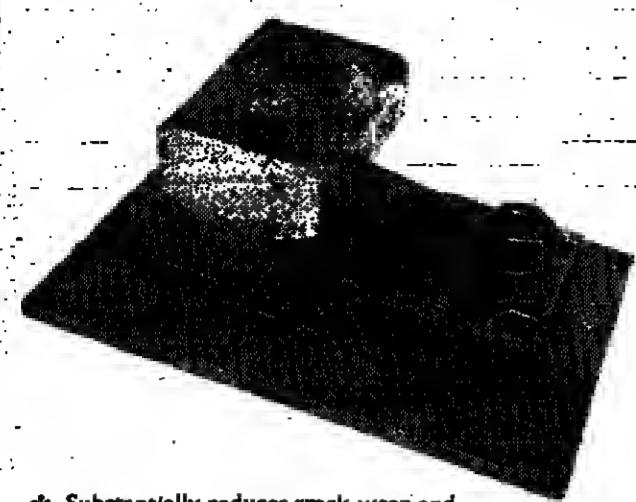
However, Freightliners is not content to wait only for this change to come about, although Mr. Bleasdale is certain that the rising price of fuel has started to swing business away from the roads this way.

Behind these structural changes in haulage arising from the fuel increases, Freightliners is steadily concentrating on developing the side of its business based on maritime trade. The basis for this mar-

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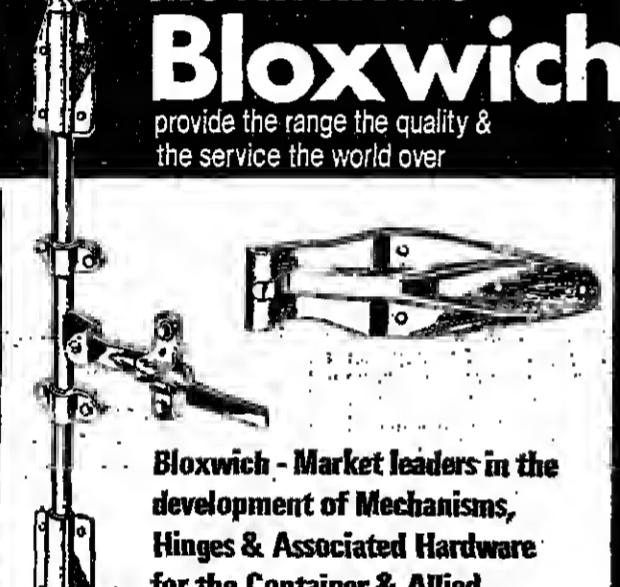
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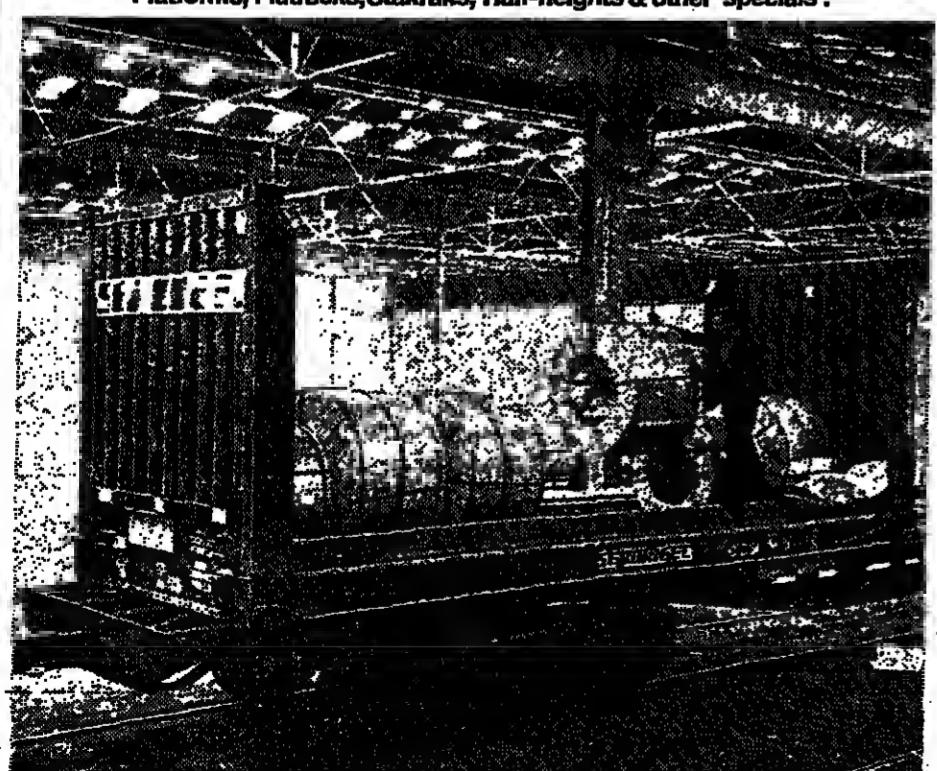
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THE CONTAINER INDUSTRY IV

A steady increase in air cargo

AIR CARGO traffic continues to expand. According to the International Civil Aviation Organisation, during 1979 the scheduled airlines of the 144 member-states are estimated to have flown 27.7m tonne-kilometres of freight, or about 7 per cent more than in 1978.

While slightly lower than in each of the three preceding years, the 1978 growth helped to sustain an average annual expansion of between 9 and 10 per cent for the decade as a whole, some good years in the early and latter parts of the decade more than offsetting a brief period of very slack growth around the time of the first oil crisis in 1973-74.

Several factors lie behind this growth, which is expected to continue into 1980—although many in the air cargo business are looking with growing concern at the continued rise in fuel costs, which is now in fact the biggest single worry for the entire world air transport industry.

These rising costs will have to be reflected sooner or later in dearer cargo rates, as they are also in passenger fares, and the big question is just how far such increases in rates will deter either existing or would-be shippers.

One of the major factors behind the past cargo growth, and one likely to stimulate expansion in the future, is the increasing awareness being shown by airline managements of the value of air cargo, and the prospective contribution that it can make to overall revenues.

The need to maximise revenues from all sources at a time of financial squeeze, created by continued pressure from consumers for cheaper rates despite continuously rising costs, is causing many airline managements to look more closely at their cargo activities.

This is reflected in growing competition, especially among the scheduled airlines which carry substantial tonnages of cargo in the belly-holds of their wide-bodied passenger airliners.

The rapid spread of this type of aircraft throughout the world during the past decade has been another major factor behind the growth of cargo traffic. By the end of 1979, well over 400 Boeing 747s alone were in service world-wide, with a backlog of another 100 or so awaiting manufacture and delivery, and with orders still flowing in.

If the increasing numbers of both Lockheed TriStars and McDonnell Douglas DC-10s are also included, the world fleet of active, wide-bodied jets in service at the end of 1979 was about 800.

Wide-bodied jets

By far the majority of these jets are in the fleets of the scheduled passenger airlines, creating a massive cargo potential that those airlines are now increasingly exploiting. These wide-bodied jet holds are eminently suitable for containers, which can be pre-packed by freight forwarders with a wide variety of goods, and as a result, along with the development of the wide-bodied jet, there has been a rapid growth over the past decade in the number and importance of the freight forwarders in the air cargo business.

Increasingly, the airlines, as costs of all kinds rise, are tending to want to concentrate on airport-to-airport activity—the flying segment—leaving it to the freight forwarders to handle the surface collection, packaging and distribution of the cargoes.

It is estimated that about 90 per cent of all air freight is now handled by freight

forwarders, making extensive use of containers of various sizes. It is significant also that most of the air cargo that is handled by the freight forwarders is collected, packed and taken to the airport and subsequently distributed to final destination, by road.

Long hauls

Another significant feature of this scheduled air freight carried by wide-bodied aircraft—and even in that carried by narrow-bodied jets—is that the greater part of it is long-haul. While some air freight is carried over short hauls, the competition from surface truck and rail transport, particularly on very short routes in Western Europe, is intense.

Also, it is only comparatively recently that wide-bodied jets, such as the A-300 Airbus and the Lockheed TriStar, have come to be used extensively on short-haul routes, providing bigger cargo capacities than those available earlier in the holds of smaller narrow-bodied jets such as Boeing 727s, 737s or British-built Tridents.

As more Airbuses become available, it is likely that the scheduled airlines will seek to utilise this cargo-hold capacity, and some intensely competitive rates may emerge in order to woo shipments away from surface transport.

In addition to the scheduled airlines—some of which also operate regular all-cargo flights both with wide-bodied and other types of aircraft—there is a much smaller number of specialist, independent all-cargo airlines, such as British Cargo Airlines, Tradewinds and Redcoat in the UK, and Flying Tiger and Seaboard in the U.S., and Cargolux on the Continent. These operators have pros-

pered in the past few years, as a result of their entrepreneurial flair in detecting and developing new markets, not only in areas served by the passenger scheduled airlines but also elsewhere.

Despite the growth of the scheduled cargo operations, these specialist independents are always likely to be needed, if only for their ability frequently to respond more quickly to ad hoc requirements for carrying difficult loads to difficult places.

Michael Donne

Passenger airlines are steadily developing the massive cargo potential of wide-bodied jet holds which are eminently suitable for cargo containers. Above: containers being loaded aboard a British Caledonian DC-10 passenger aircraft at Houston, Texas

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David Freud

THE MANAGEMENT PAGE

Christopher Lorenz on why and how Fichtel & Sachs, a German engineering company, is installing a highly sophisticated planning system

EDITED BY CHRISTOPHER LORENZ

'Scientific management' with a human face

"SCIENTIFIC Management" is one of the most discredited terms in today's business world, thanks to the failure of so many "prized management" systems in the early 1970s: not only in planning, but a whole panoply of quantitative techniques in other areas.

Not so in Fichtel & Sachs, pearl of the famous engineering empire which Britain's GKN was going to buy two years ago from Gunter Sachs and his family, until the deal was vetoed by Germany's anti-trust authorities.

At F & S—as it is generally known—top managers proudly claim that their new planning apparatus represents a step on the road to true scientific management. Over the past four years the company has built up a system worthy of the most highly and sensitively "massaged" American multinational many times its 17,000-man size.

Far from being an exercise in the latest impractical consultancy theory, the top management of F & S says its new and extensive procedures are of fundamental importance if it is to manage the company effectively during the unpredictable 1980s. It claims the system is already paying practical dividends, in terms of greater internal flexibility and co-ordination, as well as the parallel creation of a real consensus style of management.

Rather than just a co-ordinated form of planning for individual product lines, F & S claims to be doing real strategic planning. It is now moving one step further forward, into what has become known, thanks to Igor Aasoff and other evangelists, as "strategic management." Among other things, this involves the development of a system to enable it to react quickly to various forms of weak early warning signals from the outside world: at F & S it also implies the construction of a crisis management system to cope with the worst the world can conceivably offer (short of world war, that is).

As an example of how radical changes of any sort can be introduced into the management of a complex organisation, it is particularly significant that the top executives of F & S have succeeded in winning the managers to their planning cause without the mind-concentrating assistance of a corporate crisis; this was a major factor in the acceptance within Ciba-

Geigy of the top management's "Leitbild" concept (described by this column on December 5, 1979).

Not even the introduction of Anglo-Saxon management jargon has apparently troubled the line management of this very German company, whose headquarters is tucked away near the East German border in the small Franconian town of Schweinfurt.

Unlike Ciba-Geigy, F & S still produces pretty specific ten-year rolling forecasts as part of its long-term planning procedure, though only its two- to three-year operational plans are really detailed ("hard-hosed," to quote Walter Trux, the former IBM technician who is now chief executive of F & S).

But this does not mean that F & S is committing either of modern planning's two cardinal sins: basing plans on forecasts which are extrapolated from the past, and then compounding the error by failing to pick up signals from outside the company that suggest the forecasts are outdated and the plans therefore unreliable.

"We don't believe you can calculate ten years ahead, but you must have some idea what your current plans would mean for the bottom line," says Trux.

The important thing is to get the direction right and to have contingency plans prepared and ready for use," adds his chief of planning and controls, Dr. Gerhard Goetzen.

Attitude

One reason why F & S and Ciba-Geigy differ in their attitude towards long-term forecasting is their size: with 17,000 people in 19 divisions, it is easier for F & S to organise itself in a "scientific" management—both integrated with it. Moreover, this is the only way effectively to achieve the ideal type of planning system, a mixed "top-down" and "bottom-up" one, in which managers at all levels play a part. "Otherwise you have centralised plans in which no one feels committed," says Trux.

To understand how F & S seems to have avoided the all-too-common mistake of thrusting an ambitious new management system on an unwilling staff—thereby rendering the innovation ineffective—one has to go back to January, 1974, when Walter Trux left his job with IBM Europe in Paris to take over the top seat in Schweinfurt.

Trux is emphatic that F & S was in perfectly good shape when he found it. True, everyone in the company was very much aware of the twin shocks to its industry of the acute car recession of 1974-75, and in particular of Volkswagen's traumatic difficulties in the previous few years. Yet sales and profitability at F & S had held up well, and the only reason for the retirement of Trux's predecessor had been old age.

Under his predecessor, the company had been entirely reorganised along divisional



Dr Walter Trux

lines. The organisational changes Trux felt necessary were few: chiefly, a redefinition of the already developing management along organisational lines, and the creation of a central planning and controls department under Dr Goetzen, who had previously been in charge of data processing and the financial control of subsidiaries.

With Trux's arrival, F & S's planning practices and culture—the top common pattern in Germany as elsewhere—several types of relatively short-term plan up to a maximum of five years, only investment and financing were planned for anything like this period ahead. The plans were largely quantitative and were not closely co-ordinated.

Only to a very limited extent did this fulfil the requirements of a management that could no longer rely for the achievement of continued growth on ad hoc manufacturing in day-to-day business," says Dr. Goetzen.

Within a remarkably short time, the basis of an integrated planning system was laid, stretching through various levels of time and detail up to 15 years. It took only 12 months to introduce the first three layers:

• Operational planning (with a two-year horizon);

• Product line planning (with a ten-year horizon), with the main purpose of spotting gaps in the company's product or market strategy, and of initiating the projects necessary to fill them;

• A "project management" system, to carry those projects through to fruition. F & S is unusual in using, for its product planning and project management, both "gap analysis"

and the well-known "product/market matrix" form of portfolio analysis. Many companies favour one or the other.

The next layer above product line planning, strategic planning itself, will only be fully introduced later this year, though it has already been applied at certain levels down the organisation, as well as to the group as a whole.

The relationship of strategic planning to the overall F & S planning system is shown in the illustration. For the purposes of clarity, it has been shown of the many arrows which are needed to emphasise that the process is not linear, but iterative, with feed-back, forward, and sideways taking place at every stage. The inset shows side-explains how F & S operates its strategic planning, and how it intends to improve the processing of those all-important "weak signals" from the marketplace and elsewhere.

At first sight, it all looks a thoroughly daunting exercise. So how have managers at all levels been persuaded to overcome their natural suspicion about why such a system should one day be a necessary part of their lives, if it was not in the past?

Active

First and foremost, as well as any sort of motivation, the chief executive, Goetzen, has been instrumental in getting management to accept it. He has been instrumental in getting management to accept it.

Another plus point is that Trux and Goetzen have avoided the temptation to import a ready-made planning "package" from outside: though ideas were obviously drawn from other people's experience.

The readiness of managers at divisional and line level to accept new attitudes and procedures was also bound up with the integrated nature of the system the Board was trying to construct. "Once each element was implemented, people saw the need for the next one," recalls Trux.

For example, under the newly divisionalised structure he inherited, product line managers had been established. But the lack of plans and sufficient controls meant that the managers of some lines did not always have enough knowledge about—and influence over—other parts of the business on which they partly depended for supply or marketing.

So product line planning was an obvious early step. "Then people asked why we only had product line planning for existing products, not new ones," says Trux. This automatically raised the question of what type of business F & S should be in, and emphasised the need for the next layer up strategic analysis and planning.

The consensus system of planning at F & S is too intricate to describe in detail: extensive description is contained in several articles in German academic journals.

One of the system's key characteristics is its use of a very strict procedure based on Management by Objectives concepts, relatively idealised "Targets" and more practical "Goals" are set against each other in discussion, with the consequent confrontation producing agreed "Objectives." Sometimes the proponents of a Target—often top management—are persuaded to shift towards the relevant Goal, sometimes vice versa.

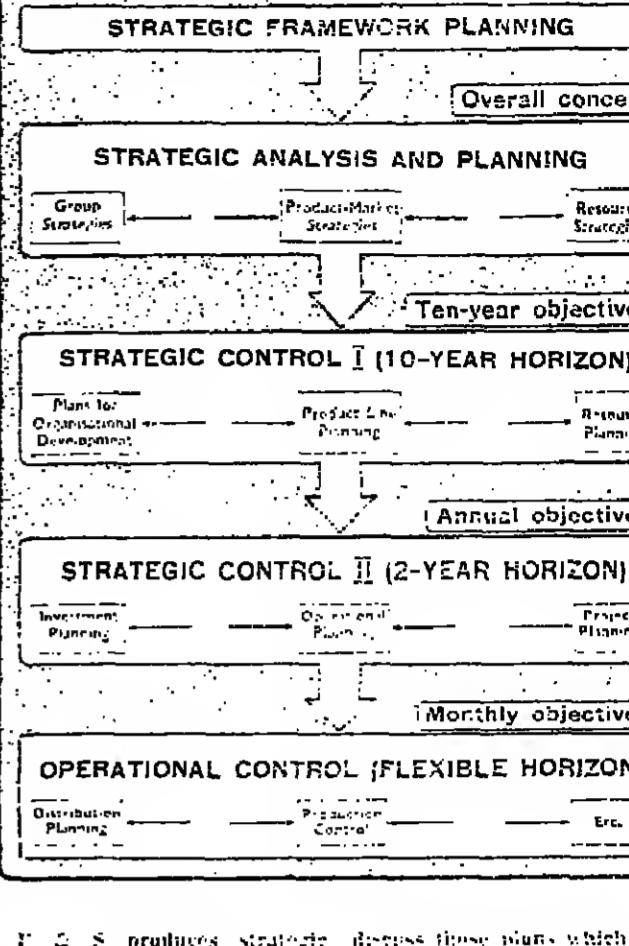
This approach is applied at all levels of the F & S planning process, for example to the creative session between draft Strategic Plans (as Targets) and proposed or existing Product Line Plans (as Goals). It is a rigorous way of going about things, but a welcome antidote to the verbal rant, therefore, practical confirmation which has swept many companies and consultants since the heyday of MBO.

With F & S now refining the strategic side of its management system in co-operation with academics at the University of Munich, it would be tempting to sceptics to dismiss as unrealistic the strict procedures which he has used. The "scientific management" to which F & S aspires is a very different sort of animal from the inflexible and discredited ideal of many companies in the 1960s and early 1970s.

"Die Betriebswirtschaft," Heft 2, 1979 (pp 215-237). Publisher: C. E. Poeschel Verlag, Stuttgart. Also Schmalenbach's Zeitschrift für betriebswirtschaftliche Forschung, Heft 3, March 1979. Publisher: Gabler Verlag, Tannenstrasse 54, Wiesbaden.

Reprints of last year's series of Management Page articles on Planning in an Age of Uncertainty are available in booklet form from Dino Tocino of the FT Publicity Department. Price £1.00, plus 15p p and p. Payment to be enclosed with order.

THE F & S OBJECTIVE: AN INTEGRATED PLANNING SYSTEM



discuss those plans which need review, and to agree changes.

In many planning systems, even down at the operational level, deviations from plan are only observed when they have actually occurred. Hence the need for "early warning systems" of the type F & S is introducing. It is also about to extend the warning period further, and to broaden its scope, by improving the monitoring of "weak signals" from outside.

This should help to detect threats or opportunities which would otherwise be missed amid the general "noise" of news and information. Sources will be used to analyse "environmental analysis." The development of plans which include resource strategies is considered of great importance at F & S, unlike many other companies which conduct strategic planning.

At F & S, operational plans are reviewed every month, and product line plans every quarter (with a revision at least every two years). The strategic planning cycle is less firmly defined: it is possible for a strategic plan to be replaced after just three months in response to changing circumstances, or not for many years. The key factor is their resilience to changes both in the outside environment and in the product line plans. The board meets each year for a week-long session, to

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David Fishlock

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Sam Rosenthal and John Grundy have given detailed advice on the way to adapt working conditions for the greatest comfort in operators. This includes matching the viewing distance to the age, characteristics and preferences of operators and adjusting lighting levels to avoid glare.

They warn employers that

mass screening of office staff for visual defects is not an adequate substitute for a full eye examination for prospective VDU operators by an ophthalmic practitioner. In some cases of

injury either to the skin or the eyes of people working with them." Emission levels for VDUs available in the UK are "well below the maximum allowable levels," they say. They also assert that there is no truth in the warning that

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FINANCIAL TIMES

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Tuesday February 5 1980

Money supply dilemmas

CONTROL of the money supply is commonly discussed as if it were purely a question of doctrine, backed by sufficient willpower; but the events of the last few days might have been designed to show that it can also pose technical problems so acute as to risk undermining the policy itself. The large inflows across the exchanges last month illustrate one side of the problem—the difficulty of achieving a good deal in a naughty world. The extraordinary gyrations of both long and short term interest rates in the last few days illustrate the other: the danger that actions designed to stabilise the economy will in the short term destabilise it.

The rise of £435m in the reserves is not, it is true, due entirely to foreign inflows; perhaps only about half of it is due to this cause. However, although the authorities have been willing to let the exchange rate rise, it is clear that in present circumstances there is a tendency for a series of "smoothing" interventions in the exchange markets to add up to a fairly consistent one-way flow.

Admitted demand

Of course, tightness in the UK money market is only one of the attractions for foreign funds. There now appears to be significant and admitted demand from foreign central banks for enhanced sterling reserves, we like the Germans, appear to be meeting this demand, albeit reluctantly. So far as this is the case, an increase in counterpart UK reserves of foreign currency is natural, and has no disturbing monetary implications apart from the general worries which must arise from an excessive growth of world reserves.

A second cause of inflows is speculative foreign demand for UK Government stock. This has no impact on the money supply, but does imply a potential free gift to foreign investors if and when monetary restraint achieves its objectives. It seems extraordinary that even now there seems to be no proposal to make UK stocks somewhat less attractive to foreign bidders.

Finally, however, we come to the self-imposed problems which arise from the technical means of monetary control still ruling in this country, though some changes are promised for the near future. These arise from the fact that sales of long-term

Care themselves

These are presumably the aims of the monetary reform proposals which are shortly to be unveiled.

If, among other results, they enable the authorities to mop up excess liquidity across the whole market spectrum, instead of relying so heavily on the gift-edged market, some of the other dilemmas may tend to cure themselves. Some critics are now arguing that a pure monetary base system of control (which is not going to be proposed) would lead to unstable interest rates.

We have now been reminded, if it were needed, that stability is hardly a merit which can be claimed for the existing system either; and when unstable rates are combined with strict control, reform is overdue.

Denmark upsets its allies

DENMARK HAS been attracting more than its usual share of attention from the international financial community and Western governments over the last two months. This is due partly to growing realisation abroad of the Government's problems in resolving the country's economic difficulties. It also stems from the irritation Denmark's defence policies have provoked among its NATO allies. The question being asked is what exactly Prime Minister Anker Joergensen is up to.

Foreign debt

The key element in Denmark's economic situation is its foreign debt. The Danes have run a current account deficit for over a decade and have so far had no trouble in financing it. By the end of last year, however, the net foreign debt was equivalent to Dkr 80bn (26.5bn) or over 20 per cent of the national product. Mr. Knut Heinesen, the retiring Finance Minister, warned that Denmark would have to turn to the International Monetary Fund for help within a year or two, if the situation was not corrected.

The impression left is that Mr. Joergensen has become the hostage of a left-wing minority in the Social Democratic Parliamentary group.

Mr. Joergensen has won respect both at home and abroad for his dogged efforts to govern the country sensibly with only majority support in a splintered Parliament containing 10 parties. Moreover, while the influence of the left wing within his party has probably been exaggerated, Mr. Joergensen's difficulties with the trade union federation (LO) cannot be underestimated. His relationship with the LO chairman, Mr. Thomas Nielsen, is particularly abrasive. But it is not the LO which has been pushing Mr. Joergensen to abandon nuclear energy or to hold back defence spending.

Stronger measures

Whatever the reasons, tactical or personnel, to pursue individual defence and energy policies, be must realise that Danish economic policy at least needs to be firm and consistent.

At the weekend he acknowledged that stronger measures to right the economy would be needed in the spring. His next stabilization attempt will be keenly awaited and sharply scrutinised.

THE General Electric Company's surprising intervention into the apparently calm take-over of Decca by Racal, and the high price it offered for it ("no point in missing about," said Sir Kenneth Bond, GEC's deputy managing director, yesterday) shows that GEC wants Decca quite as much as Racal does.

Since long-term securities change sharply in capital value when the rate of interest moves up or down, such markets are by nature tidal, with sales peaking when the return on Government stock itself seems near a peak, and falling to a trickle between times. Any residual Government borrowing from the banking system adds to banking reserves, and has a potential geared-up effect on monetary growth.

Works both ways

This geared-up response works both ways, as has been demonstrated in recent days, when its own accounts are in substantial funding at a time when it own accounts are in balance or in surplus, the squeeze feeds directly through to bank reserves. This leads to turmoil in the money markets, no doubt attracting overseas funds; it also gives rise, under our present "corset" regulations, to all sorts of other strange distortions, which may well be reflected in the banking figures this week. Not the least of them is the spectacle of a central bank struggling simultaneously to check monetary growth and to prevent a still further rise in short-term interest rates.

These events suggest their own cure: a system of monetary control which does not rely so heavily on the sale of stocks in which there is a heavily speculative market, and which does not therefore need the support of a "corset" system.

Care themselves

These are presumably the aims of the monetary reform proposals which are shortly to be unveiled. If, among other results, they enable the authorities to mop up excess liquidity across the whole market spectrum, instead of relying so heavily on the gift-edged market, some of the other dilemmas may tend to cure themselves. Some critics are now arguing that a pure monetary base system of control (which is not going to be proposed) would lead to unstable interest rates.

We have now been reminded, if it were needed, that stability is hardly a merit which can be claimed for the existing system either; and when unstable rates are combined with strict control, reform is overdue.

That is why GEC wants Decca: should it have it? The heart of the argument, now being rehearsed in Government, is this: on the one hand, GEC is strengthened by the acquisition of Decca would be more capable of playing the world role which it arguably must play if UK electronics is to make for it with a partner, presumed to be a South Korean company. If GEC decided it does not want the plant, it thus has at least one possible purchaser for it.

Decca's music division is in

the process of being taken over by Polygram, the Philips/Siemens-owned record company.

GEC's bid is conditional on a

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GEC's

Lonrho down nearly £10m but 1980 looks brighter

REFLECTING heavy reinvestment, trading problems in West Africa and the expense of the successful SUITS takeover hearings, pretax profit of Lonrho, the international mining, finance and trading group, fell from £93.64m to £84.6m for the year ended September 30, 1979.

The balance sheet, however, has never been healthier, says Mr. R. W. Rowland, chief executive, and in view of the enhanced prospects in the current year a special interim dividend of 1p has now been declared for 1980 to be paid along with the 1979 final dividend of 4.25p to 4.68p net.

The final dividend increased the total for the year by 10 per cent from 6.65p to 7.32p a share. Following the special interim, the directors expect that a second interim will be declared in July or August in accordance with normal practice.

Earnings per share are shown to be down from 24.29p to 18.45p net, from 26.39p to 23.21p on a nil distribution basis.

Group turnover increased from £1,498m to £1,577m and group trading profit, including associate profit, from £74.2m to £76.3m.

Increasingly the group is investing in proven developments or new investments in developing countries rather than in new ventures in developing countries which were depreciated relatively short period.

Due to this change of emphasis as from October 1, 1978, the entire surplus arising from professional valuations of fixed assets will be credited directly to reserves, they add.

Turnover 1,565.45 1,491.37 Trading profit 57.94 57.67 Associate profit 18.38 16.51 Net profit before tax 84.00 83.64 Tax 31.90 33.71 Net profit 52.10 59.33 Minus dividends 35.37 Attributable to associates 38.82 45.96 ^{Includes} 297.1m

The balance sheet at September 30 shows fixed assets at £385.8m, £358.2m, net current assets of £69.2m (£12.77m) and net assets per share of 180p against 175p. Loans amounted to £137.1m and £73.9m.

An analysis of group profit

including associates, shows mining and refining £20.6m, agriculture, equipment, machinery and motors £18.6m, agriculture £10.95m, general trade £9.54m, engineering and manufacturing £8.26m, export confirming, finance, property and insurance £7.35m, mining, minerals and metals £5.86m, textiles £5.52m, printing and publishing £3.03m, and hotels and restaurants £4.04m.

In his review of the year's operations, Mr. Rowland says he is confident that the group will continue to grow around its long-established core of mining and agriculture.

He feels that gradual expansion in the UK and the western hemisphere is the best long-term strategy of the group. This programme is now well under way and the group will be seen progressing further from 1980 onwards while maintaining its investment plans in Africa. See Lex

HIGHLIGHTS

GEC has announced its terms for Decca—a bid of £82.5m cash—and Lex looks at the implications of this developing battle. On a quiet day for company news, Lonrho announced its preliminary figures for the year ended last September, showing a £10m fall in profits to £54m. Debenhams has released details of a scheme to split off its credit financing business into a trade investment company which will take the debt out of its balance sheet. Finally the gilt-edged market had another hectic day with falls of over one point at one stage and Lex looks at the state of the market ahead of the January banking figures. On the inside pages there are comments on Hillards and Vibroplant.

Debenhams credit side hived off

A NEW finance company has been set up which will take over the retail credit operations of Debenhams, the department store group, and will also seek new business in the UK and overseas.

The new company—Welbeck Finance—has acquired Debenhams' Finance through which credit operations, currently amounting to £100m sales per annum, will continue. Under the deal, Debenhams will pay Welbeck a service charge of 2.5 per cent on all Debenhams' credit sale debts.

Debenhams has £76m of credit business outstanding of which £35m is represented by an overdraft from Lloyds Bank. The new Welbeck will have total funds of £105m of which £20m will be subscribed by Debenhams, the balance being raised through a £6m acceptance credit facility arranged by N. M. Rothschild and Sons and a £20m overdraft facility provided by Lloyds Bank.

Mr. Kenneth Blisbop, chairman of Welbeck, said that the substantial borrowings required to finance the increasing level of credit sales in Debenhams would in future be raised by Welbeck. This will not affect the present net asset position of Debenhams although it will reduce borrowings by some £20m.

The new arrangement also allows the credit expertise within Debenhams to be available to other retailers. Welbeck

plans to become an independent company within the retail credit business and the company will be actively seeking clients both in the UK and abroad. Welbeck's net surplus for 1979/80 is forecast at £3.04m rising to £5.77m in the current year.

Debenhams will hold 10 per cent of the equity share capital of Welbeck but the right attaching to its class of shares entitles it to virtually all of the profit distributed by way of dividend.

The remaining shares will be deferred equity held by sleeping shareholders.

Debenhams also confirmed

yesterday that Harvey Nichols department store will not be sold, despite at least two serious offers for it in the £25m range.

It is intended that in-store franchises will be developed at Harvey.

Debenhams plans to close the external outlets of its New Dimension stores on February 28.

Mr. Hardy Amies announced yesterday that he has acquired

Debenhams' business operated by him since 1973.

Mr. Amies emphasises that his

women's couture, boulevard

and ready-to-wear retail business will

continue from Savile Row. He

said that he was "totally committed" to expanding further the company's considerable licensee

business in men's wear, women's

wear and household goods.

Gilmore meat group winding up order

MEAT TRADER Gilmore and Partners (Smithfield) was compulsorily wound up in the High Court yesterday. The company went into voluntary liquidation following December's announcement of £1.5m debts. The order, made by Mr. Justice Dillon, follows a petition brought by Trans Oceanic Meat Company, which claims £11.47m trade debts.

Ten creditors, including meat trader J. E. Sanger, had opposed the order. But they agreed to support it yesterday with the provision that they would be making an application to the Official Receiver for installation of a special manager to maintain "continuity of the company's business."

Their counsel suggested for the post, Mr. Roger Cork of chartered accountants Cork, Gully, the company's voluntary liquidator. Mr. Cork said he will accept the post if it is offered.

No accurate indication could be given of Gilmore's assets, but they were estimated to be of the order of £200,000.

The City of London police's fraud squad is now engaged in a full investigation of Gilmore. But it will be "a couple of months" before any results emerge, said Detective Chief Superintendent Keith Taylor.

Mr. Caldecott's comments appear in a circular to shareholders outlining the proposed deal with Kleinwort Benson over the foreign life fund, M and G's Endowment and Pensions Fund.

First quarter's profits of M and G Group (Holdings) are at a level comparable to those of last year, and Mr. Andrew Caldecott, the chairman, says there is no reason to believe that the problems with the Endowment and Pension Fund are adversely affecting current trading.

Mr. Caldecott's comments are in a circular to shareholders outlining the proposed deal with Kleinwort Benson over the foreign life fund, M and G's Endowment and Pensions Fund.

He says the precise amount of any eventual liability arising from the Inland Revenue's unpaid taxes claim "remains uncertain."

NEW LIFE BUSINESS

Strong improvement by Confederation Life

The UK results last year for life and pensions business of the Confederation Life Insurance Company, one of the largest life companies operating in the Commonwealth reached record levels with new sums assured rising 7 per cent to £86.95bn.

Mr. P. Wortman, the general manager, stated that growth had been experienced throughout most of the range of the company's products, with the mix of life and linked business being around 50/50. Personal pension business for the self-employed was down in 1979, but this was more than compensated by the rise in executive pension business.

The growth in single premium business last year reflected the non-availability of the company's Capital Protected Plan, a back-to-back growth bond over 10 to 15 years. Sales of this bond expanded by 154 per cent to almost £300,000.

Australian Mutual has buoyant year

Buoyant life business last year in the UK is reported by the Australian Mutual Provident Society with new annual premiums income advancing by 25 per cent to over £1.6bn. New sums assured reached £900m. New annual premiums on individual business improved by 26 per cent to £1.4m, with sales of conventional with-profit whole life and endowment assurances being strong. New annual premiums on group pensions business rose by 23 per cent to £224,000.

But, under the latter type of scheme, the trustees, under Inland Revenue requirements, have to buy an annuity within five years of the pension becoming payable.

Crown Life Pensions, a member of the Crown Life Group (UK), has expanded its pension services by entering the managed fund market. This will add to its present range of defined contribution pension schemes.

Initially two funds are being offered to clients—a Mixed Fund covering all investment media, and the Money Fund. Under the latter fund, investment will be in short-term and liquid assets and the unit price is guaranteed not to fall.

One novel aspect of this fund

is the facility for pensions to be

paid direct from the fund, by cashing-in units as an alternative to buying annuities. Under this option, the client company carries the mortality risk of pensioners.

These new managed funds

offer to client companies a pension investment management service on a utilised basis and are aimed at the self-administered pension schemes of all sizes, including the recently developed small self-administered pension scheme.

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oup

Dear Shareholder,

This is your Company's seventieth operational year, and I am confident that Lonrho will continue to grow around its long-established core of mining and agriculture.

We feel that gradual expansion in the United Kingdom and the Western Hemisphere is in the best long-term interest of Shareholders. This programme is now well under way, and you will see the Company progressing further from 1980 onwards, while maintaining our investment plans in Africa.

Exceptionally, profits are down this year, although the balance sheet has never been healthier. Heavy reinvestment has contributed to this and we have had trading problems in West Africa for which we have had to make provision. The SUITS Monopolies Commission hearings were an expense and restraint throughout the year, but happily with a successful outcome.

In 1979 your Company bought the Dutton-Forshaw Group, Harrison and Sons, and 50 per cent. of the Princess Hotel Group. We also acquired the remainder of the shares of Scottish and Universal Investments, which brought in a major holding in House of Fraser. You will find all these reviewed below.

You have some splendid assets, and I hope you enjoy reading about their progress last year. If you are a new Shareholder, the 19 year graphs on pages 52 and 53 will be of interest. May I call your attention to pages 30 and 31 where the Board set out the Group's general accounting policies which have been formulated by our Chief Accountant with our Auditors.

The management and employees of the Lonrho Group—world-wide—number over a hundred and forty thousand people, of whom sixty thousand work in the United Kingdom.

Harrods, Knightsbridge, London SW1.

Mining and Refining

The mining companies had a particularly good year with profits up from £9.6 million to £31 million. The main contributors have been the platinum and the gold mines, with strongly increasing prices for these metals. In the past year we produced 558,000 ounces of gold, which realised an average price of US\$261 per ounce. At the time of this review prices are still well above this level.

Output of platinum group metals is up to 124,000 ounces, and production should be still higher this year. As with gold, our costs of production remain competitive and metal prices are currently well above last year's.

Research into economic technology to exploit a second reef should be completed during the year; if successful, this would enable us to expand platinum group metal production quite significantly at a reasonable capital cost. Ore reserves are extensive.

Next in importance is coal, where output increased slightly to 2.58 million tonnes of bituminous coal and 500,000 tonnes of anthracite.

Copper mining, which is not large scale, produced a useful profit. The market was dull and sales decreased to 9,700 tonnes but profit was maintained.

Our exploration programme continues, with gold, coal and platinum as the principal targets. We hold several low-grade gold properties which are viable at a price of US\$250 to 300 an ounce. Obviously with prices well above this level they become profitable. Development of certain of these deposits is already in hand and we have also acquired options over a number of other properties, both dormant and producing. Gold output would increase substantially when these mines reach production.

Mining for gold.

Agriculture and Ranching

We grew and sold 330,000 tonnes of sugar and the price per tonne improved.

The new Dwangwa sugar project in Malawi started up in June, on schedule, and our participations in the Kenana scheme in the Sudan and the Savé estate in Benin continue.

The Group's tea estates processed just under ten million pounds of tea this year, most of which was sold on the London market.

Your Company continues to be a major producer of wattle extract for leather tanning. Our other agricultural activities include oil seed processing, cereals, coffee, timber and tobacco, all of which did reasonably well.

The total herd of beef cattle is still 100,000 head, after sales of 20,000 head this year.

3 car

IFE Institute

of the Belgian

Government

GM offers \$500 rebate to offload 1979 models

By DAVID LASCELLES in NEW YORK

DODGE is to get rid of thousands of unsold 1978 cars and trucks. General Motors is to offer a rebate of \$500 per vehicle to anyone who buys between now and March 10.

The offer is designed specifically to offload GM's larger models, which have become less popular with the recent sharp rise in the price of petrol. Chevrolets, Pontiacs, Buicks and Oldsmobiles. The offer also covers Chevy and GMC vans.

However, these models are by no means universally available. GM is calling it special pro-

motion a "treasure hunt" because purchasers will have to seek out cars carrying the special offer. A promotional campaign along those lines began in the U.S. media yesterday.

GM says about 50,000 unsold cars and 25,000 vans are covered by the deal, which means it could cost the company about \$37.5m if all these cars are sold.

The promotional offer is the first GM has used since car sales last year through the doldrums in 1975, though ironically, at that time the rebate was designed to spur sales of small, fuel-efficient cars. But

the timing also appeared to have been influenced by Chrysler's announcement 10 days ago of a major promotion campaign which includes unprecedented money back and free servicing guarantees.

The GM offer coincided with the announcement from Detroit that the U.S. car industry produced 32 per cent fewer cars in January than in the same month last year. The 1980 total was 322,118, compared with 772,587 in 1979. Truck and bus output was 186,818, down from last year's 335,326. GM's January car output was 371,055 down from 444,314.

BASE buys Fritzsch Dodge

By ROGER BOYES in BONN

BASE, the large diversified West German chemicals concern, has announced the takeover of Fritzsch Dodge and Cie of New York in the latest phase of its strategy to build up production facilities in the U.S.

Fritzsch Dodge and Cie, which specializes in scent and flavour additives—thus complementing BASE's activities in this field—had production units in the U.S., Brazil and Mexico. It has a turnover of about \$80m and employs some 550 workers.

BASE has been searching for and acquiring small to medium sized U.S. companies recently, with a view to maintaining market presence, reducing the

impact of the weak dollar on its DM-priced exports and of keeping down production and labour costs, which are high in the German chemical industry.

To line with this market strategy, BASE last year took a large stake in the vehicle paint section of Cook Paint and Varnish Company to give it access to the U.S. market for automotive coatings.

All the major German chemical concerns have been stepping up their investment overseas and the U.S. is an important target—last year 17 per cent of BASE's total investment was allocated outside Europe, compared to 14 per cent in 1978.

The latest acquisition reflects

both BASE's interest in the expansion of special product operations, in particular fine chemicals for the pharmaceutical, cosmetics and perfume industries, and also the company's wish to broaden its base in Latin America as well as the U.S.

BASE, which has U.S. interests ranging from chemical related concerns in the audio-video market, has been focusing on the acquisition of smaller companies in order to avoid anti-trust complications. No such problems are expected from the Fritzsch deal, which none the less still has to be finally approved. Company executives declined yesterday to name the cost of the deal.

Tax hits Century-Fox earnings

By OUR FINANCIAL STAFF

AN INCREASE in effective tax rate brought reduced earnings for 1979 at twentieth-Century-Fox Film, despite a sharp upturn in the final quarter.

For the full year earnings slipped from \$58.6m to \$57.3m, with diluted earnings of \$6.62 a share, against \$6.07 a share. A gain of 8.3 per cent brought sales to \$678.4m.

Mr Dennis C. Stanfill, the chairman, said that earnings for the fourth quarter, which jumped by 54 per cent to \$103m, were boosted by improved earnings from film processing operations, international theatres and also by

the inclusion of Pebble Beach Corporation.

Diluted earnings for the final quarter rose from 77 cents to \$1.24 a share, Sales, at \$182.2m gained 16 per cent.

The company commented that earnings from feature film showings declined by comparison with the previous year when Star Wars generated significant revenue in foreign markets.

Licensing of feature films to television contributed \$20.6m to net earnings in 1979. The non-theatrical licensing of feature films to cable, pay television and syndicated

markets also made an important contribution to profits.

Licensing of feature films to networks will continue to be an important factor in 1980.

The television division reported improved results reflecting the syndication of the film "Mash" and prime-time network series. Film processing earnings increased considerably in 1979 because of improved margins.

International theatres had improved results, while soft drink bottling and television broadcasting figures were down slightly.

ERC committee dissolved

HOUSTON—American General Insurance and Bache Group, the two members of the ERC Shareholders' Protective Committee, have decided to pursue their interest as shareholders of ERC independent of the Committee. Each member of the Committee was advised by the State of Kansas Insurance Department that the committee must file an application seeking approval from the Kansas Insurance Commissioner to continue to act as a committee.

While American General and Bache do not agree with the staff of the Kansas Insurance Department they agreed to dissolve the Committee rather than take action in opposition to an insurance regulatory agency.

A spokesman for American General emphasised that American General continued to be concerned that the management of ERC has not acted in the best interest of shareholders. AP-DJ

DC-10 grounding blamed for Continental Air loss

By OUR FINANCIAL STAFF

THE GROUNDING of all DC-10 aircraft for 37 days last summer by the Federal Aviation Authority is blamed by Continental Air Lines for a loss of \$13.2m for 1979. Mr. Robert F. Six, the chairman, said that but for the groundings, the airline would have been in profit. In 1978, Continental earned \$49.2m.

At share level, the 1979 loss was 87 cents, compared with a profit of \$1.29 last year. Revenues, however, rose from \$774.7m to \$827.6m.

Slump in steel forecast

DETROIT—Mr. David Roderick, U.S. Steel Corporation chairman, has predicted a drop of about 10 per cent in steel shipments this year from the 1979 level. He said that between 90m and 92m tons will

be shipped in 1980, compared with 100m tons in 1979.

Mr. Roderick also forecasted a drop of 5 to 6 per cent in steel consumption. He attributed some of the fall in shipments to lower car and truck sales. Reuter

AMERICAN QUARTERLIES

AMERICA-HESS 1979 1978
Fourth quarter \$ 5
Revenue 2,12m 1,21m
Net profits -18.9m 36.18m
Net per share 3.84 0.92
Year
Revenue 5.81m 4.74m
Net profits 50.72m 130.9m
Net per share 12.15 3.35

COOPER INDUSTRIES 1979 1978
Fourth quarter \$ 5
Revenue 429.3m 187.3m
Net profits 33.52m 16.12m
Net per share 1.95 1.43

IDEAL BASIC INDUSTRIES 1979 1978
Fourth quarter \$ 5
Revenue 106.6m 102.6m
Net profits 17.37m 13.6m
Net per share 1.30 1.03

RUBBERMAID 1979 1978
Fourth quarter \$ 5
Revenue 28.9m 67.3m
Net profits 5.4m 5.4m
Net per share 0.67 0.63

NIAGARA MOHAWK POWER 1979 1978
Fourth quarter \$ 5
Revenue 435.3m 410m
Net profits 60.9m 54.38m
Net per share 4.57 4.11

TYLER CORPORATION 1979 1978
Fourth quarter \$ 5
Revenue 505m 259.3m
Net profits 22.8m 18.88m
Net per share 2.99 2.45

EUROBONDS

SDR issue from Svenska Handelsbanken

By OUR EUROMARKETS STAFF

SVENSKA Handelsbanken of Sweden is issuing the first non-subordinated international bond ever by a Swedish bank. The bond, to be denominated in Special Drawing Rights, will rank equally with bank deposits but will not involve the bank in currency risk in that proceeds will be directly sent to bank customers.

The bond is to raise SDR 15m (equivalent, last night to \$19.7m) for five years at a coupon of 10 per cent. The bank said yesterday that restrictions on the access of Swedish investors to the Swedish market explained their market's demand to incur the

currency risk involved in borrowing SDRs. The Swedish krona is itself linked to a basket of currencies, though this is not the same as the SDR basket. The last SDR bond seen in the international bond market was issued by Swedish Investment Bank in November 1978. Despite the theoretical attractions of a currency basket, the SDR bond has never really caught on with the broad spectrum of Western investors and it is interesting that it is the Kuwait International Investment Company which is lead managing the Svenska Handelsbanken issue.

Prices of dollar-denominated

bonds continued to fall yesterday, showing losses of 4-5 per cent on the day with some bond dealers saying there was clear evidence of institutional investors selling paper. The weak start of the day in the New York market only weakened morale later in the day. In the sterling sector prices were down by about 1 per cent. The recent £50m issue for Citicorp closed at 95.95%, at which it yields 14.48 per cent. The limit in the Deutsche Mark sector has been improved by the good reception given to the DM 200m issue for Australia currently on offer through Dresdner Bank. The 9% per cent coupon on this 10-year issue,

which some claim is already oversubscribed, is attracting strong investor interest.

Elsewhere, price were essentially unchanged in the DM secondary bond market.

In the Swiss Franc sector, secondary market bond market bond prices shed 1 per cent.

The next issue expected here is a 10-year SwFr 100m bond for the Japanese Development Bank which is expected to carry a coupon of 5% per cent.

The latest Luxembourg franc offering is a LuxFr 500m 1990 year issue for Arbed, which carries an indicated coupon of 9% per cent. Lead manager is Banque Internationale à Luxembourg.

A testing time for the banks

Doubts are being voiced regarding the outlook for domestic and international earnings of the top U.S. banks, reports STEWART FLEMING, from New York. However, few analysts expect a repetition of the 1975 banking crisis

IN THE five years since real estate losses running into billions of dollars and a deep recession punctured the complacency of the American banking industry, the nation's banks have been vigorously rebuilding their profitability.

But now, after three years of sustained profits growth which culminated with a 20 per cent earnings gain last year, following a 23 per cent rise in 1978, there are signs that conditions are likely to get tougher for the U.S. banks.

With the re-emergence of another enormous current account surplus by the Organisation of Petroleum Exporting Countries threatening to create financing problems for some of the more advanced developing countries which have been borrowing from banks, and the U.S. economy weakening, 1980 could provide the first serious test of the wisdom of lending decisions the banks have made during the past economic upswing.

How the banks survive this test has important worldwide implications. Since 1974, the U.S. banks, through the dominant role they have played in recycling OPEC's current account surplus, have become an even more vital element of the world's financial system. Should they now run into serious problems with their existing loan portfolios, the challenge posed by recycling the re-emerging OPEC surplus—which could hit \$100bn this year—will be that much more formidable.

Another surprisingly bad earnings report came from National Bank of North America, the recently acquired National Westminster Bank subsidiary, which reported a

weakness of the economy.

However, it seems unlikely that there will be a repeat of 1975, when corporations actually reduced their borrowing.

Many bank analysts are predicting that earnings will grow by more than 10 per cent this year. Such forecasts tend to assume some easing in short-term U.S. interest rates as the year progresses.

But predicting interest rates is no easier this year than it was last. Much could go wrong with these quite optimistic earnings predictions.

If the outlook for the domestic earnings of the banks is difficult to assess, the same applies with even greater force to the international market.

There is now considerable uncertainty about how big a role commercial banks will be in recycling to such countries the OPEC current account surplus. Mr. Willard Butcher, of Chase Manhattan, says that more official activity will be needed in this task now than in the wake of the oil price rises of 1974.

One view, however, is that assuming that rates of return on syndicated loans do become more attractive, the banks' enthusiasm for such business will rapidly revive and shareholders could again see rapid growth of overseas assets and widening spreads adding to banks' overseas earnings.

This will be no consolation to those critics of the big banks, who worry about the scale of banks' commitments and suspect that it is only a matter of time before serious problems show up in banks' foreign loan portfolios.

RESULTS FOR 1979

Bank	Assets \$bn	Net income for year \$m	Change %	Returns on assets %	Fourth quarter income \$m	Change %	Shareholders' funds \$bn
Bank America	108.4	+14.0	600.0	+16.7	0.64	158.0	+7.6
Citicorp	106.4	+21.0	544.2	+13.0	0.58	151.2	+30.1
Chase	64.7	+5.8	311.2	+5.8	0.52	76.7	+31.0
Mits. Hanover Tst.	47.7	+17.6	211.3	+16.3	0.51	51.7	+13.8
J. P. Morgan	43.5	+12.9	288.3	+8.0	0.71	73.2	+5.6
Continental Illinois	35.7	+15.0	194.1	+15.0	0.58	50.4	+6.4

Schlitz loses \$50m after brewery sale

It is not hard to detect some reluctance amongst U.S. bankers to step in and shoulder the new burden with enthusiasm.

Perhaps the main factor making for caution is the steady erosion of interest rates margins between their cost of funds and their lending rates on loans to developing countries. The widening of these spreads which may now be starting will, if it continues, revive bankers' enthusiasm for syndicated credits.

But the unstable political situation in many countries, financial problems likely to face

Continental Illinois

in the fourth quarter.

Sales for the period were

\$224.3m, down from \$225.5m.

Schlitz sold its brewery in Syracuse, New York, to Anheuser-Busch, the largest U.S. brewer, for \$100m payable in three installments over two years.

Mr. Daniel McElhanan, the Schlitz chairman, said that the sale should help the company to improve its operating results by raising capacity utilisation. Schlitz would also have the proceeds from the sale to use in its operations.

Mr. McElhanan claimed,

though, that the company's financial position was strong.

net working capital increased

by \$47.1m in 1979 and long-term debt was cut by \$9.3m, and now stood at \$131m.

Schlitz's difficulties have led it to consider merging with other companies. But although talks went on sporadically last year, serious negotiations are understood to have been halted until the company can improve

Look behind our numbers and you'll see our expertise.

REPUBLIC NATIONAL BANK OF NEW YORK

CONSOLIDATED STATEMENT OF CONDITION

December 31, 1979

ASSETS

Cash and demand accounts	\$ 145,697,344
Interest bearing deposits with banks	907,737,443
Precious metals	200,038,509
Investment securities	439,171,916
Federal funds sold and securities purchased under agreements to resell	
Loans, net of unearned income	11,370,800
Allowance for possible loan losses	2,145,498,412
Loans (net)	(38,999,460)
Customers' liability under acceptances	2,106,498,952
Bank premises and equipment	269,228,922
Accrued interest receivable	28,555,178
Other assets	75,431,170
	231,082,626
	\$ 415,312,060

LIABILITIES

Deposits	\$ 300,267,885
Short term borrowings	99,845,228
Acceptances outstanding	273,896,896
Accrued interest payable	130,693,050
Due to factored clients	217,435,407
Other liabilities	88,329,008

STOCKHOLDER'S EQUITY

Common stock	100,000,000
Surplus	104,544,586
Undivided profits	304,844,586
Total stockholders' equity	\$ 415,312,060
Letters of credit outstanding	\$ 221,744,528

The total investments in precious metals and the precious metal content of silver coins were substantially hedged by forward sales. The unhedged portion of these investments was \$24.5 million at December 31, 1979.

What does such an unusually high capital-to-loan ratio mean to an exporter? It means that our experienced, hard working people such as Richard Lazarus, Douglas Waterman, and Catherine Cronin, of our Multinational Group are ready to finance your exports.

They know their way around export financing as few bankers do. They can make or obtain decisions fast—usually within 48 hours. They quote fixed or floating rates, and work with or without government export

assistance programs. To help you save time, each quarter they publish a list of countries in which they will finance exports. All of this, plus their relationships with Trade Development Bank in Geneva, Paris, London, Luxembourg, and Banco Safra in Brazil, result in an extra ordinary export financing capability.

Put some of Republic's expertise to work for you. Call them in New York at (212) 930-6000 or Republic International Bank of New York in Miami at (305) 379-4000 and ask them for their quarterly country list.

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London • Nassau • Cayman Islands • Miami • Santiago • Hong Kong • 19 offices in Manhattan, Brooklyn, Queens & Suffolk County.
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Member Federal Reserve System/Member Federal Deposit Insurance Corporation
A subsidiary of Trade Development Bank Holding S.A. Luxembourg

All of these securities have been sold. This announcement appears as a matter of record only.

New Issue

January 1980

1,000,000 Shares

Loral Corporation

Common Stock

L.F. ROTHSCHILD, ÜNTERBERG, TOWBIN

BLYTH EASTMAN PAINÉ WEBBER
Incorporated

BACHE HALSEY STUART SHIELDS
Incorporated

DONALDSON, LUFKIN & JENRETTE
Securities Corporation

E. F. HUTTON & COMPANY INC.

LEHMAN BROTHERS KUHN LOEB
Incorporated

CROWELL, WEEDON & CO.

FURMAN SELZ MAGER DIETZ & BIRNEY
Incorporated

NEW COURT SECURITIES CORPORATION

DAIWA SECURITIES AMERICA INC.

NEW JAPAN SECURITIES INTERNATIONAL INC.

SANYO SECURITIES AMERICA INC.

BANK JULIUS BÄR INTERNATIONAL
Limited

CHRISTIANIA BANK OG KREDITKASSE

DEN NORSKE CREDITBANK

PRIVATBANKEN AKTIESELSKAB

BEAR, STEARNS & CO.

DREXEL BURNHAM LAMBERT
Incorporated

KIDDER, PEABODY & CO.
Incorporated

MERRILL LYNCH WHITE WELD CAPITAL MARKETS GROUP
Merrill Lynch, Pierce, Fenner & Smith Incorporated

SALOMON BROTHERS SHEARSON LOEB RHODES INC.

WERTHEIM & CO., INC.

ATLANTIC CAPITAL CORPORATION

BUCKMASTER & MOORE

CREDIT COMMERCIAL DE FRANCE

PIERSON, HELDRING & PIERSON N.V.

THE NIKKO SECURITIES CO.
International, Inc.

ULTRAFIN INTERNATIONAL CORPORATION

THE FIRST BOSTON CORPORATION

DILLON, READ & CO. INC.

GOLDMAN, SACHS & CO.

LAZARD FRERES & CO.

MERRILL LYNCH WHITE WELD CAPITAL MARKETS GROUP
Merrill Lynch, Pierce, Fenner & Smith Incorporated

SMITH BARNEY, HARRIS UPHAM & CO.
Incorporated

DEAN WITTER REYNOLDS INC.

ROBERT FLEMING
Incorporated

THE NIKKO SECURITIES CO.
International, Inc.

VEREINS- UND WESTBANK
Vereinsgesellschaft

YUAN SHENG BANK

ZHENGZHOU BANK

Financial Times Tuesday February 5 1980
STOCK EXCHANGE BUSINESS LAST MONTH

Turnover nears 1977 record despite industrial unrest

By NIGEL SPALL

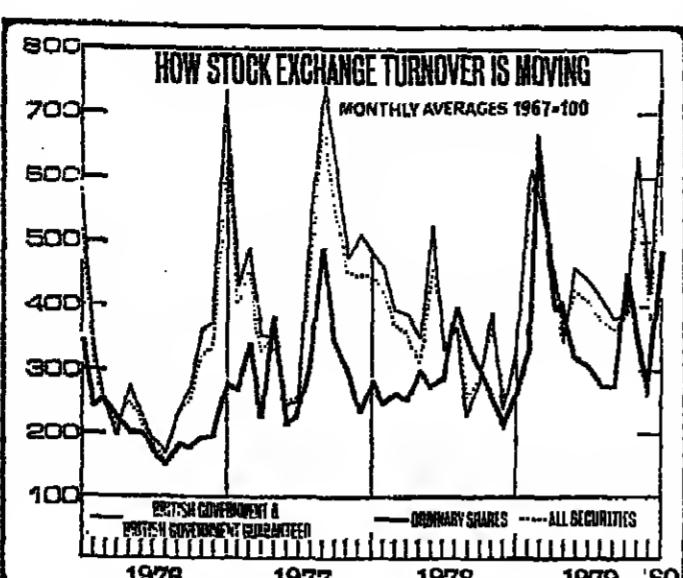
STOCK EXCHANGE turnover in January came close to the all-time record reached in September, 1977.

Despite the prevailing labour unrest and growing international tension, overall turnover jumped by £9.2bn, or nearly 7% per cent, on the month to £21.6bn—its highest since the record £22.4bn 28 months earlier. The FT turnover index for All Securities in January came to 860.3 compared with December's 373.5 and the 1979 monthly average of 431.5.

January turnover in Gilt-edged rose by £7.4bn to £17.5bn. Trade in short-dated stocks contributed £8.9bn, over 13% per cent up on December's £3.8bn. Trade in other Government securities rose by nearly 37 per cent to £2.5bn.

The average value per bargain in the shorts increased to £229,040 last month compared with December's £159,740, and the total number of bargains in Gilt-edged rose 35,130 to 106,672. The FT Turnover index for Government Securities mirrored the increased business by jumping to 739.5 compared with the 1979 average of 454.8. The Financial Times Government Securities index improved from an end-December level of 65.10 to end-the-month at 67.27—a rise of over 3 per cent.

Equities displayed marked resilience to the prospect of a lengthy steel strike, while international events stimulated



spectacular gyrations in the value per bargain of £6,058 price of gold bullion.

A record level of 8935 an ounce for bullion was reached on January 18, but the biggest-ever one-day fall, 8125, was recorded on January 21. The London gold price ended the month a net £121.5 higher at £650 and the Financial Times Gold Mines index jumped 61.1 over the same period to 329.9. Business in equities last month rose by £1.25bn to £27.4bn. The number of bargains in equities rose by 170,564 to 393,618 with the average at 453.3.

Equities displayed marked resilience to the prospect of a lengthy steel strike, while international events stimulated

Category	Value of all purchases & sales £m	Total %	Number of bargains	Total %	Average value per day £m	Average value per bargain £	Average number of bargains per day
British Govt. and British Govt. Guaranteed: Short dated (having five years or less to run)	8,926.8	41.4	16,975	7.2	405.8	229,040	1,772
Others	8,545.9	39.6	67,697	12.4	386.4	126,238	3,077
Irish Government: Short dated (having five years or less to run)	569.8	2.6	1,454	0.3	25.9	391,881	66
Others	338.4	1.6	2,263	0.5	15.4	113,191	130
UK Local Authority	281.3	1.3	5,546	1.0	12.8	50,720	252
Overseas Government: Provincial and Municipal	11.7	0.1	1,905	0.4	0.5	6,159	86
Fixed interest stock, pref. and pref., ordinary shares	153.6	0.7	32,000	5.9	7.0	4,802	1,455
Ordinary shares	2,738.8	12.7	393,618	72.3	124.5	6,958	17,892
Total	21,566.4	100.0	544,058	100.0	*980.3	*39,640	*24,730

* Average of all securities

CONTRACTS

£3.5m plant design work

PETROCARBON DEVELOPMENTS has been awarded contracts to provide design services for the ICI pharmaceuticals division at the Aycliffe Works, Teesside. The projects, valued at £3.5m, involve the engineering design of batch process plant based on existing ICI process technology. The new facilities will be part of an existing much larger complex making medicines. Petrocarbon Developments, based in Manchester, is part of the Burmah Engineering company.

SPRING GROVE SECURITIES, industrial work wear and cabinet jewel rental, Henley-on-Thames, has ordered 16 SPERRY UNIVAC VME 800 mini-computer systems worth £415,000. The systems will replace an ICL 1903 used on a service bureau basis.

POLYMARK INTERNATIONAL has won a contract, worth over £300,000, for machinery to re-equip the laundry of the Savoy Hotel.

SIGMUND PULSOMETER PUMPS, a member of the SPP group (a Bunker-McMurry company), is to supply another pump for fire protection duties at the Sullom Voe oil terminal in the Shetland Isles. The order, valued at more than £130,000, has been placed by Foster Wheeler Development.

THREE ORDERS for vibratory compaction equipment have been won by **STOTHERD AND PITT** from British plant hire companies. The orders from Eddie Stobart, Ibis Plant and Vibromax are estimated to be worth over £150. Three hundred machines have been specified and the orders include single roll and tandem models, pedestrian and ride-on duplex, as well as the larger towed trailer type.

PETROCARBON DEVELOPMENTS has won a contract worth over £270,000 to supply a cryogenic nitrogen plant to the Alexandria Petroleum Company of Alexandria, Egypt. The PX12 plant will produce high purity nitrogen at an output of 320 cubic metres per hour, some of which will be available in liquid form for storage. The nitrogen will be used to create inert atmospheres and for purging.

GEK TELECOMMUNICATIONS has received a contract worth more than £1m for the fourth stage of the telecommunications network. It is supplying to the Department of Transport in improve traffic control facilities on the motorways. The system will provide high-quality bidirectional transmission circuits for the co-ordinated control of motorway signals, telephones and other devices by remote computer. The 437 km (271 miles) fourth stage of the 2x12-circuit carrier network will be installed on the M5 between Birmingham and Bristol and on the M4 between London and Bristol.

All of these bonds having been sold, this announcement appears as a matter of record only.

New Issue / January, 1980

3,500,000 Shares

ENSERCH
CORPORATION

Common Stock
(\$6.66% par value per share)

Goldman, Sachs & Co.

Lehman Brothers Kuhn Loeb
Incorporated

Bache Halsey Stuart Shields
Incorporated

Donaldson, Lufkin & Jenrette
Securities Corporation

L. F. Rothschild, Unterberg, Towbin

Wertheim & Co., Inc.

Alex. Brown & Sons

First Southwest Company

Robert Fleming
Incorporated

Kleinwort, Benson
Incorporated

Moseley, Hallgarten, Estabrook & Weeden Inc.

New Court Securities Corporation

Oppenheimer & Co., Inc.

Piper, Jaffray & Hopwood
Incorporated

Rauscher Pierce Refsnes, Inc.

The Robinson-Humphrey Company, Inc.

Rotan Mosle Inc.

Scandinavian Securities Corporation

Thomson McKinnon Securities Inc.

Tucker, Anthony & R. L. Day, Inc.

Underwood, Neuhaus & Co.

Wood Gundy Incorporated

Banque Nationale de Paris

Pictet International Ltd.

Pierson, Heldring & Pierson N.V.

PKbanken

Ultrafin International Corporation

Isn't it time your company got its expenses together?

28 / 9 / 1979

REFERENCE NUMBER	LISTING OF CHARGES AND CREDITS	STATEMENT OF ACCOUNT		PREVIOUS BALANCE
		372.24	372.24	
0674227	PAYMENT RECEIVED - THANKYOU			372.24
0616074	BRITISH AIRWAYS			94.50
0770064	NOVA PARK HOTEL ZURICH			73.43
250.58	SWISS FRANCS BILLED AS			
0800334	HERTZ RENT A CAR AG			34.75
118.80	SWISS FRANCS BILLED AS			
0790064	STROGANOFF REST. ZURICH			53.59
182.87	SWISS FRANCS BILLED AS			27.10
0784035	HUNSTRETE HOUSE HOTEL			
372.24	372.24	372.24	372.24	283.37
PREVIOUS BALANCE	NEW CHARGES	NEW CREDITS	NEW BALANCE	

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When he booked in at his hotel, he told the receptionist that he'd settle the bill by Company Card rather than Swiss currency.

There were some people arranging a cash deposit at the car hire desk when he arrived. They were still there when he drove away in his hired car to a meeting outside Zurich.

After a successful meeting, he entertained his client for dinner at a restaurant in the city, where the Card was again welcomed.

But it's his company who benefited most of all. Because throughout the trip he looked and acted like a professional businessman.

He didn't get tied up in lengthy discussions about currency exchanges or cheques. And with no pre-set spending limit on the Card, he didn't have to worry about running out of funds.

He just got on with his job efficiently, and let the Company Card take care of the details.

About four weeks after he returned, his company received the statement of account above, together with uniform detailed receipts of each transaction.

At the same time similar statement packages were sent for all their other Cardmembers. From sales managers to the company chairman.

A summary statement provided the accounts department with a clear overall view of all the previous month's expenses. Which they settled with a single cheque.

The individual statement is only one facet of the simplest, most efficient system for dealing with business expenses.

For fuller details of how the American Express Company Card System can be tailored to meet your company's own special needs, just cut out the coupon or key into Prestel 269.

And start getting your company expenses together.

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Please let me have details of the American Express Company Card System appropriate to the needs of my company.

The following number of employees incur business expenses.

Name Mr/Mrs/Miss _____

Position _____

Company/Name and Address _____

Tel. No. _____ FT SA2

AMERICAN EXPRESS

Fairness in international banking controls: a proposal

BY JACK TOTEN

THE SEARCH for a method of prudential control of the international bank lending market has led down numerous paths and a set of required capital-to-asset ratios for commercial banks is one of the main suggestions. It could take the form of an international protocol, possibly under an existing umbrella organisation such as the OECD, setting out minimum capital/asset ratios for commercial banks operating beyond national borders.

But what is capital? Should undebentures or contingency reserves be regarded as a part of capital? What should be the attitude towards investments in fixed assets? Should inflation-induced increases of the value of real estate be added to capital? Or should all or some part of the funds tied up in fixed assets be deducted from capital in calculating standard ratios?

Bank regulators all over the world have been wrestling with problems such as these for many years as they develop and refine their own prudential regulations and, in fact, differing views on most questions can be found. Nevertheless, some agreement must presumably be reached at an international level in order to achieve a measure of equality in the treatment of banks between jurisdictions if the mooted control process is to achieve its purpose.

Obviously, if the market does not view strong capital/asset ratios as important, perhaps

because of state ownership, banks in an "easy" jurisdiction could continue to expand unchecked and the objective of control of risk in the Euro-Currency markets would be vitiated.

In contrast with most other industries, the amounts tied up in fixed assets in the banking business are relatively small when compared with total assets. It is a major role of a bank to provide a buffer against possible loss by

sufficient liquidity, sufficient capital and an adequate earnings record to sustain the bank as a going concern. Second, the bank must be able to fend off a sizeable loss peculiar to that bank. Third, the challenge would be a generalised financial panic. In the case of a financial panic, only central banks could provide sufficient support. That support would be most likely to arise from the need to provide liquidity rather than to provide for losses in the usual sense.

It seems fair to conclude that bank capital funds must be sufficient to assure both the public and the supervisory authorities that the bank is in a position to withstand whatever strains may be placed upon it, apart from a situation of "financial panic" where the burden falls on central banks.

From a prudential point of view, it is widely agreed that there is no objective standard for the level of bank capital. Banks with apparently adequate capital (as defined by the formula used by U.S. authorities for instance) have failed. The essential measure of bank soundness depends on such things as the quality of assets, the quality of earnings, the size of the bank, the experience of management and the liquidity of assets. In addition, the nature of a bank's liabilities may affect the assessment of the amount of capital

required. Has the bank a large extension of this method of control over bank size as a solution to controlling expansion of the Euro-Currency market there would be a protracted series of negotiations. What would be the required ratio? How should capital be defined? Would capital have to be allocated by individual banks, with some portion designated for domestic operations and some for foreign operations?

Nevertheless, a required minimum capital ratio is the rule in many countries. As a result,

tentious issue. In my view, there should be no division. One would not wish there to be any doubt that a bank's entire capital funds could be called upon if needed in a domestic or in foreign operations. Thus, if circumstances warranted some restriction on a bank's expansion, it would rest with bank management (or national governments) to decide on priorities between foreign and

view, they should not be considered as capital for control purposes, although if subordinated to deposits, they do represent additional protection for depositors.

Under a hypothetical system of international control national governments would monitor the activities of banks in their jurisdiction and the international agreement would be concerned only with a definition of capital and the ratio that must be kept with another balance sheet item as defined.

Suppose, for example, capital were considered to be shareholders' funds (preferred and common) plus contingency reserves less the value of fixed investments. The agreed rate might be set at, say, 25 per cent of total assets less the value of fixed investments and less any contingent liabilities included in total balance sheet figures. It would be the responsibility of each regulatory authority to ensure that banks with head offices in its jurisdiction refrained from expanding their consolidated assets beyond this limit.

Whatever objections one may raise to such a system from the point of view of additional unauthorised regulation, it would, in fact, place some control on the expansion of commercial banks if the ratio were high enough. It would also emphasise the importance of profitable operations. Managements might find that the

restrictions on their ability to expand because of low profit in relation to capital would cause more attention to be paid to margins. And the resulting somewhat reduced competition might enable such increased margins to be achieved.

Protocol

There would be another side effect of such a system. An international protocol on minimum capital ratios for commercial banks would ensure that Government-owned banks as well as privately-owned banks in all major countries had reasonable levels of capital. For privately-owned banks it is essential that return on capital be sufficient to ensure continued shareholder support. Allowing banks to operate with a very low level of capital is equivalent in the unfair competition that occurs in international trade when exports are subsidised or state corporations operate at substantial losses.

This raises the question of whether, apart altogether from the desire to control expansion in Euro-Currency markets, there is a need for the banking industry to be brought under an international protocol on capital/asset ratios to control unfair competition, just as GATT and other international agreements govern the movement of goods between nations.

The author is a vice-president of the Bank of Montreal.

An international protocol on minimum capital ratios would ensure that Government-owned as well as privately-owned banks had reasonable levels of capital. Allowing a very low level of capital is equivalent to the unfair competition that occurs when exports are subsidised.

regulatory authorities in some jurisdictions are in a position to withhold permission for a bank to add to capital where they consider it desirable to restrain the expansion of a bank's assets.

A clear example is the requirement of the proposed new Canadian Bank Act that banks controlled by a single shareholder or a small number of shareholders must keep their total assets at or below 20 times authorised capital, of which half must be fully paid. Furthermore, banks may not add to their capital structure without specific authorisation. As a result, the rate of expansion of closely-held banks will be controlled.

If the central banks see an

domestic expansion, but these decisions should not affect the availability of capital in a bank's situation.

In most jurisdictions banks are required to deduct reserves for specific expected losses from the related assets. In addition, however, many banks are allowed to carry unallocated general contingency reserves. Certainly, general contingency reserves should be considered a part of capital funds because they are obviously available as a cushion against losses.

Preferred stock issues should also be considered as capital for prudential or control purposes. However, unsecured debentures are debt instruments and if the bank is to remain an operating entity, must be repaid. In my

NOTICE OF REDEMPTION

To the Holders of

CYANAMID INTERNATIONAL DEVELOPMENT CORPORATION

(now American Cyanamid Company)

5 1/4% Guaranteed Sinking Fund Debentures Due 1980

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Indenture dated as of September 1, 1965, as supplemented, providing for the above Debentures, \$1,153,000 aggregate principal amount of said Debentures have been selected by lot for redemption on March 1, 1980, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest to said date. The serial numbers of the Debentures selected for redemption are as follows:

DEBENTURES OF \$1,000 EACH

54-45 7320 3468 3253 4805 5003 6711 7471 5882 10638 12129 12069 14088 15086 16129 17447 19048
55 1233 2489 3250 4805 5003 6711 7471 5882 10638 12129 12069 14088 15086 16129 17447 19048
56 1234 2489 3251 4805 5003 6711 7471 5882 10638 12129 12069 14088 15086 16129 17447 19048
57 1235 2489 3252 4805 5003 6711 7471 5882 10638 12129 12069 14088 15086 16129 17447 19048
58 1236 2489 3253 4805 5003 6711 7471 5882 10638 12129 12069 14088 15086 16129 17447 19048
59 1237 2489 3254 4805 5003 6711 7471 5882 10638 12129 12069 14088 15086 16129 17447 19048
115 1254 2519 3251 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
120 1255 2520 3252 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
121 1256 2521 3253 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
122 1257 2522 3254 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
123 1258 2523 3255 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
124 1259 2524 3256 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
125 1260 2525 3257 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
126 1261 2526 3258 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
127 1262 2527 3259 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
128 1263 2528 3260 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
129 1264 2529 3261 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
130 1265 2530 3262 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
131 1266 2531 3263 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
132 1267 2532 3264 4823 4834 6863 6824 7527 5874 10729 11385 12191 13191 14297 15196 16148 17258 19041
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Copper leads metal price shake-out

BY OUR COMMODITIES STAFF

LONDON'S metal traders returned from their weekend break yesterday convinced that prices of copper and other base metals had been pushed far too high last week.

The result was a sharp sell-off, which left cast copper wirebars £59 down at £1,235.5 a tonne and trimmed significant amounts off lead and zinc prices.

Prices fell quickly in thin and nervous trading during the morning, but steadied in the early afternoon in response to a steeper-than-expected opening on the New York market.

The downward trend was quickly re-established, however, with sellers of existing "long" positions being joined by new speculative sellers.

Dealers said the decline was also influenced by news that striking Chilean copper workers had returned to work and by a

general lack of fresh physical demand. They also noted that this is Comex Copper Club Week so many leading New York traders were "otherwise engaged."

A slightly bullish factor was the 2,235 tonnes fall in London Metal Exchange warehouse stocks last week, which was rather larger than expected. Copper stocks now stand at 116,400 tonnes.

In Australia meanwhile the Electrolytic Refining and Smelting Company of Australia and Mount Isa Mines both raised their copper prices. The ERS price went up from \$A2.560 (£1,257.4) to \$A2.620 a tonne and MIM's from \$A2.540 to \$A2.640.

The London Metal Exchange lead price also fell very sharply, initially on hedge-selling and later on long liquidation and stop-loss orders in sympathy with copper. Trade buying and

short covering encouraged a slight rally around lunchtime but the close cash lead was £27 down at 488 tonnes.

The £13 fall in cash zinc to 35.7 a tonne was mainly due to spill-over sentiment from the copper and lead declines, as was the £7.5 drop to £893 in the aluminium cash price.

A relatively modest fall was recorded by tin, with standard cash metal ending £57.5 down at £7.297.5 a tonne. This reflected the \$M10 weekend decline in Penang, expectations of further arrivals from the East, poor UK physical offtake resulting from the steelworkers' strike and a 175 tonnes rise to 3,290 tonnes in LME stocks when a small fall had been expected.

Other changes in LME stock levels were a 600 tonne rise to 15,075 tonnes for lead and a 100-tonne rise to 46,250 tonnes for zinc.

Ugandan tea estates recovery

BY JOHN MAKINSON

MICHELL COTTS, the international trading group, expects its Ugandan tea estates to reach break-even point in around three years. The estates were appropriated by the Amin government in December 1972, but late last year a settlement was reached with the new administration allowing the group to resume management.

Following a visit to the area by a company team, Mitchell Cotts has drawn up a three-stage programme designed to restore the estates to their former production level. The first stage, which should be completed by July this year, will concentrate on rehabilitating the factories to permit weekly production of around 20 tonnes from the area, around one-third of the total, which can already be cultivated.

The second stage, which will bring the estates to the point of breaking even, will use around two-thirds of the area and increase production to 65 tonnes a week. The final phase will restore production to its 1972 level of around 120 tonnes per week and should be completed in around five years from now.

The group also anticipates

that production can be boosted to around 160 tonnes a week by 1987 through a factory extension. The estates, which were progressively abandoned under the Amin government, turned out only 700 tonnes of tea last year.

A labour force of around 5,000 will be needed to operate the 5,500 acres of land, according to Mr A. P. Ballantyne-Evans, a Cotts director. He says that a big problem will be to fix wages at a time when inflation has sent basic food prices soaring.

Numerous practical problems face the group, including the shortage of spare parts for machinery and the unavail-

Auctions postponed

NEW DELHI — Tea auctions in Calcutta scheduled for yesterday and today have been postponed because of labour problems at Calcutta port.

The Calcutta Tea Traders' Association said labour agitation since January 14 had made it difficult to ship tea.

The 350 part-time workers of the Calcutta Tea Workers

Board, who move tea from warehouses in the port, first struck last November, demanding higher wages and regular employment, but called off their strike in December to facilitate negotiations.

India's tea production fell by 25.2m kilos to an estimated 545.7m kilos in 1979, the United Planters' Association of South India (UPASI) said yesterday. The 350 part-time workers of the Calcutta Tea Workers

BRITISH COMMODITY MARKETS

BASE METALS

COPPER — Fall heavily on the London Metal Exchange following large-scale speculative buying and storage selling. Metal opened the price around £1,264 level and quickly dropped to around £1,265 in this trading reflecting market opinion that the recent speculative buyers of copper had been overextended. Forward selling throughout the morning rings with chartist selling also in evidence as the price fell below £1,250. Closing quotation on the morning Korb was £1,242, 10s. The price fell to £1,234 up to the mid £1,240s influenced by a steady opening trend on Comex but subsequently dipped again to the day's low of £1,232 on a speculative selling price of closing sales Korb at £1,238. Turnover 16,350 tonnes.

Alleged metal trading reported that in the morning cash wirebars traded at £1,255. 50; these months £1,262. 50; three months £1,265. 50; six months £1,270. 50; 12 months £1,275. 50; 24 months £1,282. 50; 36 months £1,287. 50; 48 months £1,292. 50; 60 months £1,297. 50; 72 months £1,302. 50; 84 months £1,307. 50; 96 months £1,312. 50; 108 months £1,317. 50; 120 months £1,322. 50; 144 months £1,327. 50; 168 months £1,332. 50; 180 months £1,337. 50; 216 months £1,342. 50; 240 months £1,347. 50; 252 months £1,352. 50; 264 months £1,357. 50; 276 months £1,362. 50; 288 months £1,367. 50; 300 months £1,372. 50; 312 months £1,377. 50; 324 months £1,382. 50; 336 months £1,387. 50; 348 months £1,392. 50; 360 months £1,397. 50; 372 months £1,402. 50; 384 months £1,407. 50; 408 months £1,412. 50; 420 months £1,417. 50; 432 months £1,422. 50; 448 months £1,427. 50; 460 months £1,432. 50; 480 months £1,437. 50; 504 months £1,442. 50; 520 months £1,447. 50; 540 months £1,452. 50; 560 months £1,457. 50; 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Renewed widespread weakness in Gilt-edged contrast with sound equity tone—Decca up on GEC cash offer

Account Dealing Dates
Options
*First Decca—Last Account Dealings: Last Account Dealings Day Jan 28 Feb. 7 Feb. 8 Feb. 18 Feb. 11 Feb. 21 Feb. 22 Mar. 3 Mar. 3 Mar. 14 Jun. 12 Jun. 23 *New time* dealings may take place from 2.30 pm on business days earlier.

The persistent squeeze on near-term credit and continuing indecision because of recent heavy purchases of Government stock by foreign buyers appears to have Gilt-edged yesterday. More widespread weakness developed in Gilt and some concern was being voiced about the January banking statistics, due to be announced today.

Quotations were defensively lowered at the opening and followed renewed forced selling of short-dated issues by Discount Houses and other sources. The market became extremely sensitive again. Sentiment was also adversely affected by further gloomy economic forecasts, continuing doubts about the Government's monetary policy and worries about the steel dispute.

The shorts bemoan the brunt of the liquidation and fell 13 before a recovery set in on hear-covering after the latest UK official reserve figures. Losses were finally reduced to around 3 and the steady trend continued in trade after the official close. Longer-dated stocks failed to benefit to the same extent and settled a point lower after 11.

The equity sections were naturally affected, in a reduced business, leading shares held up relatively well despite the bleak industrial background. Closing losses rarely exceeded a penny, an impressive performance in view of the funds being reserved for tomorrow's £170m call on British Petroleum new shares.

Discounts dull

GEC's cash terms for Decca relieved an otherwise drab day for market highlights and the latter returned from suspension to close sharply higher at 495p for the ordinary and 358p for the "A" both within a touch of their respective bid prices. Measuring the trend, the FT 30-share index was 3.8 lower at the 2.00 pm calculation but finally only 2.1 down on British alone at 445.7.

Demand for Traded options dried up and only 404 contracts were completed against Friday's 1,051 and last week's daily average of 895. Cons. Gold Fields, 105p, and Racal, 30, approached a reasonable business.

A fresh setback in gills signalled a retreat in Discount

Houses where closing falls ranged to 10. Allen Harvey and Ross got up to 100p and Bunnell and Gillett Bros. dipped to 215p. While Clark declined 6 to 25p and Union 3 to 30p. The major clearing banks drifted lower with the general trend but closed up to 4 above the day's lowest. NatWest crept up to 350p as did Midland, 7 to 370p, while Barclays fell 8 to 420p. Merchant banks were featured by Hambrus which, at 232p, gave up 11p of its recent Press inspired gain. Still awaiting news of Hongkong and Shanghai, bid approach, Antony Gibbs dipped 4 to 74p. H. and S. ended 4 higher at 175p. Still reflecting the chairman's cautious statement, FNFC eased 2 more to 141p and, elsewhere in Hire Purchases, Lloyd's and Scottish receded 4 to 330p.

Continuing concern that Marsh and McLennan's bid might be referred to the Monopolies Commission left Downing down 4 more to 138p, after 131p.

Leadership, Birmingham, turned a shade easier in a quiet business. Whbread gave up a couple of pence to 125p, while Bass lost the turn to 175p. Among regional issues, Vaux fell 3 to 145p awaiting today's annual meeting, while Press comment failed to inspire Davenports, a similar amount lower at 151p. Heavisides added 10 to 895p in a this market.

Selected Building descriptions moved against the generally dull trend. In Timbers, speculative buying was directed towards May and Hassell which, in a thin market, put up 8 to 80p. Phoenix Timber touched 472p before giving up a penny. Grimer on balance at 145p, while Montague L. Meyer hardened 2 to 92p and Marston and Southern improved 2 to 158p. Malins/McDermott added a penny to 53p. Elsewhere, building ahead of today's interim statement lifted Cronch Group 2 to 80p, while stock shortage contributed to a gain of 12 to 75p in Rohan. By way of contrast, small selling clamped 11p from U.R.M. to 63p, while Instock Johnsons gave up 2 to 71p on profit-taking.

A penny easier for most of the session as buyers held off, ICI attracted support towards the close and finished unchanged on balance at 375p. Tradis in Fisons followed a similar pattern and, after slipping to 274p, picked up to close a net 5 higher at 280p.

Stores down

The Store majors made a dull showing with sentiment not helped by the disappointing

December retail sales figures. John Player eased 21 to 351p and GRN 3 to 265p. Elsewhere, capitalisation news prompted firmness in United Engineering, 7 up to 115p, while favourable Press comment stimulated interest in Amalgamated Power, 2 dearer at 76p, and Comair 3 higher at 75p. Fresh support ahead of preliminary results, due shortly, left Howard Machinery 2 to the good at 23p. Charing revved up a gain of 5 to 105p, while Marton improved 6 to 195p.

Secondary Foods displayed two sharply contrasting features in Hillards which shed 9 to 815p on the disappointing interim statement and Bernard Matthews

deterioration in the steel strike. John Player, eased 21 to 351p and GRN 3 to 265p. Elsewhere, capitalisation news prompted firmness in United Engineering, 7 up to 115p, while favourable Press comment stimulated interest in Amalgamated Power, 2 dearer at 76p, and Comair 3 higher at 75p. Fresh support ahead of preliminary results, due shortly, left Howard Machinery 2 to the good at 23p. Charing revved up a gain of 5 to 105p, while Marton improved 6 to 195p.

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comhox eased 10 to 18p initially before ending net 31 up to 155p at 23p following the announcement that the company was negotiating to sell its loss-making U.S. interests where business has just ceased with the sacking of 2,500 employees. Renewed demand helped Sotheby's close 13 higher at 505p after 512p, while G. R. Holdings put on 20 to 260p. Aeronautical and General Instruments remained speculatively favoured at 243p, up 5, as did Grispe. Holdings 2 to 165p, while Marton improved 3 to 115p. Further consideration of Friday's interim figures clipped a profit from Brigay, 71p, while Allied 10 to 85p, reflecting 2 of last week's gain of 6 which followed the preliminary results.

Plantations encountered further profit-taking, but Guitare attracted fresh support and rose 7 to 730p. Castlefield shed 5 to 445p, as did London Smelters at 228p, while Instock lost 10 to 165p. The leaders drifted lower for want of interest and in sympathy with gils. Unilever gave up 6 to 450p as did Reckitt and Colman, to 202p, while Boots shed 4 to 150p.

Leading Leisure Issues succumbed to selling, Coral and Ladbroke giving up 5 pence to 175p and 154p respectively. Elsewhere, Brent Walker, 65p, and Sago Holidays, 165p, both shed 3.

Among subdued Motor sectors, Lucas shed 5 to 250p, but Dowty found support in front of tomorrow's interim statement and picked up to 161p. Distributors hovered around Friday's closing positions, although Tate of Leeds added 2 to 89p.

Quiet mines

Activity in South African Gold shares fell to the lowest level for some weeks as the price lost ground in quiet trading to close \$10.50 down at \$867 an ounce.

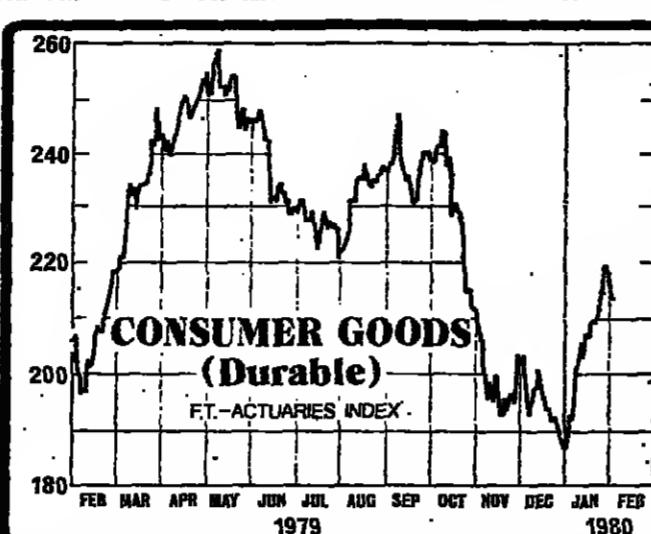
Shares opened fractionally firmer but failed to attract any significant interest either way until modest selling from U.S. sources in the after-hours trade prompted a minor setback. The Gold Mines index eased only 0.1 to 333.3.

Exceptions to the general rule included East Daggafontein, up 19 to a 1978 high of 81p reflecting a follow-through of heavy overseas buying which developed after-hours on Friday and South African Land which gained 21 to 291p.

Australians staged a modest rally after a weak start. Heavy profit-taking left Oakridge 23 down at 212p, while Boughaline gave up 9 to 187p.

On the other hand, new speculative buying lifted Pacific Copper 14 to 185p, after a 1978 high of 160p, while favourable Press comment prompted a gain of 15 in Cons. Gold.

Australians closed unaltered at 415p.



2 more to 34p on further consideration of a recent investment recommendation.

Following GEC's counter offer worth 300p cash for the ordinary and 400p for the "A" dealings required in Decca's issues, the ordinary closed at 495p and the "A" at 358p, compared with Friday's suspension prices of 300p and 335p respectively. GEC added a penny from 495p to 505p after 355p. Original bidders, Racal, fell to 215p before settling at 230p for a fall of 6 on balance.

Elsewhere in the Electrical sector, continuing bid hopes lifted Ferranti 10 more to 490p. Adverse Press mention prompted selling of MK Electric which eased 6 to 177p. Still reflecting the good interim results, Whole-sale Fittings hardened 10 more to 250p. Muirhead improved to 210p on an early flurry of speculative activity before closing a net 2 off at 203p.

Engineering leaders passed a penny easier for most of the session as buyers held off. ICI attracted support towards the close and finished unchanged on balance at 375p. Tradis in Fisons followed a similar pattern and, after slipping to 274p, picked up to close a net 5 higher at 280p.

Engineering leaders passed a

which put on 15 to 305p in this market on renewed speculative support. Increased interest was shown in Needlers which added 4 to 42p. Elsewhere, Louis C. Edwards were quoted at 50p on the rights issue; the new nil paid shares opened at 25p premium and closed at 28p premium following a reasonable business.

Among leading Foods, recently dull British Sugar responded to buyers and improved 4 to 131p.

British Cargo Slump

Reports that a bearish circular has been sent to the group's employees ahead of the forthcoming interim results brought selling pressure to bear on British Cargo which closed 21 down at 35p. Elsewhere in a quiet, miscellaneous industrial sector, adverse comment affected pottery concerns and Wedgwood closed 3 down at 65p, after 64p. And Staffordshire a penny off at 203p.

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MINES—Continued
CENTRAL AFRICAN

Stock	Price	or Div.	Net Cw	Yield	PE	1979/80 High	Low	Stock	Price	or Div.	Net Cw	Yield	PE	1979/80 High	Low	Stock	Price	or Div.	Net Cw	Yield	PE	1979/80 High	Low																		
Net (Nedlco) 10p	51	3.72	1.80	7.0	7.7	137	79	Howden A 10p	103	2	7.0	1.8	9.8	8.6	58	Green R 10p	563	1	8.7	2.5	4,711.9	492	24	Brit. Am. & Gen.	40	2.17	0.3	2.8	21	1.1	0.3	2.8	21	1.1	0.3	2.8	21	1.1	0.3	2.8	21
Net (Nedlco) 10p	145	2.5	2.5	2.5	2.5	25	125	Howden Warrant 10p	143	2	7.0	1.8	9.8	8.6	58	Greenwood 5p	112	2	9.7	1.8	9.8	8.6	58	Brit. Am. & Gen.	82	2.17	0.3	2.8	21	1.1	0.3	2.8	21	1.1	0.3	2.8	21				
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Tuesday February 5 1980



BANK GOVERNORS' VIEWS ON GROWING OPEC SURPLUS

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE PROBLEMS of recycling the financial surpluses of the oil exporting countries to the consuming deficit countries are likely to be more difficult and more persistent than in the mid-1970s, according to the Governors of the British and the West German central banks.

Mr. Gordon Richardson, Governor of the Bank of England, and Herr Karl Otto Pöhl, the new president of the West German Bundesbank, gave this warning last night in speeches to the annual banquet in London of the Overseas Bankers' Club.

Both Governors underlined the actual and potential problems of recycling although they took some encouragement from the agreement of central banks

Accord at Paris summit

By Robert Mauthner in Paris

FRANCE and West Germany are today expected to adopt a joint declaration on the crisis provoked by the Soviet invasion of Afghanistan.

Agreement on the substance of the declaration—likely to contain both an analysis of the current world situation and suggestions for a Western response to it—was reached by President Giscard d'Estaing of France and Herr Helmut Schmidt, the West German Chancellor, on the second day of their three-day summit meeting.

The declaration is expected to emphasise that Western allies should adopt a co-ordinated approach to the problems raised by the Soviet actions.

West German officials said that French and West German solidarity with the U.S. could not be doubted. But that did not mean every country had to react in the same way—a view also expressed by Lord Carrington, the British Foreign Secretary, after his weekend talks with M. Jean Franco-Poncet, the French Foreign Minister.

The Franco-German concept is that each Western country should assume the task for which it is best fitted. Some European countries had closer relations with specific third world countries than others and were therefore more likely to achieve results in dealing with them.

West Germany, for instance, would probably take the lead in putting together a special aid package for Turkey while President Giscard and Herr Schmidt also agreed it would be forced to closer links to be forged between the EEC and the Gulf States.

German officials said the Franco-German initiative should not be seen as presenting either the U.S. or their EEC partners with a "fait accompli" and that the declaration should rather be seen as presenting topics for international discussion. The Foreign Ministers of the Nine, meeting in Brussels today will have the first opportunity.

Welsh plants to get £48m state aid

THE Government is to provide £48m over the next two years to attract new industries to the areas of South Wales' hardest hit by steel plant closures.

Mr. Nicholas Edwards, the Welsh Secretary, told the Commons last night that most of the money will go to the Welsh Development Agency, which is preparing detailed plans for a new infrastructure programme.

He identified the prime need as the acquisition, preparation and development of industrial sites, together with a substantial programme of advance factories within the areas most affected.

Some of the money may also go to the Cwmbran Development Corporation, which is consulting local authorities about the possible development of industrial land in or around the New Town as a contribution to providing alternative jobs in the Llanwern area.

In Cardiff Mr. Ian Gray, managing director of the Welsh Development Agency, said the £48m would enable the agency to press ahead with programmes of advance factory building in the Port Talbot and Llanwern areas.

Under the BSC proposals, output at both steel plants is due to be slimmed down to half their present capacity of 5.5 tonnes, with 11,300 redundancies.

Details, Page 10

Oil funds imbalance worsens

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

in major countries about the need for tight monetary policies to curb inflation.

After noting the twin problems of growing indebtedness, particularly in the poorer countries, and huge investment surpluses, Herr Pöhl argued that international institutions, especially the International Monetary Fund and the World Bank, should play a much greater role in recycling.

He suggested that increased use of the Fund's ample resources by countries which could not borrow any more in private markets would have the positive aspect that the fund would be able to impose economic policy conditions on borrowers.

After also calling for a larger role for the Fund, Mr.

Richardson discussed the limits on the willingness and capacity of commercial banks to bear the brunt of the recycling burden.

He then outlined various ways in which this process could be carried out—noting, in particular, the need for larger spreads and margins on international lending to reflect different risks.

Without referring specifically to the U.S. moves to freeze Iranian assets, Mr. Richardson said that "recent and essentially political events" had shaken the confidence upon which banking relationships rest. He also stressed the need for urgent adaptations and improvements in procedures for syndicated medium-term credits.

Herr Pöhl referred to recent

discussions about whether the D-mark could not relieve the dollar of part of its burden as a reserve currency.

He said: "The D-mark is already the second most important investment and reserve currency after the dollar. We are not particularly pleased about this development. However, we must learn to live with it."

Neither the D-mark nor sterling—or any other currency—could replace the dollar as the world's major reserve currency. Herr Pöhl said the proposals for the creation of a substitution account (in which dollars would be exchanged for assets denominated in Special Drawing Rights—the Fund's currency basket) were "a step in the right direction."

Volcker sees risk if banks quit Fed

By Jurek Martin in Washington

MR. PAUL VOLCKER, chairman of the U.S. Federal Reserve Board, yesterday warned that the number of banks threatening to leave the Fed system was assuming "flood proportions," and that this trend, unless reversed, could damage the Central Bank's ability to conduct effective monetary policy.

In testimony before the Senate Banking Committee, Mr. Volcker noted that a recent informal Fed survey had found that as many as 670 U.S. commercial banks representing more than 10 per cent of the system's membership and commanding more than \$70bn in deposits—intended to withdraw from the federal reserve system, or were actively considering it.

Equities have been putting a much braver face on things, and tomorrow's £170m call on the partly-paid BP shares does not seem to be casting a shadow.

GEC/Decca

The future of Decca is now finely in the balance. GEC has topped Racal's all-equity offer with some confidence is that Decca is not in as delicate a financial state as was EMI when the authorities decided not to refer Thorn's bid to the Monopolies Commission.

Debenham's is tired of being accused of being too highly geared. Much of its borrowing exists purely to finance customer credit business, and the rise in interest charges associated with this financing has always attracted more attention than the growth in trading profit that it has brought about. Some of the debt incurred has been shifted off the balance sheet by selling debtors to Lloyds Bank, which recently held £55m of the £75m credit business outstanding. But the group's income gearing has remained conspicuous, especially in the relatively lean first half of the year—so the first six months of the year just ended, finance costs reached £6.3m against trading profits of £11.6m.

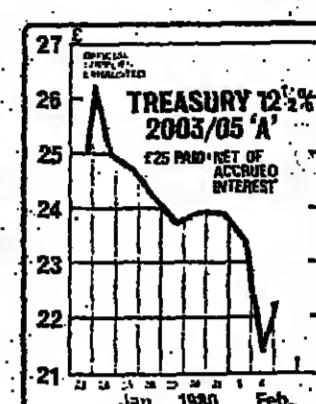
The recent growth of the credit business suggested that the facility with Lloyds would soon have to be extended in a consortium of banks. Instead, Debenham's has decided to set up its finance company as a separate organisation—Welbeck Finance—in which it will hold 10 per cent but retain the rights to all available dividends. By this means the finance business can be completely deconsolidated, although it will stay part of Debenham's for tax purposes, which will be useful if debts ever become a source of tax relief.

To a certain extent the

THE LEX COLUMN

A cash bid at the Decca auction

Index fell 2.1 to 445.7



operation is enigmatic: Debenham's income gearing will look much lower. There will be a benefit in the balance sheet, as Debenham's is injecting only £25m of cash into Welbeck and shifting £45m of its borrowings. From now on, the group's accounts will show only those borrowings associated with the framework of the business, rather than the relatively risk-free debt matching customer finance.

Welbeck's own progress will be interesting to watch, as the new company, which is being established at arm's length from Debenham's, is hoping to take on credit business for other retailers. Its initial profit projections, up from £3m in the year ended in £5.8m in the year to January 1981, both figures before tax and before around £2.4m of finance and occupancy charges and share interest.

Lonrho

After a couple of years in which published profits have changed little in spite of a big increase in outstanding share capital, Lonrho has announced a £9.6m drop in pre-tax profits to £6.4m for the 12 months to September. Most of the decline can be attributed to a £1.2m reduction in the depreciation clawback, an accounting practice that the company has taken the opportunity to renounce for the current year. But with market

equities set firmly on an expected bumper return from the company's mining interests in 1980, the shares were barely affected, dropping only 2p in 10p.

Profits in agriculture have been nearly halved to £11m, reflecting the main impact of the lower depreciation credit. Difficulties in Nigeria have been responsible for most of the 57 per cent decline in profits to £10.5m from £22.5m in 1979. In engineering, property and insurance, and there has also been a £5.6m drop in engineering and manufacturing. Against this, mining profits are £21.3m higher at £30.5m.

The sharp rises in gold, platinum and other metal prices since September will bring a further substantial contribution from mining to the current year, and could lift underlying pre-tax profits from £7.6m in 1979 to about £120m. Ironically, the low quality African earnings which Lonrho has been trying to exchange for profits in developed countries, will have relieved the group out of its stagnation. The historic yield is a shade below 11 per cent and the fully-taxed prospective p/e about 6.

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Agreement on Butadiene price

BY SUE CAMERON, CHEMICALS CORRESPONDENT

INTERNATIONAL Synthetic Rubber is to reopen one of its two styrene-butadiene rubber plants after reaching a "satisfactory" agreement with Eso Chemical on the price of raw material.

The plant at Hythe in Hampshire was closed three weeks ago in protest against what ISR claimed were the "extortionate" prices it was being asked to pay for its butadiene raw material by Eso Chemical, BP Chemicals and Imperial Chemical Industries.

It is understood that ISR's action has forced Eso Chemical to pay it about £330 a tonne for butadiene—17 per cent more than at the end of last year—while although they were shipping the chemical to the U.S. and selling it there for less than £290 a tonne.

Eso Chemical is ISR's biggest supplier of raw material. The chemical company produces about 80,000 tonnes of butadiene a year at its plant in Fawley, near Southampton and supplies roughly half of ISR's total annual needs of 100,000 tonnes.

Eso Chemical said it had reached agreement with ISR on a butadiene price which it believed to be "fair".

ISR said the two companies had also agreed to try to establish long term arrangements for butadiene supplies.

Last week Eso Chemical admitted that it had been shipping butadiene from the UK to the U.S. where the chemical was being sold at the prevailing market price.

The company insisted that U.S. butadiene prices were broadly in line with those of Europe.

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Continued from Page 1

Tougher picketing curbs urged

BY RICHARD EVANS

THE CONSULTATIVE document on legal immunities of trades unions is expected to be published on Thursday or Friday following consideration by the Cabinet this week.

Mr. James Prior, Employment Secretary, remains determined to restrict any amendments to the Employment Bill to clarify the House of Lords' judgment in the McShane-Express Newspapers case.

But there were signs yesterday of pressure building up both in the Government and on the

Government to follow over whelming popular demand by introducing immediate legislation to restore industrial equity.

A group of Conservative backbenchers tabled a motion protesting at the current state of industrial law, which gave rise to anarchy when any trades union was legally entitled through coercion and intimidation to threaten the economic well-being of the nation.

Any amendments to the Employment Bill will have to be tabled before the Bill completes its committee stage. Progress in the first few sittings has been so slow that Ministers are contemplating increasing the number of sittings each week.

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